

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 14A  
(Rule 14a-101)  
INFORMATION REQUIRED IN PROXY STATEMENT

**SCHEDULE 14A INFORMATION**

**Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934  
(Amendment No. )**

Filed by the Registrant

Filed by a Party other than the Registrant

**Check the appropriate box:**

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under §240.14a-12

**ALICO, INC.**

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**(Name of Registrant as Specified In Its Charter)**  
N/A

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**(Name of Person(s) Filing Proxy Statement, if other than the Registrant)**

**Payment of Filing Fee (Check all boxes that apply):**

- No fee required
- Fee paid previously with preliminary materials
- Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11

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# Your Vote Counts!

ALICO, INC.

2026 Annual Meeting

Vote by February 26, 2026

11:59 PM Eastern Time

ALICO, INC.  
10070 DANIELS INTERSTATE COURT  
FORT MYERS, FLORIDA 33913



V82779-P42008

## You invested in ALICO, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on February 27, 2026.**

### Get informed before you vote

View the Notice and Proxy Statement and Annual Report online OR you can receive a free paper or email copy of the material(s) by requesting prior to February 13, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit [www.ProxyVote.com](http://www.ProxyVote.com), (2) call 1-800-579-1639 or (3) send an email to [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com). If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit [www.ProxyVote.com](http://www.ProxyVote.com)

Control #

### Smartphone users

Point your camera here and  
vote without entering a  
control number



### Vote Virtually at the Meeting\*

February 27, 2026  
9:30 A.M., Eastern Time

Virtually at:  
[www.virtualshareholdermeeting.com/ALCO2026](http://www.virtualshareholdermeeting.com/ALCO2026)

\*Please check the meeting materials for any special requirements for meeting attendance.

**Vote at [www.ProxyVote.com](http://www.ProxyVote.com)**

## **THIS IS NOT A VOTABLE BALLOT**

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

<b>Voting Items</b>	<b>Board Recommends</b>
1. Election of six directors to serve until the 2027 Annual Meeting of Shareholders, and until their respective successors have been duly elected and qualified:	
<b>Nominees:</b>	
1a. George R. Brokaw	<input checked="" type="checkbox"/> For
1b. Katherine R. English	<input checked="" type="checkbox"/> For
1c. John E. Kiernan	<input checked="" type="checkbox"/> For
1d. Toby K. Purse	<input checked="" type="checkbox"/> For
1e. Adam H. Putnam	<input checked="" type="checkbox"/> For
1f. Eric Speron	<input checked="" type="checkbox"/> For
2. Ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm for the fiscal year ending September 30, 2026.	<input checked="" type="checkbox"/> For
<b>NOTE:</b> Such other business as may properly come before the meeting or any continuation, postponement or adjournment thereof.	

Prefer to receive an email instead? While voting on [www.ProxyVote.com](http://www.ProxyVote.com), be sure to click "Delivery Settings".