Alico, Inc. P. O. Box 338 La Belle, FL 33975

November 13, 2001

Securities and Exchange Commission Washington, D.C. 20549

Gentlemen:

Pursuant to the requirements of the Securities Exchange Act of 1934, we are transmitting herewith the attached Form 10-K for the year ending August 31, 2001.

Sincerely,

ALICO, INC.

L. Craig Simmons

L. Craig Simmons Vice President and Chief Financial Officer

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549 FORM 10-K

X	ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
	EXCHANGE ACT OF 1934 (FEE REQUIRED)
For the	fiscal year ended August 31, 2001.
	OR
	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANG	GE ACT OF 1934 (NO FEE REQUIRED)
For the	transition period from to
Commissi	ion file number 0-261.
	ALICO, INC.
	(Exact name of registrant as specified in its charter)

Florida 59-0906081

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

P. O. Box 338, La Belle, Florida

33975

(Address of principal executive offices)

(Zip Code)

(863) 675-2966

Registrant's telephone number, including area code\_

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Name of each exchange on

Title of each class

which registered

None

None

SECURITIES REGISTERED PURSUANT TO SECTION 12(q) OF THE ACT:

COMMON CAPITAL STOCK, \$1.00 Par value, Non-cumulative

(Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that such registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes \_\_X\_\_ No\_\_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

As of October 12, 2001 there were 7,059,039 shares of stock outstanding and the aggregate market value (based upon the average bid and asked price, as quoted on NASDAQ) of the common stock held by non-affiliates was approximately \$88,722,551.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Proxy Statement dated November 16, 2001 are incorporated by reference in Parts II and III, respectively.

PART I

Item 1.

Business.

item i. business.

Alico, Inc. (the "Company") is generally recognized as an agribusiness company operating in Central and Southwest Florida. The Company's primary asset is 142,551 acres of land located in Collier, Hendry, Lee and Polk Counties. (See table on Page 7 for location and acreage by current primary use.) The Company is involved in various operations and activities including citrus fruit production, cattle ranching, sugarcane and sod production, and forestry. The Company also leases land for farming, cattle grazing, recreation, and oil exploration.

The Company's land is managed for multiple use wherever possible. Cattle ranching, forestry and land leased for farming, grazing, recreation and oil exploration, in some instances, utilize the same acreage.

Agricultural operations have combined to produce from 68 to 91 percent of annual revenues during the past five years. Citrus groves generate the most gross revenue. Sugarcane ranks second in revenue production. While the cattle ranching operation utilizes the largest acreage, it ranks third in the production of revenue. Approximately 9,197 acres of the Company's property are classified as timberlands, however, the area in which these lands are located is not highly rated for timber production. These lands

are also utilized as native range, in the ranching operation, and leased out for recreation and oil exploration.

Diversification of the Company's agricultural base was initiated with the development of a Sugarcane Division at the end of the 1988 fiscal year. The 11,722 acres in production during the 2001 fiscal year consisted of 903 acres planted in 1995, 2,649 acres planted in 1996, 2,430 acres planted in 1997, 3,377 acres planted in 1998, 2,363 acres planted in 1999.

Leasing of lands for rock mining and oil and mineral exploration, rental of land for grazing, farming, recreation and other uses, while not classified as agricultural operations, are important components of the Company's land utilization and operation. Gross revenue from these activities during the past five years has ranged from 2 to 3 percent of total revenue.

The Company is not in the land sales and development business, except through its wholly owned subsidiary, Saddlebag Lake Resorts, Inc.; however, it does from time to time sell properties which, in the judgment of management, are surplus to the Company's primary operations. Gross revenue from land sales during the past five years has ranged from 1 to 24 percent of total revenues.

For further discussion of the relative importance of the various segments of the Company's operations, including financial information regarding revenues, operating profits (losses) and assets attributable to each major segment of the Company's business, see Note 14 of Notes to Consolidated Financial Statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere in this document.

### Subsidiary Operations

The Company has two wholly owned subsidiaries; Saddlebag Lake Resorts, Inc. ("Saddlebag") and Agri-Insurance Company, Ltd. ("Agri").

