

Alico, Inc.  
P. O. Box 338  
La Belle, FL 33975

November 13, 2001

Securities and Exchange Commission  
Washington, D.C. 20549

Gentlemen:

Pursuant to the requirements of the Securities Exchange Act of 1934, we are transmitting herewith the attached Form 10-K for the year ending August 31, 2001.

Sincerely,

ALICO, INC.

L. Craig Simmons

L. Craig Simmons  
Vice President and  
Chief Financial Officer

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549  
FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 (FEE REQUIRED)

For the fiscal year ended August 31, 2001.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.  
Commission file number 0-261.

ALICO, INC.

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(Exact name of registrant as specified in its charter)

Florida

59-0906081

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

P. O. Box 338, La Belle, Florida

33975

(Address of principal executive offices)

(Zip Code)

(863) 675-2966

Registrant's telephone number, including area code

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Title of each class	Name of each exchange on which registered
None	None

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:

COMMON CAPITAL STOCK, \$1.00 Par value, Non-cumulative
(Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that such registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

As of October 12, 2001 there were 7,059,039 shares of stock outstanding and the aggregate market value (based upon the average bid and asked price, as quoted on NASDAQ) of the common stock held by non-affiliates was approximately \$88,722,551.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Proxy Statement dated November 16, 2001 are incorporated by reference in Parts II and III, respectively.

PART I

Item 1. Business.

Alico, Inc. (the "Company") is generally recognized as an agribusiness company operating in Central and Southwest Florida. The Company's primary asset is 142,551 acres of land located in Collier, Hendry, Lee and Polk Counties. (See table on Page 7 for location and acreage by current primary use.) The Company is involved in various operations and activities including citrus fruit production, cattle ranching, sugarcane and sod production, and forestry. The Company also leases land for farming, cattle grazing, recreation, and oil exploration.

The Company's land is managed for multiple use wherever possible. Cattle ranching, forestry and land leased for farming, grazing, recreation and oil exploration, in some instances, utilize the same acreage.

Agricultural operations have combined to produce from 68 to 91 percent of annual revenues during the past five years. Citrus groves generate the most gross revenue. Sugarcane ranks second in revenue production. While

the cattle ranching operation utilizes the largest acreage, it ranks third in the production of revenue. Approximately 9,197 acres of the Company's property are classified as timberlands, however, the area in which these lands are located is not highly rated for timber production. These lands are also utilized as native range, in the ranching operation, and leased out for recreation and oil exploration.

Diversification of the Company's agricultural base was initiated with the development of a Sugarcane Division at the end of the 1988 fiscal year. The 11,722 acres in production during the 2001 fiscal year consisted of 903 acres planted in 1995, 2,649 acres planted in 1996, 2,430 acres planted in 1997, 3,377 acres planted in 1998, 2,363 acres planted in 1999.

Leasing of lands for rock mining and oil and mineral exploration, rental of land for grazing, farming, recreation and other uses, while not classified as agricultural operations, are important components of the Company's land utilization and operation. Gross revenue from these activities during the past five years has ranged from 2 to 3 percent of total revenue.

The Company is not in the land sales and development business, except through its wholly owned subsidiary, Saddlebag Lake Resorts, Inc.; however, it does from time to time sell properties which, in the judgment of management, are surplus to the Company's primary operations. Gross revenue from land sales during the past five years has ranged from 1 to 24 percent of total revenues.

For further discussion of the relative importance of the various segments of the Company's operations, including financial information regarding revenues, operating profits (losses) and assets attributable to each major segment of the Company's business, see Note 14 of Notes to Consolidated Financial Statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere in this document.

#### Subsidiary Operations

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The Company has two wholly owned subsidiaries; Saddlebag Lake Resorts, Inc. ("Saddlebag") and Agri-Insurance Company, Ltd. ("Agri").

Saddlebag has been active in the subdividing, development and sale of real estate since its inception in 1971. Saddlebag has two subdivisions near Frostproof, Florida which have been developed and are on the market. Approximately 61% of the lots have been sold.

Agri, formed during fiscal 2000, was created to write crop insurance against catastrophic losses due to weather and disease. The subsidiary wrote minor policies during 2000. During fiscal 2001, Agri supplied reinsurance to an independent underwriter who insured catastrophic business interruption coverage for Ben Hill Griffin, Inc. The total coverage under the policy was \$3,143,537 and the premium charged was \$126,860. The coverage term was from December 19, 2000 to December 19, 2001. There was a claim incurred during the year totaling \$212,000. The Company expects to renew the policy and appropriately adjust premium rates. The financial results of the operation of these subsidiaries are consolidated with those of the Company. (See Note 1 of Notes to Consolidated Financial Statements.)

#### Citrus

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Approximately 10,371 acres of citrus were harvested during the 2000 season. Since 1983 the Company has maintained a marketing contract covering the majority of the Company's citrus crop with Ben Hill Griffin, Inc., a Florida corporation and major shareholder. The agreement provides for modifications to meet changing market conditions and provides that either party may terminate the contract by giving notice prior to August 1st, preceding the fruit season immediately following. Under the terms of the contract the Company's fruit is packed and/or processed and sold along with fruit from other growers, including Ben Hill Griffin, Inc. The proceeds are distributed on a pro rata basis as the finished product is sold. During the year ended August 31, 2001, approximately 77% of the Company's fruit crop was marketed under this agreement, as compared to 76% in 1999/00.

In addition, Ben Hill Griffin, Inc. provides harvesting services to the Company for citrus sold to unrelated processors. These sales accounted for the remaining 23% of total citrus revenue for the year. In fiscal year 1999, approximately 89% of the Company's fruit crop was marketed under this agreement.

#### Ranch

The Company has a cattle operation located in Hendry and Collier counties, Florida which is engaged primarily in the production of beef cattle and the raising of replacement heifers. The breeding herd consists of approximately 14,000 cows, bulls and replacement heifers. Approximately 44% of the herd are from one to five years old, while the remaining 56% are six and older. The Company primarily sells to packing and processing plants. The Company also sells cattle through local livestock auction markets and to contract cattle buyers. These buyers provide ready markets for the Company's cattle. The loss of any one or a few of these plants and/or buyers would not, in management's view, have a material adverse effect on the Company's cattle operation. Subject to prevailing market conditions, the Company may hedge its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices.

#### Sugarcane

The Company had 11,722 acres, 9,588 acres, and 5,432 acres of sugarcane in production during the 2000/01, 1999/00, and 1998/99 fiscal years, respectively. The 2000/01, 1999/00, and 1998/99 crops yielded approximately 417,000, 321,000, and 216,000 gross tons, respectively.

#### Forest Products

Approximately 6% of the Company's properties are classified as timberlands. The principal forest products sold by the Company are pulpwood and sabal palms. These products are sold to a paper company and various landscaping companies, respectively. The Company does not incur any of the harvesting expenses.

Part of the lands, from which the timber was removed, is being converted to semi-improved pasture and other uses.

#### Land Rental for Grazing, Agricultural and Other Uses

The Company rents land to others for grazing, farming and recreational uses, on a tenant-at-will basis, for an annual fee. The income is not significant when compared to overall gross income, however, it does help to offset the expense of carrying these properties until they are put to a more profitable use. The Company has developed additional land to lease for farming.

There were no significant changes in the method of rental for these purposes during the past fiscal year.

#### Leases for Oil and Mineral Exploration

The Company has leased subsurface rights to a portion of its properties for the purpose of oil and mineral exploration. Currently, there are two leases in effect.

Twenty-four wells have been drilled during the years that the Company has been leasing subsurface rights to oil companies. The drilling has resulted in twenty-one dry holes, one marginal producer, which has been abandoned, and two average producers, still producing.

#### Mining Operations: Rock and Sand

The Company leases 7,927 acres in Lee County, Florida to CSR America, Inc. of West Palm Beach, Florida for mining and production of rock, aggregate, sand, baserock and other road building and construction materials.

Royalties which the company receives for these products are based on a percentage of the F.O.B. plant sales price.

#### Competition

As indicated, the Company is primarily engaged in a limited number of agricultural activities, all of which are highly competitive. For instance, citrus is grown in several states, the most notable of which are: Florida, California, Arizona and Texas. In addition, citrus and sugarcane products are imported from some foreign countries. Beef cattle are produced throughout the United States and domestic beef sales must also compete with sales of imported beef. Additionally, forest and rock products are produced in most parts of the United States. Leasing of land for oil exploration is also widespread.

The Company's share of the market for citrus, sugarcane, cattle and forest products in the United States is insignificant.

#### Environmental Regulations

The Company's operation is subject to various federal, state and local laws regulating the discharge of materials into the environment. The Company is in substantial compliance with all such rules and such compliance has not had a material effect upon capital expenditures, earnings or the competitive position of the Company.

While compliance with environmental regulations has not had a material economic effect on the Company's operations, executive officers are required to spend a considerable amount of time keeping current on these matters. In addition, there are ongoing costs incurred in complying with the permitting and reporting requirements.

#### Employees

At the end of August 2001, the Company had a total of 150 full-time employees classified as follows: Citrus 71; Ranch 22; Sugarcane 15; Facilities Maintenance Support 28; General and Administrative 14. There are no employees engaged in the development of new products or research. Management is not aware of any efforts by employees or outside organizers to create any type of labor union arrangement. Management believes that the employer/employee relationship environment is such that labor organization activities are unlikely to occur.

#### Seasonal Nature of Business

As with any agribusiness enterprise, the Company's business operations are predominantly seasonal in nature. The harvest and sale of citrus fruit generally occurs from October to June. Sugarcane is harvested during the first, second and third quarters. Other segments of the Company's business such as its cattle and sod sales, and its timber, mining and leasing operations, tend to be more successive than seasonal in nature.

#### Item 2. Properties.

At August 31, 2001, the Company owned a total of 142,551 acres of land located in four counties in Florida. Acreage in each county and the primary classification with respect to present use of these properties is shown in the following table:

<TABLE>  
<CAPTION>

ACREAGE BY CURRENT PRIMARY USE

<S>

County	Timber Land	Native Pasture	Improved Pasture	Citrus Sod	Citrus Land	Sugar- cane	Agri- culture	Other	Total
Polk	251	9,270	447	--	3,251	--	--	1	13,220
Lee	3,221	1,086	--	--	--	--	1,460	2,369	8,136
Hendry	3,823	45,741	24,774	280	3,763	12,056	15,953	3,629	110,019
Collier	1,902	1,700	1,112	--	4,129	--	--	2,333	11,176
Totals	9,197	57,797	26,333	280	11,143	12,056	17,413	8,332	142,551

</TABLE>

Of the above lands, the Company utilizes 24,178 acres of improved pasture plus approximately 50,000 acres of native pasture for cattle production and 7,927 acres are leased for rock mining operations. Much of the land is also leased for multi-purpose use such as cattle grazing, oil exploration, agriculture and recreation.

In addition to the land shown in the above table, the Company owns full subsurface rights to 1,064 acres and fractional subsurface rights to 18,707 acres.

From the inception of the Company's initial development program in 1948, the goal has been to develop the lands for the most profitable use. Prior to implementation of the development program, detailed studies were made of the properties focusing on soil capabilities, topography, transportation, availability of markets and the climatic characteristics of each of the tracts. Based on these and later studies, the use of each tract was determined. It is the opinion of Management that the lands are suitable for agricultural, residential and commercial uses. However, since the Company is primarily engaged in agricultural activities, some of the lands are considered surplus to its needs for this purpose and, as indicated under Item 1 of this report, sales of real property are made from time to time.

Management believes that each of the major programs is adequately supported by agricultural equipment, buildings, fences, irrigation systems and other amenities required for the operation of the projects.

