

Form 144 Filer Information

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 144

Form 144

NOTICE OF PROPOSED SALE OF SECURITIES
PURSUANT TO RULE 144 UNDER THE SECURITIES ACT OF 1933

144: Filer Information

Filer CIK	0001192331
Filer CCC	XXXXXXXX
Is this a LIVE or TEST Filing?	☒ LIVE ☐ TEST

Submission Contact Information

Name	
Phone	
E-Mail Address	

144: Issuer Information

Name of Issuer	ALICO, INC.
SEC File Number	000-00261
Address of Issuer	10070 Daniels Interstate Court Suite 200 Fort Myers FLORIDA 33913
Phone	239-226-2000
Name of Person for Whose Account the Securities are To Be Sold	Henry R. Slack

See the definition of "person" in paragraph (a) of Rule 144. Information is to be given not only as to the person for whose account the securities are to be sold but also as to all other persons included in that definition. In addition, information shall be given as to sales by all persons whose sales are required by paragraph (e) of Rule 144 to be aggregated with sales for the account of the person filing this notice.

Relationship to Issuer	Director
------------------------	---------------------------------------

144: Securities Information

Title of the Class of Securities To Be Sold	Common Stock
Name and Address of the Broker	VIRTU AMERICAS, LLC 1 LIBERTY PLAZA 165 BROADWAY NEW YORK NY 10006
Number of Shares or Other Units To Be Sold	32000
Aggregate Market Value	1040960
Number of Shares or Other Units Outstanding	7645360
Approximate Date of Sale	08/15/2025
Name the Securities Exchange	NASDAQ

Furnish the following information with respect to the acquisition of the securities to be sold and with respect to the payment of all or any part of the purchase price or other consideration therefor:

144: Securities To Be Sold

Title of the Class	Common Stock	
Date you Acquired	11/12/2019	
Nature of Acquisition Transaction	Pro rata distribution of common stock from 734 Investors, LLC to Rinyami, LLC. Mr. Slack is the Managing Member of Rinyami, LLC.	
Name of Person from Whom Acquired	734 Investors, LLC	
Is this a Gift?	☐ Date Donor Acquired	
Amount of Securities Acquired	128571	
Date of Payment	11/12/2019	
Nature of Payment	N/A	

If the securities were purchased and full payment therefor was not made in cash at the time of purchase, explain in the table or in a note thereto the nature of the consideration given. If the consideration consisted of any note or other obligation, or if payment was made in installments describe the arrangement and state when the note or other obligation was discharged in full or the last installment paid.

Furnish the following information as to all securities of the issuer sold during the past 3 months by the person for whose account the securities are to be sold.

144: Securities Sold During The Past 3 Months

Nothing to Report ☒

144: Remarks and Signature

Remarks	
Date of Notice	08/15/2025

ATTENTION:

The person for whose account the securities to which this notice relates are to be sold hereby represents by signing this notice that he does not know any material adverse information in regard to the current and prospective operations of the Issuer of the securities to be sold which has not been publicly disclosed. If such person has adopted a written trading plan or given trading instructions to satisfy Rule 10b5-1 under the Exchange Act, by signing the form and indicating the date that the plan was adopted or the instruction given, that person makes such representation as of the plan adoption or instruction date.

Signature	Brad Heine, as Attorney in Fact for Henry R. Slack
-----------	--

ATTENTION: Intentional misstatements or omission of facts constitute Federal Criminal Violations (See 18 U.S.C. 1001)