Saddlebag has been active in the subdividing, development and sale of real estate since its inception in 1971. Saddlebag has two subdivisions near Frostproof, Florida which have been developed and are on the market. Approximately 61% of the lots have been sold.

Agri, formed during fiscal 2000, was created to write crop insurance against catastrophic losses due to weather and disease. The subsidiary wrote minor policies during 2000. During fiscal 2001, Agri supplied reinsurance to an independent underwriter who insured catastrophic business interruption coverage for Ben Hill Griffin, Inc. The total coverage under the policy was \$3,143,537 and the premium charged was \$126,860. The coverage term was from December 19, 2000 to December 19, 2001. There was a claim incurred during the year totaling \$212,000. The Company expects to renew the policy and appropriately adjust premium rates. The financial results of the operation of these subsidiaries are consolidated with those of the Company. (See Note 1 of Notes to Consolidated Financial Statements.)

#### Citrus

Approximately 10,371 acres of citrus were harvested during the 2000 season. Since 1983 the Company has maintained a marketing contract covering the majority of the Company's citrus crop with Ben Hill Griffin, Inc., a Florida corporation and major shareholder. The agreement provides for modifications to meet changing market conditions and provides that either party may terminate the contract by giving notice prior to August 1st, preceding the fruit season immediately following. Under the terms of the contract the Company's fruit is packed and/or processed and sold along with fruit from other growers, including Ben Hill Griffin, Inc. The proceeds are distributed on a pro rata basis as the finished product is sold. During the year ended August 31, 2001, approximately 77% of the Company's fruit crop was marketed under this agreement, as compared to 76% in 1999/00. In addition, Ben Hill Griffin, Inc. provides harvesting services to the Company for citrus sold to unrelated processors. These sales accounted for the remaining 23% of total citrus revenue for the year. In fiscal year 1999, approximately 89% of the Company's fruit crop was marketed under this

agreement.

#### Ranch

The Company has a cattle operation located in Hendry and Collier counties, Florida which is engaged primarily in the production of beef cattle and the raising of replacement heifers. The breeding herd consists of approximately 14,000 cows, bulls and replacement heifers. Approximately 44% of the herd are from one to five years old, while the remaining 56% are six and older. The Company primarily sells to packing and processing plants. The Company also sells cattle through local livestock auction markets and to contract cattle buyers. These buyers provide ready markets for the Company's cattle. The loss of any one or a few of these plants and/or buyers would not, in management's view, have a material adverse effect on the Company's cattle operation. Subject to prevailing market conditions, the Company may hedge its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices.

#### Sugarcane

The Company had 11,722 acres, 9,588 acres, and 5,432 acres of sugarcane in production during the 2000/01,1999/00, and 1998/99 fiscal years, respectively. The 2000/01, 1999/00, and 1998/99 crops yielded approximately 417,000, 321,000, and 216,000 gross tons, respectively.

#### Forest Products

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Approximately 6% of the Company's properties are classified as timberlands. The principal forest products sold by the Company are pulpwood and sabal palms. These products are sold to a paper company and various landscaping companies, respectively. The Company does not incur any of the harvesting expenses.

Part of the lands, from which the timber was removed, is being converted to semi-improved pasture and other uses.

Land Rental for Grazing, Agricultural and Other Uses

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The Company rents land to others for grazing, farming and recreational uses, on a tenant-at-will basis, for an annual fee. The income is not significant when compared to overall gross income, however, it does help to offset the expense of carrying these properties until they are put to a more profitable use. The Company has developed additional land to lease for farming.

There were no significant changes in the method of rental for these purposes during the past fiscal year.

Leases for Oil and Mineral Exploration

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The Company has leased subsurface rights to a portion of its properties for the purpose of oil and mineral exploration. Currently, there are two leases in effect.

Twenty-four wells have been drilled during the years that the Company has been leasing subsurface rights to oil companies. The drilling has resulted in twenty-one dry holes, one marginal producer, which has been abandoned, and two average producers, still producing.