Item 3. Legal Proceedings.

The Company has been informed by Ben Hill Griffin III that he is party to a lawsuit filed against him in Polk County, Florida Circuit Court by the families of his four sisters, most of the members of whom are beneficiaries of a trust, entitled the Ben Hill Griffin, Jr. Revocable Inter vivos Trust #1 (the "Trust"). The plaintiffs in the lawsuit (The Four Sisters Protectorate, et al. v. Ben Hill Griffin, III, Trustee, Case No. GC-G-0054, Section 81) sought to impose judicial sanctions on Mr. Griffin III, including his removal as Trustee of the Trust based on allegations of over-compensation and receipt of an illegal bonus. On March 29, 2001, after court-ordered mediation pending completion of which the trial was adjourned, Mr. Griffin III and a representative of the Four Sisters Protectorate, joined by their respective counsel, executed a "Settlement Agreement" which set forth the basic elements of a settlement of the lawsuit, contingent upon several events, including Internal Revenue Service approval of the proposed transaction as a tax free split-off for federal income tax purposes, and the Court's judicial termination of the Trust. The terms contained in the Settlement Agreement were not intended, nor were they sufficient, to resolve all specific items necessary to consummate a settlement of the lawsuit. The Settlement Agreement

provided that the shares of Alico stock then owned by Ben Hill Griffin Investments would be utilized in the tax free split-off, along with other assets, as a means of allocating to the Four Sisters Protectorate assets approximating the value of their interests in Ben Hill Griffin Investments, a holding company wholly owned by the Trust, Ben Hill Griffin III, and the families represented in the Four Sisters Protectorate.

Mr. Griffin III has indicated that almost immediately following execution of the Settlement Agreement the parties disagreed as to its validity or enforceability on various grounds. On May 14, 2001, the Harris Family filed a motion in the Circuit Court of the 10th Judicial Circuit in and for Polka County, Florida (Case No. GC-G-0054) seeking to have the Settlement Agreement set aside as invalid and unenforceable. On November 2, 2001 the Court entered a written order that the Settlement Agreement is enforceable. Mr. Griffin III's attorneys indicate that a large number of issues related to the mechanism and terms of the proposed distribution of certain of the assets of the Trust to the families of the four sisters, including the Alico stock beneficially owned by the Trust, remain to be worked out between the representatives of the four sisters and Ben Hill Griffin III and are currently being negotiated. According to them these terms are expected to be set forth in a definitive separation agreement, which is still being negotiated by the parties to the litigation but is expected to be finalized shortly. The Company further understands that consummation of the settlement will be subject to various conditions which are still being discussed, but will include the requirement that the parties receive a favorable IRS Revenue Ruling. Mr. Griffin III's attorneys indicate that no ruling request has yet been submitted. Neither the Company nor Mr. Griffin III know when or if the settlement will be implemented but believe the IRS ruling process alone could take 6 months from the date a ruling request is submitted.

Mr. Griffin III has also informed the Company that immediately before the hearing on the enforcement of the State court action, lawyers for the Harris family provided Mr. Griffin III's attorneys with copies of a federal court action naming among others as defendants, Mr. Griffin III, individually and as Trustee of the Ben Hill Griffin Jr. Revocable Inter vivos Trust #1, and BHG Inc. According to Mr. Griffin III's attorneys, this Litigation was filed in the federal district court for the Northern District of Florida (Case No: 4:01cv 432-5PM). The complaint, among other things, seeks to set aside the settlement agreement based on alleged violations of the securities laws, fraud, and negligence. Although this suit was filed on October 2, 2001, Mr. Griffin III's attorneys indicate that, as of this date, neither Mr. Griffin III nor BHG Inc. has been served in this action. Mr. Griffin III's attorneys have indicated that they believe this suit is without merit, if not frivolous, and have stated that if Mr. Griffin III is ever served, he will defend it vigorously.

Since the Company opted out of the Florida Business Corporation Act's provisions on Affiliated Transactions and Control Share Acquisitions (currently FBCA s. 607.0901 and s. 607.0902) under the predecessor statutes to such sections, transactions contemplated by the Settlement Agreement may not be subject to shareholder approval or review by the Company's Board of Directors.

The Company is not a party to any of this litigation.

Item 4. Submission of Matters to a Vote of Security Holders.

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None.

## PART II

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Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters.

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### Common Stock Prices

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The common stock of Alico, Inc. is traded over-the-counter on the NASDAQ National Market System under the symbol ALCO. The high and low sales

prices, by fiscal quarter, during the years ended August 31, 2001 and 2000 are presented below:

<TABLE>  
<CAPTION>

	2001 Bid Price		2000 Bid Price	
	High <C>	Low <C>	High <C>	Low <C>
First Quarter	16 13/16	15 5/16	16 5/16	14 1/2
Second Quarter	17 3/4	15 5/8	18 1/8	15 1/4
Third Quarter	28 5/8	15 3/4	17 1/4	15 1/16
Fourth Quarter	32 1/16	26 5/8	18	14 13/16

</TABLE>

Approximate Number of Holders of Common Stock

As of October 12, 2001, there were approximately 680 holders of record of Alico, Inc. Common Stock.

#### Dividend Information

Only year-end dividends have been paid, and during the last three fiscal years were as follows:

Record Date	Payment Date	Amount Paid Per Share
October 19, 1998	November 6, 1998	\$ .50
October 18, 1999	November 5, 1999	\$ .30
October 13, 2000	October 27, 2000	\$1.00

Dividends are paid at the discretion of the Company's Board of Directors. The Company foresees no change in its ability to pay annual dividends in the immediate future; nevertheless, there is no assurance that dividends will be paid in the future since they are dependent upon earnings, the financial condition of the Company, and other factors.

#### Item 6. Selected Financial Data.

<TABLE>  
<CAPTION>

DESCRIPTION	Years Ended August 31,				
	2001	2000 (a)	1999	1998	1997
	(In Thousands, Except Per Share Amounts)				
	<C>	<C>	<C>	<C>	<C>
Revenues	\$ 68,318	\$ 62,540	\$ 44,947	\$ 44,679	\$ 47,433
Costs and Expenses	48,205	41,965	37,886	33,654	29,583
Income Taxes	4,046	6,464	2,980	4,249	6,677
Net Income	16,066	14,111	4,081	6,776	11,173
Average Number of Shares Outstanding	7,033	7,028	7,028	7,028	7,028
Net Income Per Share	2.29	2.01	.58	.96	1.59
Cash Dividend Paid per Share	1.00	.30	.50	.60	.15
Current Assets	61,345	56,578	45,182	42,354	37,887
Total Assets	179,134	176,876	156,922	130,554	117,723
Current Liabilities	7,691	12,346	8,738	5,649	4,988
Ratio-Current Assets to Current Liabilities	7.98:1	4.58:1	5.17:1	7.50:1	7.59:1
Working Capital	53,654	44,232	36,444	36,705	32,899
Long-Term Obligations	58,818	60,985	56,789	34,938	24,582
Total Liabilities	66,508	73,331	65,527	40,587	29,570
Stockholders' Equity	112,625	103,545	91,395	89,967	88,153

(a) Certain amounts from 2000 have been reclassified to conform to the 2001 presentation.



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Item 7. Management's Discussion and Analysis of Financial

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Condition and Results of Operations.

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The following discussion focuses on the results of operations and the financial condition of Alico.

This section should be read in conjunction with the consolidated financial statements and notes.

Liquidity and Capital Resources

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The Company had cash and marketable securities of \$25.0 million at August 31, 2001 compared with \$19.9 million at August 31, 2000. Working capital increased from \$44.2 million at August 31, 2000 to \$53.7 million at August 31, 2001.

Cash outlay for land, equipment, building, and other improvements totaled \$8.9 million during fiscal 2001, compared to \$10.0 million during August 31, 2000 and \$27.9 million in 1999, respectively. Land preparation for sugarcane development and capital maintenance continued, as did expenditures for replacement equipment and raising of breeding cattle. Capital projects for the upcoming year are expected to include development of additional sod acreage.

Management believes that the Company will be able to meet its working capital requirements for the foreseeable future with internally generated funds. In addition, the Company has credit commitments which provide for revolving credit of up to \$44 million of which \$12.2 million was available for the Company's general use at August 31, 2001 (see Note 6 of Notes to consolidated financial statements).

Cautionary Statement

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Readers should note, in particular, that this document contains forward-looking Statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend" and other words of similar meaning, are likely to address the Company's growth strategy, financial results and/or product development programs. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may affect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater extent than indicated.

Results of Operations

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Summary of results (in thousands):

<TABLE>

<CAPTION>

	Years Ended August 31,		
	2001	2000	1999
<S>	<C>	<C>	<C>
Operating revenue	\$54,609	\$45,335	\$39,346
Gross profit	9,665	7,202	3,997

Profit on sale of real estate	11,352	13,299	3,847
Interest and investment income	2,124	3,094	1,302
Interest expense	3,029	3,020	2,085
Provision for income taxes	4,046	6,464	2,980
Effective income tax rate	20.1%	31.4%	42.2%
Net income	16,066	14,111	4,081

</TABLE>

#### Operating Revenue

Operating revenues for fiscal 2001 increased compared to fiscal 2000. An increase in revenues from agricultural activities was the most significant factor in the rise.

Operating revenues for fiscal 2000 increased when compared to those of fiscal 1999. An increase in revenues from agricultural activities was the most significant factor in the rise.

#### Gross Profit

Gross profit from operations increased 35% during fiscal 2001. Increased sugarcane production and cattle sales are, combined with improved market prices, the primary factors in the rise.

Gross profit from operations increased 80% during fiscal 2000. Improved market prices for both citrus and beef combined with increased citrus production as the primary factors in the rise.

#### Profit on Sale of Real Estate

Profit from the sale of real estate decreased from \$13.3 million in fiscal 2000 to \$11.4 million in fiscal 2001. The Company recognized a \$9.5 million gain on the sale of 488 acres, sold during fiscal 2000, upon receipt of the first annual mortgage payment which, combined with the initial payment in fiscal 2000, exceeded 20% of the contract price.

Real estate profits increased from \$3.8 million to \$13.3 million during fiscal 2000. The most significant factor in the increase was the sale of 1,270 acres in Lee County, Florida for \$16.5 million. The sale generated a \$13.4 million pre-tax gain.

#### Interest and Investment Income

Interest and investment income is generated principally from investments in marketable equity securities, corporate and municipal bonds, mutual funds, U.S. Treasury securities and mortgages held on real estate sold on the installment basis. Realized investment earnings were reinvested throughout fiscal 2001, 2000 and 1999, increasing investment levels during each year. The decrease in fiscal 2001 interest and realized and unrealized investment income resulted from unfavorable market conditions. The rise in fiscal 2000 and 1999 interest and realized and unrealized investment income for the years presented resulted from reinvested investment income and favorable market conditions during each of the years.

#### Interest Expense

Interest expense increased during fiscal 2001, 2000 and 1999, compared to each respective prior year. This was primarily due to increased borrowings related to the acquisition of 7,680 acres of sugarcane, citrus and ranch during fiscal 1999. Total interest cost increased slightly in 2001 and increased 54% and 53% during 2000 and 1999, respectively.

#### Individual Operating Divisions

Gross profit for the individual operating divisions, for fiscal 2001, 2000 and 1999, is presented in the following schedule and is discussed in

subsequent sections:

<TABLE>  
<CAPTION>

Years Ended August 31,  
(in thousands)

	2001	2000	1999
<S>	<C>	<C>	<C>
<b>CITRUS</b>			
Revenues:			
Sales	\$27,570	\$28,172	\$23,518
Less harvesting & marketing	10,046	9,737	7,902
Net Sales	<u>17,524</u>	<u>18,435</u>	<u>15,616</u>
Cost and Expenses:			
Direct production**	8,932	8,665	10,198
Allocated cost*	3,472	3,040	2,977
Total	<u>12,404</u>	<u>11,695</u>	<u>13,175</u>
Gross profit, citrus	<u>5,120</u>	<u>6,740</u>	<u>2,441</u>
<b>SUGARCANE</b>			
Revenues:			
Sales	11,939	8,501	7,120
Less harvesting & hauling	2,516	1,997	1,341
Net Sales	<u>9,423</u>	<u>6,504</u>	<u>5,779</u>
Costs and expenses:			
Direct production	3,810	2,787	1,886
Allocated cost*	2,992	2,178	1,257
Total	<u>6,802</u>	<u>4,965</u>	<u>3,143</u>
Gross profit, sugarcane	<u>2,621</u>	<u>1,539</u>	<u>2,636</u>
<b>RANCH</b>			
Revenues:			
Sales	9,299	6,062	6,271
Costs and expenses:			
Direct production	5,571	3,844	4,507
Allocated cost*	2,133	1,479	1,772
Total	<u>7,704</u>	<u>5,323</u>	<u>6,279</u>
Gross profit (loss), ranch	<u>1,595</u>	<u>739</u>	<u>(8)</u>
Total gross profit, agriculture	<u>9,336</u>	<u>9,018</u>	<u>5,069</u>
<b>OTHER OPERATIONS</b>			
Revenues:			
Rock products and sand	1,726	1,320	1,350
Oil leases and land rentals	770	923	711
Forest products	91	84	136
Other	3,213	272	240
Total	<u>5,800</u>	<u>2,599</u>	<u>2,437</u>
Costs and expenses:			
Allocated Cost*	604	658	767
General and administrative,			

all operations	4,867	3,757	2,742
	<hr/>	<hr/>	<hr/>
Total	5,471	4,415	3,509
	<hr/>	<hr/>	<hr/>
Gross loss, other operations	329	(1,816)	(1,072)
	<hr/>	<hr/>	<hr/>
Total gross profit	9,665	7,202	3,997
	<hr/>	<hr/>	<hr/>
INTEREST & DIVIDENDS			
Revenue	2,124	3,094	1,302
Expense	3,029	3,020	2,085
	<hr/>	<hr/>	<hr/>
Interest & dividends, net	(905)	74	(783)
	<hr/>	<hr/>	<hr/>
REAL ESTATE			
Revenue:			
Sale of real estate	12,442	14,112	4,299
Expenses:			
Cost of sales	857	126	92
Other Costs	233	687	360
	<hr/>	<hr/>	<hr/>
Total	1,090	813	452
	<hr/>	<hr/>	<hr/>
Gain on sale of real estate	11,352	13,299	3,847
	<hr/>	<hr/>	<hr/>
Income before income taxes	\$20,112	\$20,575	\$ 7,061
	<hr/>	<hr/>	<hr/>

</TABLE>

\* Allocated expense includes ad valorem and payroll taxes, depreciation and insurance.

\*\* Excludes capitalized maintenance cost of groves less than five years of age consisting of \$200 thousand on 570 acres in 2001 \$309 thousand on 411 acres in 2000, and \$434 thousand on 134 acres in 1999.

#### Citrus

Gross profit was \$ 5.1 million in fiscal 2001, \$6.7 million in fiscal 2000, and \$2.4 million for fiscal 1999.

Revenue from citrus sales decreased 2% during fiscal 2001, compared to fiscal 2000 (\$27.6 million during fiscal 2001 vs. \$28.2 million during fiscal 2000).

Production increased during fiscal 2001, however, the average market price decreased, compared to fiscal 2000.

Harvesting and marketing costs increased over the prior year due to the increase in boxes harvested during the year. Direct production and allocated costs increased 8% due to inflation and increased cultivation costs related to replanting trees.

Revenue from citrus sales increased 20% during fiscal 2000, compared to fiscal 1999 (\$28.2 million during fiscal 2000 vs. \$23.5 million during fiscal 1999).

Production and the average market price improved during fiscal 2000, compared to fiscal 1999.

Harvesting and marketing costs increased over the prior year, corresponding with an increase in yields. Direct production and allocated costs decreased

13% resulting from more favorable growing conditions, requiring less caretaking expenses.

The final returns from citrus pools are not precisely determinable at year end. Returns are estimated each year based on the most current information available. Differences between the estimates and the final realization of revenues can be significant. Revenues collected in excess of prior year and year end estimates were \$617 thousand, \$1.8 million, and \$160 thousand during fiscal 2001, 2000 and 1999, respectively.

<TABLE>  
<CAPTION>

ACREAGE BY VARIETY AND AGE

<S> VARIETY	<C> 1-4	<C> 5-6	<C> 7-8	<C> 9-10	<C> 11-12	<C> 13-14	<C> 15-16	<C> 17+	<C> Acres
Early:									
Parson Brown									
Oranges	-	-	-	117	-	30	-	-	147
Hamlin									
Oranges	158	22	-	63	-	159	915	2,152	3,469
Red Grapefruit	-	-	-	-	-	73	-	335	408
White Grapefruit	-	-	-	-	-	-	-	-	-
Tangelos	-	-	-	-	-	-	-	38	38
Navel Oranges	-	-	-	-	-	-	-	138	138
Mid Season:									
Pineapple									
Oranges	-	-	102	-	-	-	-	518	620
Queen Oranges	-	-	-	-	-	-	-	-	-
Honey									
Tangerines	-	-	76	-	-	-	-	143	219
Midsweet									
Oranges	117	-	164	-	-	-	-	-	281
Late:									
Valencia									
Oranges	540	238	585	366	958	291	493	1,504	4,975
Totals:	815	260	927	546	958	553	1,408	4,828	10,295

</TABLE>

Sugarcane

Gross profit for fiscal 2001 was \$2.6 million compared to \$1.5 million in fiscal 2000, and \$2.6 million in fiscal 1999.

Sales revenues from sugarcane increased 40% during fiscal 2001, compared to fiscal 2000 (\$11.9 million vs. \$8.5 million, respectively). Direct production costs increased 37% during fiscal 2001, compared to fiscal 2000, respectively.) The rise in revenue and related costs was the result of the increase in the number of producing acres and improved market prices for sugar.

Sales revenues from sugarcane increased 20% during fiscal 2000, compared to fiscal 1999 (\$8.5 million vs. \$7.1 million, respectively). The rise in revenue and related costs was the result of the increase in the number of producing acres. However, a decline in the market price for sugar and sugar yield per acre offset the increased production, creating a 42% decrease in division earnings.

Ranching

The gross profit (loss) from ranch operations for fiscal 2001, 2000 and 1999 was \$1.6 million, \$739 thousand, and (\$8) thousand, respectively.

Revenues from cattle sales increased 54% during fiscal 2001, compared to fiscal 2000 (\$9.3 million in fiscal 2001 vs. \$6.1 million in fiscal 2000). The number of animals sold during fiscal 2001 increased 52% over the prior

year due to increased in the number of feeder cattle sold during the current year. The rise in revenue was also affected by improved market prices for beef.

Direct and allocated costs increased 45% when compared to the prior year (\$7.5 million during fiscal 2001 and \$5.1 million during fiscal 2000) corresponding to the decrease in the number of animals sold.

Revenues from cattle sales decreased 3% during fiscal 2000, compared to fiscal 1999 (\$6.1 million in fiscal 2000 vs. \$6.3 million in fiscal 1999). The number of animals sold during the year decreased 13% under the prior year due to decreased sales of feeder cattle during the year. However, a significant improvement in market prices for beef is the primary cause of the increase in earnings for the division.

Direct and allocated costs decreased 16% when compared to the prior year (\$5.3 million during fiscal 2000 and \$6.3 million during fiscal 1999) corresponding to the decrease in the number of animals sold.

The Company's cattle marketing activities include retention of calves in western feedlots, contract and auction sales, and risk management contracts.

#### Other Operations

---

Revenues from oil royalties and land rentals were \$770 thousand as compared to \$923 thousand for fiscal 2000 and \$711 thousand for fiscal 1999.

Returns from rock products and sand were \$1.7 million for fiscal 2001, \$1.3 million for 2000 and \$1.3 million during 1999. Rock and sand supplies are sufficient to meet current demand, and no major price changes have occurred over the past 3 years.

Profits from the sale of sabal palms, for landscaping purposes, during fiscal 2001 were \$91 thousand compared to \$84 thousand and \$136 thousand for fiscal years 2000 and 1999, respectively.

Direct and allocated expenses charged to the "Other" operations category included general and administrative and other costs not charged directly to the citrus, ranching, sugarcane divisions. These expenses totaled \$5.5 million during fiscal 2001 compared to \$4.4 million during fiscal 2000 and to \$3.5 million during fiscal 1999.

#### General Corporate

---

The Company is continuing its marketing and permitting activities for its land which surrounds the Florida Gulf Coast University site. There are sales contracts in place for more than 7,400 acres of the Lee County, Florida property totaling \$167 million. The agreements are at various stages of the due diligence periods with closing dates over the next ten years.

The Company announced the formation of Agri-Insurance Company, Ltd. (Agri) a wholly owned subsidiary, during July of 2000. The insurance company was initially capitalized by transferring cash and approximately 3,000 acres of the Lee County property (along with sales contracts totaling \$8 million). Through Agri, the Company expects to be able to underwrite previously uninsurable risk related to catastrophic crop and other losses. Additionally, the insurance company will have access to reinsurance markets, otherwise inaccessible. To expedite the creation of the capital liquidity necessary to underwrite the Company's exposure to catastrophic losses, another 5,600 acres was transferred during fiscal 2001. Agri underwrote a limited amount of coverage during fiscal 2001, and is expected to begin writing more significant coverages before the end of December 2001.

During September of 1999, the Company announced a sale of 1,270 acres of land surrounding the University site in Lee County for \$16.5 million. The contract called for 25 percent of the purchase price to be paid at closing, with the balance payable over the next four years. In August of 2000, Agri sold another 488 acres to the same buyer, also near the University, for \$10.6 million. In connection with the sale, the purchaser

agreed to pay off the \$12.3 million mortgage related to the September 1999 sale and pay 10% of the contract price for their second purchase at closing, with the balance payable over the next four years. The first sale generated a pre-tax gain of \$13.4 million. The gain related to the second sale was recognized during fiscal 2000, to the extent that 10% of the purchase price has been collected net of closing costs (\$959 thousand). The remainder of the gain and related mortgage were recognized during the current fiscal year upon receipt of the first annual mortgage payment which, combined with the initial payment in fiscal 2000, exceeded 20% of the contract price.

Item 7(a). Quantitative and Qualitative Disclosure About Market Risk

Our exposure to market rate risk for changes in interest rates relates primarily to our investment portfolio. We do not have derivative financial instruments in our investment portfolio. We place our investments with high quality issuers and, by policy, limit the amount of credit exposure to any one issuer. We are adverse to principal loss and ensure the safety and preservation of our invested funds by limiting default, market and reinvestment risk. We classify our cash equivalents and short-term investments as fixed-rate if the rate of return on such instruments remains fixed over their term. These fixed-rate investments include fixed-rate U.S. government securities, municipal bonds, time deposits and certificates of deposit. We classify our cash equivalents and short-term investments as variable-rate if the rate of return on such investments varies based on the change in a predetermined index or set of indices during their term. These variable-rate investments primarily include money market accounts, mutual funds and equities held at various securities brokers and investment banks. The table below presents the amounts (in thousands) and related weighted interest rates of our investment portfolio at August 31, 2001:

<TABLE>  
<CAPTION>

Marketable Securities and Short-term Investments (1)	Average Interest Rate	Cost	Estimated Fair Value
<S>	<C>	<C>	<C>
Fixed Rate	5.92%	\$ 3,098	\$ 3,131
Variable Rate	2.45%	\$ 14,232	\$ 15,596

<FN>  
(1) See definition in Notes 1 and 2 to our Notes to Consolidated Financial Statements.