Mining Operations: Rock and Sand

The Company leases 7,927 acres in Lee County, Florida to CSR America, Inc. of West Palm Beach, Florida for mining and production of rock, aggregate, sand, baserock and other road building and construction materials.

Royalties which the company receives for these products are based on a percentage of the F.O.B. plant sales price.

#### Competition

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As indicated, the Company is primarily engaged in a limited number of agricultural activities, all of which are highly competitive. For instance, citrus is grown in several states, the most notable of which are: Florida, California, Arizona and Texas. In addition, citrus and sugarcane products are imported from some foreign countries. Beef cattle are produced throughout the United States and domestic beef sales must also compete with sales of imported beef. Additionally, forest and rock products are produced in most parts of the United States. Leasing of land for oil exploration is also widespread.

The Company's share of the market for citrus, sugarcane, cattle and forest products in the United States is insignificant.

Environmental Regulations

competitive position of the Company.

The Company's operation is subject to various federal, state and local laws regulating the discharge of materials into the environment. The Company is in substantial compliance with all such rules and such compliance has not had a material effect upon capital expenditures, earnings or the

While compliance with environmental regulations has not had a material economic effect on the Company's operations, executive officers are required to spend a considerable amount of time keeping current on these matters. In addition, there are ongoing costs incurred in complying with the permitting and reporting requirements.

#### Employees

At the end of August 2001, the Company had a total of 150 full-time employees classified as follows: Citrus 71; Ranch 22; Sugarcane 15; Facilities Maintenance Support 28; General and Administrative 14. There are no employees engaged in the development of new products or research. Management is not aware of any efforts by employees or outside organizers to create any type of labor union arrangement. Management believes that the employer/employee relationship environment is such that labor organization activities are unlikely to occur.

#### Seasonal Nature of Business

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As with any agribusiness enterprise, the Company's business operations are predominantly seasonal in nature. The harvest and sale of citrus fruit generally occurs from October to June. Sugarcane is harvested during the first, second and third quarters. Other segments of the Company's business such as its cattle and sod sales, and its timber, mining and leasing operations, tend to be more successive than seasonal in nature.

# Item 2. Properties.

\_\_\_\_\_\_

At August 31, 2001, the Company owned a total of 142,551 acres of land located in four counties in Florida. Acreage in each county and the primary classification with respect to present use of these properties is shown in the following table:

<TABLE>

<CAPTION>

ACREAGE BY CURRENT PRIMARY USE

County	Land	Pasture	Pasture	Sod	Land	cane	cultur	e Othe	r Total
Polk	<c> 251</c>	<c> 9,270</c>	<c> 447</c>		<c> 3,251</c>			<c> 1</c>	<c> 13,220</c>
Lee	3,221	1,086					1,460	2,369	8,136
Hendry	3,823	45 <b>,</b> 741	24,774	280	3 <b>,</b> 763	12,056	15,953	3,629	110,019
Collier	1,902	1,700	1,112		4,129			2,333	11,176
Totals	9,197	57 <b>,</b> 797	26,333	280	11,143	12,056	17,413	8,332	142,551
/ TARIE \									

Of the above lands, the Company utilizes 24,178 acres of improved pasture plus approximately 50,000 acres of native pasture for cattle production and 7,927 acres are leased for rock mining operations. Much of the land is also leased for multi-purpose use such as cattle grazing, oil exploration, agriculture and recreation.

In addition to the land shown in the above table, the Company owns full subsurface rights to 1,064 acres and fractional subsurface rights to 18,707 acres.

From the inception of the Company's initial development program in 1948, the goal has been to develop the lands for the most profitable use. Prior to implementation of the development program, detailed studies were made of the properties focusing on soil capabilities, topography, transportation, availability of markets and the climatic characteristics of each of the tracts. Based on these and later studies, the use of each tract was determined. It is the opinion of Management that the lands are suitable for agricultural, residential and commercial uses. However, since the Company is primarily engaged in agricultural activities, some of the lands are considered surplus to its needs for this purpose and, as indicated under Item 1 of this report, sales of real property are made from time to time.

Management believes that each of the major programs is adequately supported by agricultural equipment, buildings, fences, irrigation systems and other amenities required for the operation of the projects.