</TABLE>

The aggregate fair value of our investment in debt instruments (net of mutual funds of \$1,426) as of August 31, 2001, by contractual maturity date, consisted of the following:

	Aggregate Fair Values
	(in thousands)
Due in one year or less	\$ 68
Due between one and five years	100
Due between five and ten years	242
Due thereafter	1,262
	<u>\$ 1,672</u>

Item 8. Financial Statements and Supplementary Data.

The Stockholders and Board of Directors  
Alico, Inc.:

We have audited the consolidated balance sheets of Alico, Inc. and subsidiaries as of August 31, 2001 and 2000, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the years in the three-year period ended August 31, 2001. In connection with our audits of the consolidated financial statements, we also have audited the related consolidated financial statement schedules as listed in Item 14(a)(2) herein. These consolidated financial statements and financial statements schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Alico, Inc. and subsidiaries at August 31, 2001 and 2000, and the results of their operations and their cash flows for each of the years in the three-year period ended August 31, 2001 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the related consolidated financial statement schedules, when considered in relation to the consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

KPMG LLP  
(Signature)

Orlando, Florida  
October 12, 2001

<TABLE>  
<CAPTION>

CONSOLIDATED BALANCE SHEETS

	August 31,	
	2001	2000
<S>		
ASSETS	<C>	<C>
Current assets:		
Cash, including time deposits and other cash investments of \$478,260 in 2001 and \$179,311 in 2000	\$ 6,225,088	\$ 1,796,428
Marketable securities available for sale, at estimated fair value in 2001 and in 2000 (Note 2)	18,726,723	18,055,099
Accounts receivable (\$6,901,275 in 2001 and		



\$7,717,325 in 2000 due from affiliate) (Note 10)	10,153,205	11,954,721
Mortgages and notes receivable, current portion (Note 3)	2,482,454	2,509,034
Inventories (Note 4)	23,246,609	21,915,039
Other current assets	510,760	348,062
	<hr/>	<hr/>
Total current assets	61,344,839	56,578,383
	<hr/>	<hr/>
Other assets:		
Land inventories	8,031,544	7,147,937
Mortgages and notes receivable, net of current portion (Note 3)	5,112,309	7,334,579
Investments	1,170,898	959,252
	<hr/>	<hr/>
Total other assets	14,314,751	15,441,768
	<hr/>	<hr/>
Property, buildings and equipment (Note 5)	138,352,300	136,822,381
Less accumulated depreciation	(34,878,310)	(31,966,492)
	<hr/>	<hr/>
Net property, buildings and equipment	103,473,990	104,855,889
	<hr/>	<hr/>
Total assets	\$179,133,580	\$176,876,040
	<hr/>	<hr/>

<FN>

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

<TABLE>

<CAPTION>

August 31,

	2001	2000
	<hr/>	<hr/>
<S>	<C>	<C>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 1,810,094	\$ 2,429,242
Due to profit sharing plan (Note 8)	443,942	429,784
Accrued ad valorem taxes	1,383,111	1,780,807
Current portion of notes payable (Note 6)	1,301,146	1,298,890
Accrued expenses	1,494,940	988,011
Income taxes payable	22,670	4,169,517
Deferred income taxes (Note 9)	1,234,697	1,250,026
	<hr/>	<hr/>
Total current liabilities	7,690,600	12,346,277
Deferred revenue	52,987	9,540,000
Notes payable (Note 6)	46,704,954	40,302,855
Deferred income taxes (Note 9)	11,909,252	10,889,095
Deferred retirement benefits (Note 8)	150,429	252,809
	<hr/>	<hr/>
Total liabilities	66,508,222	73,331,036
	<hr/>	<hr/>

Stockholders' equity:

Preferred stock, no par value. Authorized  
1,000,000 shares; issued, none

-

-

Common stock, \$1 par value. Authorized 15,000,000 shares; issued and outstanding 7,044,513 in 2001 and 7,027,827 in 2000	7,044,513	7,027,827
Additional paid in capital	331,617	17,885
Accumulated other comprehensive income	871,077	1,159,445
Retained earnings	104,378,151	95,339,847
	<hr/>	<hr/>
Total stockholders' equity	112,625,358	103,545,004
	<hr/>	<hr/>
Total liabilities and stockholders' equity	\$179,133,580	\$176,876,040
	<hr/>	<hr/>
	<hr/>	<hr/>

<FN>

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

<TABLE>

<CAPTION>

CONSOLIDATED STATEMENTS OF OPERATIONS

	Years Ended August 31,		
	2001	2000	1999
	<hr/>	<hr/>	<hr/>
<S>	<C>	<C>	<C>
Revenue:			
Citrus (including revenues from affiliate (Note 10))	\$27,569,705	\$28,172,057	\$23,518,082
Sugarcane	11,939,228	8,501,549	7,119,976
Ranch	9,299,477	6,062,224	6,270,988
Forest products	90,861	84,104	136,372
Rock and sand royalties	1,725,997	1,319,525	1,349,856
Oil lease and land rentals	770,170	923,535	710,731
Profit on sales of real estate	11,585,627	14,111,938	4,299,434
Interest and investment income	2,123,595	3,093,203	1,301,991
Recovery of citrus eradication costs in excess of basis (Note 13)	2,967,950	234,920	-
Other income	245,165	37,177	239,866
	<hr/>	<hr/>	<hr/>
Total revenue	68,317,775	62,540,232	44,947,296
	<hr/>	<hr/>	<hr/>
Costs and expenses:			
Citrus production, harvesting and marketing (including charges from affiliate (Note 10))	22,450,086	21,431,441	21,077,169
Sugarcane production, harvesting and hauling	9,317,739	6,962,366	4,483,250
Ranch	7,704,467	5,323,002	6,280,000
Real estate	233,409	813,016	452,029
Interest (Note 6)	3,028,631	3,019,819	2,085,065
Other, general and administrative expenses	5,471,128	4,415,614	3,508,845
	<hr/>	<hr/>	<hr/>
Total costs and expenses	48,205,460	41,965,258	37,886,358
	<hr/>	<hr/>	<hr/>
Income before income taxes	20,112,315	20,574,974	7,060,938
Provision for income taxes (Note 9)	4,046,184	6,464,358	2,980,214
	<hr/>	<hr/>	<hr/>
Net Income	16,066,131	\$14,110,616	\$ 4,080,724
	<hr/>	<hr/>	<hr/>
	<hr/>	<hr/>	<hr/>

Weighted-average number of shares outstanding	7,032,929	7,027,827	7,027,827
	<u>                    </u>	<u>                    </u>	<u>                    </u>

Per share amounts:

Basic and diluted earnings	\$ 2.29	\$ 2.01	\$ .58
Dividends	\$ 1.00	\$ .30	\$ .50

<FN>

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

<TABLE>

<CAPTION>

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Common Stock Shares Issued	Common Stock Amount	Retained Earnings	Accumulated Other Comprehensive Income	Additional Paid in Capital	Total
<S>	<C>	<C>	<C>	<C>	<C>	<C>
Balances, August 31, 1998	7,027,827	\$7,027,827	\$82,770,769	\$168,345	\$ -	\$89,966,941

Comprehensive

income:

Net income

for the year

ended

August 31, 1999 -                   -                   4,080,724                   -                   -                   4,080,724

Unrealized gains

on securities,

net of taxes -                   -                   -                   861,608                   -                   861,608

and reclass-

ification adjustment

Total comprehensive

income:

4,942,332

Dividends paid -                   -                   (3,513,914)                   -                   -                   (3,513,914)

Balances,

August 31,

1999                   7,027,827                   \$7,027,827                   \$83,337,579                   \$1,029,953                   \$ -                   \$91,395,359

Comprehensive

income:

Net income

for the year

ended

August 31, 2000 -                   -                   14,110,616                   -                   -                   14,110,616

Unrealized gains

on securities,

net of taxes -                   -                   -                   129,492                   -                   129,492

and reclass-

ification adjustment

Total comprehensive

income:

14,240,108

Dividends paid -                   -                   (2,108,348)                   -                   -                   (2,108,348)

Stock based

compensation

-                   -                   -                   -                   17,885                   17,885

Balances,

August 31,

2000                   7,027,827                   \$7,027,827                   \$95,339,847                   \$1,159,445                   \$ 17,885                   \$103,545,004

Comprehensive

income:

Net income

for the year ended						
August 31, 2001 -	-	16,066,131	-	-	16,066,131	
Unrealized losses on securities, net of taxes and reclassification adjustment	-	-	(288,368)	-	(288,368)	
Total comprehensive income:				15,777,763		
Dividends paid	-	(7,027,827)	-	-	(7,027,827)	
Stock options exercised	16,686	16,686	-	-	227,264	243,950
Stock based compensation	-	-	-	-	86,468	86,468
Balances, August 31, 2001	7,044,513	\$7,044,513	\$104,378,151	\$871,077	\$331,617	\$112,625,358

Disclosure of reclassification amount:	2001	2000	1999
Unrealized holding gains (losses) arising during the period	\$ (206,715)	\$2,176,940	\$824,144
Less: reclassification adjustment for gains (losses) included in net income	81,653	2,047,448	(37,464)
Net unrealized gains (losses) on securities	\$ (288,368)	\$ 129,492	\$ 861,608

<FN>

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

<TABLE>

CONSOLIDATED STATEMENTS OF CASH FLOWS  
Years Ended August 31,  
2001                      2000                      1999

Increase (Decrease) in Cash and Cash Investments:			
Cash flows from operating activities:			
Net income	\$16,066,131	\$14,110,616	\$ 4,080,724
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation and amortization	6,946,005	5,118,854	5,355,450
(Gain) loss on breeding herd sales	(76,993)	99,766	(316,700)
Deferred income tax expense, net	1,178,810	(613,097)	(631,748)
Deferred retirement benefits	(102,380)	(124,678)	374,167
Net gain on sale of marketable securities	(159,830)	(1,868,010)	(11,736)
Loss on sale of property and equipment	1,641,938	1,232,535	33,934
Gain on real estate sales	(11,585,627)	(13,967,688)	(4,299,434)
Stock options granted below fair market value	86,468	17,885	-
Cash provided by (used for) changes in:			
Accounts receivable	1,846,507	(3,930,668)	3,062,972
Inventories	(1,701,762)	(2,214,387)	(3,824,055)
Income taxes refundable	-	-	(549,586)
Other assets	(600,335)	(201,767)	138,673
Accounts payable and accrued expenses	(112,219)	161,824	1,893,878
Income taxes payable	(4,146,847)	4,719,103	(623,128)
Deferred revenues	52,987	-	(345,763)

Net cash provided by operating

activities	9,332,853	2,540,288	4,337,648
Cash flows from investing activities:			
Increase in land inventories	(924,851)	(713,832)	(591,338)
Purchases of property and equipment	(8,502,483)	(9,995,159)	(27,883,421)
Proceeds from disposals of property and equipment	959,324	522,091	457,584
Proceeds from sale of real estate	2,880,279	17,089,222	4,466,917
Purchases of investments	(211,646)	(69,937)	(39,165)
Proceeds from the sale of other assets	-	56,829	58,250
Purchases of marketable securities	(3,013,303)	(2,902,598)	(3,461,686)
Proceeds from sales of marketable securities	2,039,159	1,967,397	2,140,932
Collection of mortgages and notes receivable	2,248,850	20,846	146,677
Net cash provided by (used for) investing activities	(4,524,671)	5,974,859	(24,705,250)
	Years Ended August	31,	
	2001	2000	1999
<S>	<C>	<C>	<C>
Cash flows from financing activities:			
Proceeds from exercising stock options	243,950	-	-
Proceeds from bank loans	43,193,828	33,086,000	59,952,000
Repayment of bank	(36,789,473)	(38,437,200)	(36,237,923)
Dividends paid	(7,027,827)	(2,108,348)	(3,513,914)
Net cash provided by (used for) financing activities	(379,522)	(7,459,548)	20,200,163
Net increase (decrease) in cash and cash investments	4,428,660	1,055,599	(167,439)
Cash and cash investments:			
At beginning of year	1,796,428	740,829	908,268
At end of year	\$ 6,225,088	\$ 1,796,428	\$ 740,829
Supplemental disclosures of cash flow information:			
Cash paid for interest, net of amount capitalized	\$ 3,101,692	\$ 2,863,215	\$ 2,186,855
Cash paid for income taxes, including related interest (Note 9)	\$ 7,014,227	\$ 2,472,505	\$ 3,142,286
Noncash investing activities:			
Fair value adjustments to securities available for sale	\$ (462,350)	\$ 208,175	\$ 1,482,456
Income tax effect related			

to fair value adjustments	\$ (173,982)	\$ 78,336	\$ 557,848
---------------------------	--------------	-----------	------------

_____	_____	_____	
_____	_____	_____	

Reclassification of breeding herd to Property & Equipment	\$ 370,192	\$ 989,896	\$ 902,763
--	------------	------------	------------

_____	_____	_____	
_____	_____	_____	

<FN>

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended August 31, 2001, 2000 and 1999

#### (1) Summary of Significant Accounting Policies

##### (a) Basis of Consolidated Financial Statement Presentation

The consolidated financial statements include the accounts of Alico, Inc. (the Company) and its wholly owned subsidiaries, Saddlebag Lake Resorts, Inc. (Saddlebag), and Agri-Insurance Company, Ltd. (Agri), after elimination of all significant intercompany balances and transactions.

##### (b) Revenue Recognition

Income from sales of citrus under marketing pool agreements is recognized at the time the crop is harvested. The revenue is based on the Company's estimates of the amounts to be received as the sales of pooled products are completed. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$617,086, \$1,839,642, and \$159,748 during fiscal years 2001, 2000 and 1999, respectively.

##### (c) Real Estate

Real estate sales are recorded under the accrual method of accounting. Retail land sales are not recognized until payments received, including interest, aggregate 10 percent of the contract sales price for residential real estate or 20 percent for commercial real estate. At August 31, 2000, the Company had deferred revenue of \$9,540,000 related to commercial real estate which was sold subject to a mortgage note receivable (note 3). Sales are discounted to yield the market rate of interest where the stated rate is less than the market rate. The recorded valuation discounts are realized as the balances due are collected. In the event of early liquidation, interest is recognized on the simple interest method.

Tangible assets that are purchased during the period to aid in the sale of the project as well as costs for services performed to obtain regulatory approval of the sales are capitalized as land and land improvements to the extent they are estimated to be recoverable from the sale of the property. Land and land improvement costs are allocated to individual parcels on a per lot basis using the relative sales value method.

The Company has entered into an agreement with a real estate consultant to assist in obtaining the necessary regulatory approvals for the development and marketing of a tract of raw land. The marketing costs under this agreement are being expensed as incurred. The costs incurred to obtain the necessary regulatory approvals are capitalized into land costs when paid. These costs will be expensed as cost of sales when the underlying real estate is sold.

##### (d) Marketable Securities Available for Sale

---

Marketable securities available for sale are carried at the estimate fair value of the portfolio. Net unrealized investment gains and losses are recorded net of related deferred taxes in a separate component of stockholders' equity until realized.

Fair value for debt and equity investments is based on quoted market prices at the reporting date for those or similar investments. The cost of all marketable securities available for sale are determined on the specific identification method.

(e) Inventories

Beef cattle inventories are stated at the lower of cost or market. The cost of the beef cattle inventory is based on the accumulated cost of developing such animals for sale.

Unharvested crops are stated at the lower of cost or market. The cost for unharvested crops is based on accumulated production costs incurred during the eight month period from January 1 through August 31.

(f) Property, Buildings and Equipment

Property, buildings and equipment are stated at cost. Properties acquired from the Company's predecessor corporation in exchange for common stock issued in 1960, at the inception of the Company, are stated on the basis of cost to the predecessor corporation. Property acquired as part of a land exchange trust is valued at the carrying value of the property transferred to the trust.

The breeding herd consists of purchased animals and animals raised on the ranch. Purchased animals are stated at cost. The cost of animals raised on the ranch is based on the accumulated cost of developing such animals for productive use.

Depreciation for financial reporting purposes is computed on straight-line and accelerated methods over the estimated useful lives of the various classes of depreciable assets.

(g) Income Taxes

The Company accounts for income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

(h) Basic Earnings Per Share

Earnings per share has been computed by dividing net income by the weighted average number of common shares outstanding during the year. The Company has no dilutive securities.

(i) Cash Flows

For purposes of the cash flows, cash and cash investments include cash on hand and amounts due from financial institutions with an original maturity of less than three months.

(j) Use of Estimates

---

In preparing the consolidated financial statements, management is required to make estimates and assumptions that effect the reported amounts of assets and liabilities. Actual results could differ significantly from those estimates. Although some variability is inherent in these estimates, management believes that the amounts provided are adequate.

(k) Financial Instruments and Accruals

The carrying amounts in the consolidated balance sheets for accounts receivable, mortgage and notes receivable, accounts payable and accrued expenses approximate fair value, because of the immediate or short term maturity of these items. The carrying amounts reported for the Company's long-term debts approximate fair value.

(l) Derivative and Hedging Instruments

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", which establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives), and for hedging activities. SFAS No. 133 was amended by SFAS No. 138 in June 2000, in part, to allow "normal purchases and normal sales" transactions to be excluded from SFAS 133. At September 1, 2000, the Company had no open derivatives. Accordingly, the Company's adoption of the provisions of SFAS No. 133, as amended, on September 1, 2000, did not result in a transition adjustment.

The Company engages in cattle futures trading activities for the purpose of economically hedging against price fluctuations. The Company records gains and losses related to economic hedges in costs of goods sold. At August 31, 2001, the Company had no open positions.

(m) Accumulated Other Comprehensive Income

Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. It includes both net income and other comprehensive income. Items included in other comprehensive income are classified based on their nature. The total of other comprehensive income for a period has been transferred to an equity account and displayed as "accumulated other comprehensive income".

(n) Stock-Based Compensation

The Company applies Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" (APB 25) for stock options and other stock-based awards while disclosing pro forma net income and net income per share as if the fair value method had been applied in accordance with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-based Compensation" (SFAS 123).

(o) Operating Segment

Alico, Inc. has four reportable segments: citrus, sugarcane, ranch and general corporate. The commodities produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are all located in Florida.



(p) Reclassifications

Certain amounts from 2000 have been reclassified to conform to the 2001 presentation.

(2) Marketable Securities Available for Sale

The Company has classified 100% of its investments in marketable securities as available for sale and, as such, the securities are carried at estimated fair value. Any unrealized gains and losses, net of related deferred taxes, are recorded as a net amount in a separate component of stockholders' equity until realized.

The cost and estimated fair values of marketable securities available for sale at August 31, 2001 and 2000 (in thousands) were as follows:

	2001				2000			
	Cost	Gross Unrealized Gains	Estimated Fair Value	Losses	Cost	Gross Unrealized Gains	Estimated Fair Value	Losses
Equity securities	\$14,232	\$1,364	\$ (-)	\$15,596	\$13,107	\$2,260	\$ (284)	\$15,083
Debt securities	3,098	82	(49)	3,131	3,089	16	(133)	2,972
Marketable securities available for sale	\$17,330	\$1,446	\$ (49)	\$18,727	\$16,196	\$2,276	\$ (417)	\$18,055

At August 31, 2001, debt instruments (net of mutual funds of \$1,426,046) are collectible as follows: \$67,968 within one year, \$100,250 between one and five years, \$241,850 between five and ten years, and \$1,261,609 there after.

(3) Mortgage and Notes Receivable

Mortgage and notes receivable arose from real estate sales. The balances (in thousands) are as follows:

	August 31, 2001	August 31, 2000
Mortgage notes receivable on retail land sales	\$ 242	\$ 239
Mortgage notes receivable on bulk land sales	7,262	9,540
Other notes receivable	90	65
Total mortgage and notes receivable	\$ 7,594	\$ 9,844
Less current portion	2,482	2,509
Non-current portion	\$ 5,112	\$ 7,335

</TABLE>

In July 2000, the Company received a mortgage note in exchange for land sold. The note totaled \$9,540,000 and principal payments of \$2,385,000 are due annually on July 14, bearing interest at the LIBOR, over four years.

(4) Inventories

A summary of the Company's inventories (in thousands) at August 31, 2001 and 2000 is shown below:

<TABLE>

<CAPTION>

	2001	2000
<S>	<C>	<C>
Unharvested fruit crop on trees	\$ 9,626	\$ 9,160
Unharvested sugarcane	5,387	5,096
Beef cattle	8,076	7,470
Sod	158	189
Total inventories	\$23,247	\$21,915

</TABLE>

(5) Property, Buildings and Equipment

A summary of the Company's property, buildings and equipment (in thousands) at August 31, 2001 and 2000 is shown below:

<TABLE>

<CAPTION>

	2001	2000	Estimated Useful Lives
<S>	<C>	<C>	<C>
Breeding herd	\$12,465	\$13,713	5-7 years
Buildings	3,806	3,571	5-40 years
Citrus trees	25,328	25,839	22-40 years
Sugarcane	8,378	7,651	4-15 years
Equipment and other facilities	29,993	27,670	3-40 years
Total depreciable properties	79,970	78,444	
Less accumulated depreciation	34,878	31,966	
Net depreciable properties	45,092	46,478	
Land and land improvements	58,382	58,378	
Net property, buildings and equipment	\$103,474	\$104,856	

</TABLE>

The Company's citrus trees, fruit crop, unharvested sugarcane and cattle are partially uninsured.

(6) Indebtedness

The Company has financial agreements with commercial banks that permit the Company to borrow up to \$44 million. The financing agreements allow the Company to borrow up to \$41 million which is due in 2003 and up to \$3 million which is due on demand. The outstanding debt under these

agreements was \$31.8 million and \$24.1 million at August 31, 2001 and 2000, respectively. In March 1999, the Company mortgaged 7,680 acres for \$19 million in connection with a \$22.5 million acquisition of producing citrus and sugarcane operations. The total amount of long-term debt under these agreements at August 31, 2001 and 2000 was \$46,704,954 and \$40,302,855, respectively.

Maturities of the indebtedness of the Company over the next five years are as follows: 2002- \$1,301,146; 2003- \$18,072,386; 2004- \$1,306,142; 2005- \$1,308,905; 2006- \$1,311,862.

Interest cost expensed and capitalized (in thousands) during the three years ended August 31, 2001, 2000 and 1999 was as follows:

<TABLE>  
<CAPTION>

	2001	2000	1999
<S>	<C>	<C>	<C>
Interest expense	\$3,029	\$3,020	\$2,085
Interest capitalized	175	431	158
	-----	-----	-----
Total interest cost	\$3,204	\$3,451	\$2,243
	-----	-----	-----

</TABLE>

(7) Stock Option Plan

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan ("The Plan") pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options have vesting schedules which are at the discretion of the Board of Directors and determined on the effective date of the grant.