Legal Proceedings. Item 3.

The Company has been informed by Ben Hill Griffin III that he is party to a lawsuit filed against him in Polk County, Florida Circuit Court by the families of his four sisters, most of the members of whom are beneficiaries of a trust, entitled the Ben Hill Griffin, Jr. Revocable Intervisos Trust #1 (the "Trust"). The plaintiffs in the lawsuit (The Four Sisters Protectorate, et al. v. Ben Hill Griffin, III, Trustee, Case No. GC-G-0054, Section 81) sought to impose judicial sanctions on Mr. Griffin III, including his removal as Trustee of the Trust based on allegations of over-compensation and receipt of an illegal bonus. On March 29, 2001, after court-ordered mediation pending completion of which the trial was adjourned, Mr. Griffin III and a representative of the Four Sisters Protectorate, joined by their respective counsel, executed a "Settlement Agreement" which set forth the basic elements of a settlement of the lawsuit, contingent upon several events, including Internal Revenue Service approval of the proposed transaction as a tax free split-off for federal income tax purposes, and the Court's judicial termination of the Trust. The terms contained in the Settlement Agreement were not intended, nor were they sufficient, to resolve all specific items necessary to consummate a settlement of the lawsuit. The Settlement Agreement provided that the shares of Alico stock then owned by Ben Hill Griffin Investments would be utilized in the tax free split-off, along with other assets, as a means of allocating to the Four Sisters Protectorate assets approximating the value of their interests in Ben Hill Griffin Investments, a holding company wholly owned by the Trust, Ben Hill Griffin III, and the families represented in the Four Sisters Protectorate.

Mr. Griffin III has indicated that almost immediately following execution of the Settlement Agreement the parties disagreed as to its validity or enforceability on various grounds. On May 14, 2001, the Harris Family filed a motion in the Circuit Court of the 10th Judicial Circuit in and for Polka County, Florida (Case No. GC-G-0054) seeking to have the Settlement Agreement set aside as invalid and unenforceable. On November 2, 2001 the Court entered a written order that the Settlement Agreement is enforceable. Mr. Griffin III's attorneys indicate that a large number of issues related to the mechanism and terms of the proposed distribution of certain of the assets of the Trust to the families of the four sisters, including the Alico stock beneficially owned by the Trust, remain to be worked out between the representatives of the four sisters and Ben Hill Griffin III and are currently being negotiated. According to them these terms are expected to be set forth in a definitive separation agreement, which is still being negotiated by the parties to the litigation but is expected to be finalized shortly. The Company further understands that consummation of the settlement will be subject to various conditions which are still being discussed, but will include the requirement that the parties receive a favorable IRS Revenue Ruling. Mr. Griffin III's attorneys indicate that no ruling request has yet been submitted. Neither the Company nor Mr. Griffin III know when or if the settlement will be implemented but believe the IRS ruling process alone could take 6 months from the date a ruling request is submitted.

Mr. Griffin III has also informed the Company that immediately before the hearing on the enforcement of the State court action, lawyers for the Harris family provided Mr. Griffin III's attorneys with copies of a federal court action naming among others as defendants, Mr. Griffin III, individually and as Trustee of the Ben Hill Griffin Jr. Revocable Intervisos Trust #1, and BHG Inc. According to Mr. Griffin III's attorneys, this Litigation was filed in the federal district court for the Northern District of Florida (Case No: 4:olcv 432-5PM). The complaint, among other things, seeks to set aside the settlement agreement based on alleged violations of the securities laws, fraud, and negligence. Although this suit was filed on October 2, 2001, Mr. Griffin III's attorneys indicate that, as of this date, neither Mr. Griffin III nor BHG Inc. has been served in this action. Mr. Griffin III's attorneys have indicated that they believe this suit is without merit, if not frivolous, and have stated that if Mr. Griffin III is ever served, he will defend it vigorously.

Since the Company opted out of the Florida Business Corporation Act's provisions on Affiliated Transactions and Control Share Acquisitions (currently FBCA s. 607.0901 and s. 607.0902) under the predecessor statutes to such sections, transactions contemplated by the Settlement Agreement may not be subject to shareholder approval or review by the Company's Board of Directors.