<TABLE>  
<CAPTION>

<S>	Shares	Weighted average exercise price	Weighted average remaining contractual Life (in years)
	<C>	<C>	<C>
Balance outstanding, August 31, 1999	34,700	\$14.42	8
Granted	14,992	\$14.62	-----
	-----	-----	-----
Balance outstanding, August 31, 2000	46,692	14.62	9
Granted	51,074	14.62	-----
Exercised	16,686	14.62	-----
	-----	-----	-----
Balance outstanding, August 31, 2001	84,080	\$14.62	10
	-----	-----	-----

</TABLE>

On August 31, 2001 and 2000, there were 549,234 and 600,308 shares

available for grant, respectively.

The fair value of stock options granted was \$78,858 in 2001 and \$15,667 in 2000 on the date of the grant using the Black Scholes option-pricing model with the following weighted average assumptions:

<TABLE>  
<CAPTION>

	2001	2000
	——	——
<S>	<C>	<C>
Volatility	10.19%	7.26%
Dividend paid	6.84%	6.84%
Risk-free interest rate	5.75%	5.75%
Expected life in years	1	1

</TABLE>

All stock options granted, except as noted in the paragraph below, have been granted to directors or employees with an exercise price equal to the fair value of the common stock at the date of the grant. The Company applies APB Opinion No. 25 for issuances to directors and employees in accounting for its Plan. No compensation cost has been recognized in the consolidated financial statements through August 31, 1999, as options were issued at or above fair value.

On September 9, 1999, the Company granted 14,992 stock options with an exercise price of \$14.62 and a fair value of \$15.813. The Company recorded \$17,885 of unearned compensation at the date of the grant. On September 12, 2000, the Company granted an additional 51,074 stock options with an exercise price of \$14.62 and a fair value of \$16.313. The Company recorded \$86,468 of unearned compensation at the date of the grant.

Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS No. 123, the Company's net income would have changed to the pro forma amounts indicated below:

<TABLE>  
<CAPTION>

	2001	2000
	——	——
<S>	<C>	<C>
Net income as reported	\$16,066,131	\$14,110,616
Pro forma net income	\$16,073,741	\$14,112,834
Basic earning per share, as reported	\$ 2.29	\$ 2.01
Pro forma basic earning per share	\$ 2.29	\$ 2.01

</TABLE>

(8) Employee Benefit Plans

The Company has a profit sharing plan covering substantially all employees. The plan was established under Internal Revenue Code Section 401(k). Contributions made to the profit sharing plan were \$443,942, \$429,784 and \$269,177 for the years ended August 31, 2001, 2000 and 1999, respectively.

Additionally, the Company implemented a nonqualified defined benefit retirement plan covering the officers and other key management personnel of the Company. The plan is being funded by the purchase of insurance contracts. The accrued pension liability for the nonqualified defined benefit retirement plan at August 31, 2001 and 2000 was \$147,108 and \$249,488, respectively.

Pension expenses for the additional retirement benefits were approximately \$395,000, \$128,000 and \$213,000 for the years ended August 31, 2001, 2000 and 1999, respectively.

(9) Income Taxes

The provision for income taxes (in thousands) for the years ended August 31, 2001, 2000 and 1999 is summarized as follows:

<TABLE>

<CAPTION>

	2001	2000	1999
<S>	<C>	<C>	<C>
Current:			
Federal income tax	\$2,428	\$6,218	\$3,311
State income tax	439	860	300
	<u>2,867</u>	<u>7,078</u>	<u>3,611</u>
Deferred:			
Federal income tax	1,058	(528)	(539)
State income tax	121	(86)	( 92)
	<u>1,179</u>	<u>(614)</u>	<u>(631)</u>
Total provision for income taxes	<u>\$4,046</u>	<u>\$6,464</u>	<u>\$2,980</u>

</TABLE>

Following is a reconciliation of the expected income tax expense computed at the U.S. Federal statutory rate of 34% and the actual income tax provision (in thousands) for the years ended August 31, 2001, 2000 and 1999:

<TABLE>

<CAPTION>

	2001	2000	1999
<S>	<C>	<C>	<C>
Expected income tax	\$6,838	\$6,995	\$2,401
Increase (decrease) resulting from:			
State income taxes, net of federal benefit	328	516	135
Nontaxable interest and dividends	(113)	(127)	(102)
Internal Revenue Service examinations	479	(352)	984
Change in valuation allowance	-	(539)	
Utilization of charitable contribution carryforward	-	(136)	-
Income from Agri- Insurance Company, Ltd.	(3,829)	-	-
Other reconciling items, net	343	(432)	101
Total provision for income taxes	<u>\$4,046</u>	<u>\$6,464</u>	<u>\$2,980</u>

</TABLE>

Some items of revenue and expense included in the statement of operations may not be currently taxable or deductible on the income tax returns.

Therefore, income tax assets and liabilities are divided into a current portion, which is the amount attributable to the current year's tax return, and a deferred portion, which is the amount attributable to another year's tax return. The revenue and expense items not currently taxable or deductible are called temporary differences.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are presented below (in thousands):

<TABLE>

<CAPTION>

	2001	2000
<S>	<C>	<C>
Deferred Tax Assets:		
Pension	(168)	(171)
Prepaid sales commissions	(776)	(875)
Inventory-beef	(376)	(416)
Land inventories	(435)	(300)
Other	(1,246)	(1,649)
	<hr/>	<hr/>
Total gross deferred tax assets	(3,001)	(3,411)
	<hr/>	<hr/>
Deferred Tax Liabilities:		
Revenue recognized from citrus and sugarcane	861	654
Property and equipment (principally due to depreciation and soil and water deductions)	12,390	12,814
Mortgage notes receivable	117	27
A/R citrus	671	546
Other	1,580	809
Unrealized gains on securities	526	700
	<hr/>	<hr/>
Total gross deferred tax liabilities	16,145	15,550
	<hr/>	<hr/>
Net deferred income tax liabilities	\$13,144	\$12,139
	<hr/>	<hr/>

</TABLE>

Based on the Company's history of taxable earnings and its expectations for the future, management has determined that its taxable income will more likely than not be sufficient to fully recognize all deferred tax assets.

Agri Insurance Company, Ltd. (Agri), a wholly owned insurance company subsidiary of Alico, is treated as a U.S. taxpayer, pursuant to an election under Internal Revenue Code Section 953 (d), for all purposes except for consolidating an operating loss by virtue of the dual consolidated loss rules. (Dual consolidated losses prevent operating losses (not capital losses) from occurring in insurance companies domiciled outside of the United States from offsetting operating income irrespective of the fact that the insurance company is a member of the consolidated return group.)

Agri was established to provide agricultural insurance that falls outside of the Federal Crop Insurance Program, for catastrophic perils. Agri was domiciled in Bermuda because it offers easy access to reinsurance markets.

Agri issued its initial policy in August 2000 to a third party. Agri's ability to underwrite insurance risks has been limited to its operational liquidity, by the Registrar of Companies in

Bermuda. Agri will be able to underwrite additional insurance as its liquidity is increased from additional asset sales and as payments are received on prior sales. For Federal income tax purposes, only premiums received by Agri from policies of insurance issued to parties other than its parent, Alico, are considered insurance premiums. The preceding limiting factors resulted in Agri not incurring a tax liability on underwriting profits or investment income. Agri's tax status resulted in it filing its Federal tax return on a stand alone basis on a calendar year period ending December 31, 2000. It should be noted that during the fiscal year ending August 31, 2001, Agri incurred an underwriting loss of approximately \$212,000.

(10) Related Party Transactions

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Citrus

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Citrus revenues of \$19,908,087, \$20,032,730 and \$18,188,136 were recognized for a portion of citrus crops sold under a marketing agreement with Ben Hill Griffin, Inc. (Griffin) for the years ended August 31, 2001, 2000 and 1999, respectively. Griffin and its subsidiaries is the owner of approximately 50.78 percent of the Company's common stock. Accounts receivable, resulting from citrus sales, include amounts due from Griffin totaling \$6,901,275 and \$7,717,325 at August 31, 2001 and 2000, respectively. These amounts represent estimated revenues to be received periodically under pooling agreements as the sale of pooled products is completed.

Harvesting, marketing, and processing costs, related to the citrus sales noted above, totaled \$7,614,788, \$7,531,491, and \$6,127,603 for the years ended August 31, 2001, 2000 and 1999, respectively. In addition, Griffin provided the harvesting services for citrus sold to unrelated processors. The aggregate cost of these services was \$2,185,899, \$1,987,660 and \$791,932 for the years ended August 31, 2001, 2000 and 1999, respectively. The accompanying consolidated balance sheets include accounts payable to Griffin for citrus production, harvesting and processing costs in the amount of \$414,126 and \$616,430 at August 31, 2001 and 2000, respectively.

Other Transactions

---

The Company purchased fertilizer and other miscellaneous supplies, services, and operating equipment from Griffin, on a competitive bid basis, for use in its cattle, sugarcane, sod and citrus operations. Such purchases totaled \$6,029,491, \$5,518,087 and \$6,019,927 during the years ended August 31, 2001, 2000 and 1999, respectively.

(11) Future Application of Accounting Standards

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In June 2001, the Financial Accounting Standard Board (FASB) issued Financial Accounting Standards (SFAS) No. 141, "Business Combinations". This statement addresses financial accounting and reporting for business combinations and supersedes Accounting Principal Board (APB) Option No. 16, "Business Combinations", and FASB Statement No. 38, "Accounting for Preacquisition Contingencies of Purchased Enterprises". All business combinations in the scope of this Statement are to be accounted for using one method, the purchase method. The provisions of this Statement apply to all business combinations initiated after June 30, 2001. The Statement also applies to all business combinations accounted for using the purchase method which the date of acquisition is July 1, 2001, or later. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In June 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets". This Statement addresses financial accounting and reporting for acquired goodwill and other intangible assets and

supersedes APB Opinion No. 17, "Intangible Assets". It addresses how intangible assets that are acquired individually or with a group of other assets (but not those acquired in a business combination) should be accounted for in financial statements upon their acquisition. This Statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In June 2001, the FASB issued SFAS No. 143 "Accounting for Asset Retirement Obligations." This statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. It applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) the normal operation of a long-lived asset, except for certain obligations of lessees. This Statement is effective for financial statements with fiscal years beginning after June 15, 2002. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." This Statement addresses financial accounting and reporting for the impairment or disposal of long-lived assets. This Statement supercedes both FASB Statement No. 121, "Accounting for the Impairment of Long-Lived Assets to Be Disposed Of" and the accounting and reporting Provisions of Accounting Principles Board Opinion No. 30, "Reporting the Results of Operations—Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions of a Segment of a Business." This Statement is effective for financial statements with fiscal years beginning after December 15, 2001. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

(12) Commitments and Contingencies

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The Company is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operation or liquidity.

13) Recovery of Citrus Canker Eradication Costs in Excess of Basis

---

The Company incurred losses during the years ended August 31, 2001 and 2000, related to citrus canker eradication. The eradication program called for the removal of 507 acres of citrus trees from a grove in Hendry County, Florida. While the trees were insured under the Federal Crop Insurance Program, additional relief funding was available and secured by the Company from both Federal and State government sources. A summary of the recovery sources, related basis of the trees removed and the crop inventory losses are summarized (in thousands) as follows:

<TABLE>  
<CAPTION>

	2001	2000
<S>	<C>	<C>
Recovery Sources		
Federal	\$ 2,830	\$ 1,423
State	157	-
Insurance	219	383
	<hr/>	<hr/>
Total Recovery	3,206	1,806

Loss Basis



Net Book Value of Trees	238	1,222
Fruit Inventory	-	349
	<u>238</u>	<u>1,222</u>
Total Basis	238	1,571
	<u>238</u>	<u>1,571</u>
Excess of Recovery over Basis	\$ 2,968	\$ 235
	<u>\$ 2,968</u>	<u>\$ 235</u>

</TABLE>

14) Business Segment Information

The Company is primarily engaged in agricultural operations, which are subject to risk, including market prices, weather conditions and environmental concerns. The Company is also engaged in retail land sales and, from time to time, sells real estate considered surplus to its operating needs. Information about the Company's operations (in thousands) for the years ended August 31, 2001, 2000 and 1999 is summarized as follows:

<TABLE>

<CAPTION>

	2001	2000	1999
<S>			
Revenues:	<C>	<C>	<C>
Agriculture:			
Citrus	\$ 27,570	\$ 28,172	\$ 23,518
Sugarcane	11,939	8,501	7,120
Ranch	9,299	6,062	6,271
	<u>48,808</u>	<u>42,735</u>	<u>36,909</u>
Real estate	11,586	14,112	4,299
General corporate	7,924	5,693	3,739
Consolidated totals	<u>\$ 68,318</u>	<u>\$ 62,540</u>	<u>\$ 44,947</u>

<CAPTION>

	2001	2000	1999
<S>			
	<C>	<C>	<C>
Operating income (loss):			
Agriculture:			
Citrus	\$ 5,120	\$ 6,740	\$ 2,441
Sugarcane	2,621	1,539	2,636
Ranch	1,595	739	(8)
	<u>9,336</u>	<u>9,018</u>	<u>5,069</u>
Real estate	11,352	13,299	3,847
General corporate	7,924	5,693	3,739
Total operating income	28,612	28,010	12,655
Interest expense	(3,029)	(3,020)	(2,085)
General corporate expenses	(5,471)	(4,415)	(3,509)
	<u>20,112</u>	<u>20,575</u>	<u>7,061</u>
Income before income taxes	\$ 20,112	\$ 20,575	\$ 7,061
	<u>\$ 20,112</u>	<u>\$ 20,575</u>	<u>\$ 7,061</u>
Capital expenditures:			
Agriculture:			
Citrus	\$ 3,310	\$ 1,331	\$ 9,674
Sugarcane	2,632	5,861	13,995

Ranch	2,157	1,950	2,344
Sod	606	80	16
Farm lands	6	8	64
Heavy equipment	71	708	1,015
	<hr/>	<hr/>	<hr/>
Total agriculture	8,782	9,938	27,108
General corporate	91	57	775
	<hr/>	<hr/>	<hr/>
Consolidated totals	\$ 8,873	\$ 9,995	\$ 27,883
	<hr/>	<hr/>	<hr/>
Depreciation, depletion and amortization:			
Agriculture:			
Citrus	\$ 2,405	\$ 2,417	\$ 2,273
Sugarcane	2,587	2,235	1,460
Ranch	1,456	(66)	1,174
Sod	18	11	14
Farm lands	39	39	38
Heavy equipment	353	396	319
	<hr/>	<hr/>	<hr/>
Total agriculture	6,858	5,032	5,278
General corporate	88	87	77
	<hr/>	<hr/>	<hr/>
Consolidated totals	\$ 6,946	\$ 5,119	\$ 5,355
	<hr/>	<hr/>	<hr/>
Identifiable assets:			
Agriculture:			
Citrus	\$ 53,266	\$ 56,173	\$ 55,156
Sugarcane	51,678	50,784	45,629
Ranch	22,205	21,765	19,306
Sod	1,030	474	323
Farm lands	1,664	1,697	1,728
Heavy equipment	1,656	1,989	1,835
	<hr/>	<hr/>	<hr/>
Total agriculture	131,499	132,882	123,977
Real estate	15,626	16,992	9,897
General corporate	32,099	27,002	23,048
	<hr/>	<hr/>	<hr/>
Consolidated totals	\$179,134	\$176,876	\$156,922
	<hr/>	<hr/>	<hr/>

</TABLE>

Identifiable assets represents assets on hand at year-end which are allocable to a particular segment either by their direct use or by allocation when used jointly by two or more segments. General corporate assets consist principally of cash, temporary investments, mortgage notes receivable and property and equipment used in general corporate business.

#### SELECTED QUARTERLY FINANCIAL DATA

(UNAUDITED)

Summarized quarterly financial data (in thousands except for per share amounts) for the years ended August 31, 2001 and August 31, 2000, is as

follows:  
 <TABLE>  
 <CAPTION>

	Quarters Ended							
	November 30,		Feb. 28,		May 31,		August 31,	
	2000	1999	2001	2000	2001	2000	2001	2000
S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
Revenue:								
Citrus	\$ 1,096	\$ 1,703	\$10,421	\$ 9,170	\$12,658	\$10,118	\$ 3,395	\$7,182
Sugarcane	2,938	1,451	6,303	5,021	2,698	2,310	0	(281)
Ranch	4,800	2,987	951	582	2,156	1,668	1,392	825
Property								
sales	195	12,860	1,025	132	515	2	9,850	1,118
Interest	502	770	230	1,566	215	912	1,177	(154)
Other								
revenues	744	794	633	550	803	517	3,620	737
<b>Total</b>								
revenue	10,275	20,565	19,563	17,021	19,045	15,527	19,434	9,427
Costs and expenses:								
Citrus	835	1,075	9,425	8,527	9,396	8,818	2,794	3,011
Sugarcane	2,236	1,423	5,056	4,452	2,031	1,034	(5)	54
Ranch	4,315	2,900	918	524	1,446	1,428	1,025	472
Interest	729	632	980	777	647	663	673	947
Other	980	765	1,249	845	1,128	1,050	2,347	2,568
<b>Total costs</b>								
and ex-								
penses	9,095	6,795	17,628	15,125	14,648	12,993	6,834	7,052
<b>Income be-</b>								
<b>fore income</b>								
taxes	1,180	13,770	1,935	1,896	4,397	2,534	12,600	2,375
<b>Provision for</b>								
<b>income</b>								
taxes	375	5,158	644	644	1,425	1,064	1,602	(402)
<b>Net income</b>	\$ 805	\$8,612	\$1,291	\$1,252	\$2,972	\$1,470	\$10,998	\$2,777
<b>Basic earnings</b>								
per share	\$ .11	\$1.23	\$ .18	\$ .18	\$ .42	\$ .21	\$ 1.58	\$ .39

The weighted average number of shares outstanding totaled 7,027,827 shares during the first and second quarters, 7,031,585 in the third quarter, and 7,032,929 in the fourth quarter.

</TABLE>

Item 9. Changes in & Disagreements with Accountants on Accounting and Financial Disclosure.

None

PART III

Item 10. Directors and Executive Officers of the Registrant.

Executive Officers of the Company

Election of Executive Officers is held each year at the Annual Meeting of the Board of Directors following the Annual Meeting of the Stockholders.

Name	Title	Age
Ben Hill Griffin, III	Chairman of the Board (since March 1990), Chief Executive Officer (since January 1988) and Director (since March 1973)	59
W. Bernard Lester	President (since December 1997) and Chief Operating Officer (since January 1988) and Director (since 1987), prior to July 1, 1986 was Executive Director of Florida Department of Citrus for over five years	62
L. Craig Simmons	Vice President (effective February, 1995), Treasurer and Chief Financial Officer (effective September 1, 1992), prior thereto was Controller (from January 1 to August 31,1992) and Assistant Comptroller (from January 1 to December 31,1991),prior to September 1990 was Controller of Farm/Citrus Division, Collier Enterprises, Agribusiness Group	49

#### Section 16 - Beneficial Ownership Reporting Compliance

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Based solely upon a review of Forms 3 and 4 and amendments thereto furnished to the Company pursuant to Rule 16a-3(e) during the 2001 fiscal year and Forms 5 and amendments thereto furnished to the Company during fiscal year 1992 and certain written representations, if any, made to the Company, no officer, director or beneficial owners of 10% or more of the Company's common stock has failed to file on a timely basis any reports required by Section 16(a) of the Exchange Act to be filed during fiscal 2001. For information with respect to the executive officers of the registrant, see "Executive Officers of the Registrant" at the end of Part I of this report.

The information called for regarding directors is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

#### Item 11. Executive Compensation.

---

Information called for by Items 11 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001. As disclosed in the Proxy Statement, on September 12, 2000, the Company granted options for 51,074 shares of the Company's common stock to its employees pursuant to the Company's Incentive Equity Plan, 23,302 of which were awarded to the Company's two most highest compensated employees. The options had an exercise price of \$14.62 and fair market value of \$16.313 at the time of the grant.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management.

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Information called for by Items 12 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

#### Item 13. Certain Relationships and Related Transactions.

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Information called for by Items 13 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

Item 14. Exhibits, Financial Statement Schedules and Reports  
on Form 8-K.

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(a)1. Financial Statements:

Included in Part II, Item 8 of this Report

Report of Independent Auditors'

Consolidated Balance Sheets - August 31, 2001 and 2000

Consolidated Statements of Operations - For the Years Ended  
August 31, 2001, 2000 and 1999

Consolidated Statements of Stockholders' Equity - For the  
Years Ended August 31, 2001, 2000 and 1999

Consolidated Statements of Cash Flows - For the Years Ended  
August 31, 2001, 2000 and 1999

(a)2. Financial Statement Schedules:

Selected Quarterly Financial Data - For the Years Ended  
August 31, 2001 and 2000 - Included in Part II, Item 8

Schedule I - Marketable Securities and Other Investments -  
at August 31, 2001

Schedule V - Property, Plant and Equipment - For the Years  
Ended August 31, 2001, 2000 and 1999

Schedule VI - Reserves for Depreciation, Depletion and  
Amortization of Property, Plant and Equipment - For the  
Years Ended August 31, 2001, 2000 and 1999

Schedule IX - Supplementary Income Statement Information -  
For the Years Ended August 31, 2001, 2000 and 1999

All other schedules not listed above are not submitted because they are not applicable or not required or because the required information is included in the financial statements or notes thereto.

(a)3. Exhibits:

(3) Articles of Incorporation: \*

Schedule I - Restated Certificate of Incorporation,  
Dated February 17, 1972

Schedule II - Certificate of Amendment to Certificate  
of Incorporation, Dated January 14, 1974

Schedule III - Amendment to Articles of Incorporation,  
Dated January 14, 1987

Schedule IV - Amendment to Articles of Incorporation,  
Dated December 27, 1988

Schedule V - By-Laws of Alico, Inc.,  
Amended to September 13, 1994

(4) Instruments Defining the Rights of Security Holders,

- Including Indentures - Not Applicable
- (9) Voting Trust Agreement - Not Applicable
  - (10) Material Contracts - Citrus Processing and Marketing Agreement with Ben Hill Griffin, Inc., dated November 2, 1983, a Continuing Contract. \*
  - (11) Statement - Computation of Per Share Earnings
  - (12) Statement - Computation of Ratios
  - (18) Change in Accounting Principles - Not Applicable
  - (19) Annual Report to Security Holders - By Reference
  - (21) Subsidiaries of the Registrant - Sadddlebag Lake Resorts, Inc. (incorporated in 1971) and Agri-Insurance Company, Ltd. (incorporated in 2000).
  - (22) Published Report Regarding Matters Submitted to Vote of Security Holders - Not Applicable
  - (23) Consents of Experts and Counsel - Not Applicable
  - (24) Power of Attorney - Not Applicable
  - (28) Information From Reports Furnished to State Insurance Regulatory Authorities - Not Applicable
  - (99) Additional Exhibits - None

(b)3. Reports on Form 8-K:

Form 8-K dated December 15, 2000 regarding re-election of Directors and election of Officers.

Form 8-K dated November 3, 2000 regarding disposition of land.

Form 8-K dated December 14, 2000 regarding disposition of land.

Form 8-K dated December 19, 2000 regarding disposition of land.

Form 8-K dated December 21, 2000 regarding disposition of land.

Form 8-K dated March 7, 2001 regarding election of new Director.

Form 8-K dated March 23, 2001 regarding disposition of land.

Form 8-K dated May 18, 2000 regarding disposition of land.

Form 8-K dated June 12, 2001 regarding Chairman and CEO taking leave of absence.

Form 8-K dated August 3, 2001 regarding Chairman and CEO returning from leave of absence.

Form 8-K dated October 9, 2001 regarding a settlement agreement and litigation in State Court, Polk County, Florida.

Form 8-K dated October 29, 2001 regarding disposition of land.

Material has been filed with Securities and Exchange Commission and NASDAQ and may be obtained upon request.

<TABLE>  
<CAPTION>

ALICO, INC.

SCHEDULE I

Marketable Securities and Other Investments

August 31, 2001

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E
Name of Issuer and Title of Each Issue	Number of Shares or Units-Principal Amounts of Bonds and Notes	Cost of Each Issue	Market Value of Each Issue at Balance Sheet Date	Amount of Which Each Portfolio of Equity Security Issues and Each Other Security Issue Carried in the Balance Sheet
<S>	<C>	<C>	<C>	<C>
Municipal Bonds	750,083	\$ 750,083	\$ 787,201	\$ 787,201
Mutual Funds	9,934,236	9,934,236	11,044,493	11,044,493
Preferred Stocks	141,500	3,564,585	3,592,295	3,592,295
Common Stocks	57,986	2,151,892	2,412,188	2,412,188
Other Investments	929,298	929,298	890,546	890,546
Total:		\$17,330,094	\$18,726,723	\$18,726,723

</TABLE>

<TABLE>  
<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period
For Year Ended August 31, 2001					
<C>	<C>	<C>	<C>	<C>	<C>
Land	\$32,395,754	\$ 42,266	\$ 814,295	\$	\$ 31,623,725
Roads	2,156,452	32,041			2,188,493
Agricultural Land Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture Improvements	3,012,907	50,446	24,438		3,038,915
Buildings	3,553,390	235,226			3,788,616
Feeding and Watering Facilities for Cattle Herd	22,995		4,956		18,039
Water Control Facilities	5,337				5,337
Fences	277,102	10,669	1,498		286,273
Cattle Pens	186,809		10,736		176,073
Interest-Ranch	0	16,963			16,963
Irrigation System- Ranch	0	329,801			329,801
Citrus Groves, Including Irrigation Systems	44,327,540	2,817,916	2,032,908		45,112,548
Equipment	8,956,294	1,100,457	609,866		9,446,885
Breeding Herd	13,713,389	1,531,307	2,779,829		12,464,867
Sugarcane-Land Prep- aration, Etc.	25,991,444	2,112,392	1,064,230		27,039,605
Sod Land-Prep- aration, Etc.	270,719	587,191			857,910
Farm Land Prep- aration, Etc.	1,842,317	6,000			1,848,317
	\$136,822,381	\$ 8,872,675	\$7,342,756	\$	\$138,352,300

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<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period

For Year Ended August 31, 2000



<C>	<C>	<C>	<C>	<C>	<C>
Land	\$32,446,339	\$ 15,821	\$ 66,406	\$	\$32,395,754
Roads	1,415,260	741,192			2,156,452
Agricultural Land					
Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture					
Improvements	2,988,469	24,438			3,012,907
Buildings	3,378,101	293,695	118,406		3,553,390
Feeding and Watering					
Facilities for					
Cattle Herd	17,454	5,541			22,995
Water Control					
Facilities	5,337				5,337
Fences	266,909	24,402	14,209		277,102
Cattle Pens	155,652	31,157			186,809
Citrus Groves,					
Including Irrigation					
Systems	46,184,668	849,070	2,706,198		44,327,540
Equipment	8,159,823	1,555,882	759,411		8,956,294
Breeding Herd	12,584,592	2,619,785	1,490,988		13,713,389
Sugarcane-Land Prep-					
aration, Etc.	22,634,545	4,736,794	1,379,895		25,991,444
Sod-Land Prep-					
aration, Etc.	191,441	79,278			270,719
Farm Land Prep-					
aration	1,834,317	8,000			1,842,317
	<u>\$132,372,839</u>	<u>\$10,985,055</u>	<u>\$6,535,513</u>	<u>\$</u>	<u>\$136,822,381</u>

</TABLE>

<TABLE>  
<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period
For the Year Ended August 31, 1999					
<C>	<C>	<C>	<C>	<C>	<C>
Land	\$22,867,648	\$9,746,174	\$ 167,483	\$	\$32,446,339
Roads	957,826	457,434			1,415,260
Agricultural Land					
Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture Improve-					
ments	2,988,469				2,988,469
Buildings	2,994,000	384,101			3,378,101
Feeding and Watering					
Facilities for					
Cattle Herd	30,317		12,863		17,454
Water Control					
Facilities	5,337				5,337
Fences	298,011	1,252	32,354		266,909
Cattle Pens	134,955	20,697			155,652
Citrus Groves,					

Including Irrigation Systems	39,023,959	7,160,709			46,184,668
Equipment	7,288,254	1,830,423	958,854		8,159,823
Breeding Herd	12,588,424	1,796,519	1,800,351		12,584,592
Sugarcane-Land Prep., Etc.	15,822,850	7,338,020	526,325		22,634,545
Sod-Land Preparation, Etc.	184,916	6,525			191,441
Farm Land Preparation	1,769,853	64,464			1,834,317
	<u>\$107,064,751</u>	<u>\$28,806,318</u>	<u>\$3,498,230</u>	<u>\$</u>	<u>\$132,372,839</u>

\* Reclassification from other assets.

</TABLE>

<TABLE>

<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization  
of Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add (Deduct) Describe	Balance at Close Of
For Year Ended August 31, 2001					
<S>	<C>	<C>	<C>	<C>	<C>
Buildings	\$ 1,502,400	\$ 160,109	\$	\$	\$ 1,662,509
Feeding and Watering Facilities for Cattle Herd	9,067	734	4,956		4,845
Water Control Facilities	0	0	0		0
Fences	129,521	28,165	203		157,483
Cattle Pens	99,012	14,525	10,736		102,801
Interest-Ranch	0	283			283
Irrigation System- Ranch	0	3,997			3,997
Citrus Groves, Including Irriga- tion Systems	13,715,634	1,949,064	828,499		14,836,199
Equipment	5,088,513	1,037,208	503,729		5,621,992
Breeding Herd	5,132,625	1,275,138	1,940,507		4,467,256
Roads	173,052	115,467			288,519
Sugarcane Lane Prep- eration, Etc.	5,950,645	2,314,161	745,557		7,519,249
Sod Land Prepara- tion, Etc.	16,066	8,487			24,553
Farm Land Preparation	149,957	38,667			188,624
	<u>\$31,966,492</u>	<u>\$6,946,005</u>	<u>\$4,034,187</u>	<u>\$ 0</u>	<u>\$34,878,310</u>

</TABLE>

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<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization  
Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add (Deduct) Describe	Balance at Close Of
For Year Ended August 31, 2000					
<S>	<C>	<C>	<C>	<C>	<C>
Buildings	\$ 1,407,257	\$ 153,267	\$ 58,124	\$	\$ 1,502,400
Feeding and Watering Facilities for Cattle Herd	8,496	571			9,067
Water Control Facilities	0	0	0		0
Fences	117,083	26,647	14,209		129,521
Cattle Pens	85,215	13,797			99,012
Citrus Groves, Including Irriga- tion Systems	13,213,300	1,986,634	1,484,300		13,715,634
Equipment	4,793,420	989,713	694,620		5,088,513
Breeding Herd	6,276,893	(220,982)	923,286		5,132,625
Roads	113,385	59,667			173,052
Sugarcane-Land Prep- aration, Etc.	5,263,793	2,066,746	1,379,894		5,950,645
Sod-Land Prepara- tion, Etc.	11,414	4,652			16,066
Farm Land Preparation	111,815	38,142			149,957
	\$31,402,071	\$5,118,854	\$4,554,433	\$ 0	\$31,966,492

</TABLE>

<TABLE>  
<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization  
Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add (Deduct) Describe	Balance at Close Of
For the Year Ended August 31, 1999					
<C>	<C>	<C>	<C>	<C>	<C>
Buildings	\$ 1,268,644	\$ 138,613	\$	\$	\$ 1,407,257
Feeding and Watering Facilities for Cattle Herd	21,006	353	12,863		8,496
Water Control Facilities	0	0	0		0
Fences	122,850	26,587	32,354		117,083
Cattle Pens	71,264	13,951			85,215
Citrus Groves, Including Irrigation Systems	11,299,211	1,914,089			13,213,300
Equipment	4,881,745	809,596	897,921		4,793,420
Breeding Herd	6,939,132	1,024,231	1,686,470		6,276,893
Roads	71,900	41,485			113,385
Sugarcane-Land Prep., Etc.	4,425,063	1,344,917	506,187		5,263,793
Sod-Land Prep- aration, Etc.	7,499	3,915			11,414
Farm Land Preparation	74,102	37,713			111,815
	\$29,182,416	\$5,355,450	\$3,135,795	\$ 0	\$31,402,071

</TABLE>

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ALICO, INC.

SCHEDULE IX

SUPPLEMENTARY INCOME STATEMENT INFORMATION

COLUMN A	COLUMN B		
Item	Charged to Costs and Expenses		
	Years Ended August 31,		
	2001	2000	1999
<S>	<C>	<C>	<C>
1. Maintenance and repairs	\$1,475,565	\$1,294,131	\$1,094,379
2. Taxes, other than payroll and income taxes	1,616,942	2,130,749	2,427,161

</TABLE>

EXHIBIT 11

ALICO, INC.

Computation of Weighted Average Shares Outstanding as of August 31, 2001:

Number of shares outstanding at August 31, 2001	7,044,513
	<u>                    </u>
	<u>                    </u>
Number of shares outstanding at August 31, 2000	7,027,827
	<u>                    </u>
	<u>                    </u>
Weighted Average 9/1/99 - 8/31/01	7,032,929
	<u>                    </u>
	<u>                    </u>

EXHIBIT 12

ALICO, INC.

Computation of Ratios:

2001	Current Assets	\$61,344,839	
	Current Liabilities	7,690,600	
	61,344,839 divided by 7,690,600 = 7.98:1		
2000	Current Assets	\$56,578,383	
	Current Liabilities	12,346,277	
	56,578,383 divided by 12,346,277 = 4.58:1		

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALICO, INC.  
(Registrant)

November 13, 2001  
Date

Ben Hill Griffin, III  
Chairman, Chief Executive  
Officer and Director  
(Signature)

November 13, 2001  
Date

W. Bernard Lester  
President, Chief Operating  
Officer and Director  
(Signature)

November 13, 2001  
Date

L. Craig Simmons  
Vice President and  
Chief Financial Officer  
(Signature)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the

registrant and in the capacities and on the date indicated:

Richard C. Ackert  
Director  
(Signature)

Ben Hill Griffin, IV  
Director  
(Signature)

K. E. Hartsaw  
Director  
(Signature)

Thomas E. Oakley  
Director  
(Signature)

William L. Barton  
Director  
(Signature)

Monterey Campbell, III  
Director  
(Signature)

Walker E. Blount, Jr.  
Director  
(Signature)

November 13, 2001  
Date

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