The Company is not a party to any of this litigation.

Item 4. Submission of Matters to a Vote of Security Holders.

None.

# PART II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters.

Common Stock Prices

The common stock of Alico, Inc. is traded over-the-counter on the NASDAQ National Market System under the symbol ALCO. The high and low sales prices, by fiscal quarter, during the years ended August 31, 2001 and 2000 are presented below:

	2001 Bid Price		ce	2000 Bid Pri	ce
<\$>	-				
First Quarter	High <c></c>		Low <c> 15 5/16</c>	High <c> 16 5/16</c>	Low <c> 14 1/2</c>
Second Quarter	17	3/4	15 5/8	18 1/8	15 1/4
Third Quarter	28	5/8	15 3/4	17 1/4	15 1/16
Fourth Quarter 					

  
Approximate Number of Holde:  | , - | 26 5/8 n Stock | 18 | 14 13/16 |As of October 12, 2001, there were approximately 680 holders of record of Alico, Inc. Common Stock.

Dividend Information

Only year-end dividends have been paid, and during the last three fiscal years were as follows:

Record Date	Payment Date	Amount Paid Per Share
October 19, 1998	November 6, 1998	\$ .50
October 18, 1999	November 5, 1999	\$ .30
October 13, 2000	October 27, 2000	\$1.00

Dividends are paid at the discretion of the Company's Board of Directors. The Company foresees no change in its ability to pay annual dividends in the immediate future; nevertheless, there is no assurance that dividends will be paid in the future since they are dependent upon earnings, the financial condition of the Company, and other factors.

Item 6. Selected Financial Data.

			<del> </del>			
<table></table>						
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<s></s>			Year	s Ended Au	gust 31,	
DESCRIPTION	20	01	2000(a)	1999	1998	1997
		(In	Thousands,	Except Pe	r Share Am	nounts)
	<c></c>		<c></c>	<c></c>	<c></c>	<c></c>
Revenues	\$ 68	,318	\$ 62,540	\$ 44,947	\$ 44,679	\$ 47,433
Costs and Expenses	48	,205	41,965	37 <b>,</b> 886	33,654	29,583
Income Taxes	4	,046	6,464	2,980	4,249	6 <b>,</b> 677
Net Income	16	,066	14,111	4,081	6 <b>,</b> 776	11,173
Average Number of						
Shares Outstanding	7	,033	7,028	7,028	7,028	7,028
Net Income Per Share		2.29	2.01	.58	.96	1.59
Cash Dividend Paid per Sha	re	1.00	.30	.50	.60	.15
Current Assets	61	,345	56 <b>,</b> 578	45,182	42,354	37 <b>,</b> 887
Total Assets	179	,134	176 <b>,</b> 876	156 <b>,</b> 922	130,554	117,723
Current Liabilities	7	,691	12,346	8,738	5 <b>,</b> 649	4,988
Ratio-Current Assets						
to Current Liabilities	7.	98:1	4.58:1	5.17:1	7.50:1	7.59:1
Working Capital	53	,654	44,232	36,444	36 <b>,</b> 705	32,899
Long-Term Obligations	58	,818	60 <b>,</b> 985	56 <b>,</b> 789	34,938	24,582
Total Liabilities	66	,508	73,331	65 <b>,</b> 527	40,587	29,570
Stockholders' Equity	112	,625	103,545	91 <b>,</b> 395	89 <b>,</b> 967	88,153

<sup>(</sup>a) Certain amounts from 2000 have been reclassified to conform to the 2001 presentation.

</TABLE>

Item 7. Management's Discussion and Analysis of Financial

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#### Condition and Results of Operations.

The following discussion focuses on the results of operations and the financial condition of Alico.

This section should be read in conjunction with the consolidated financial statements and notes.

Liquidity and Capital Resources

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The Company had cash and marketable securities of \$25.0 million at August 31, 2001 compared with \$19.9 million at August 31, 2000. Working capital increased from \$44.2 million at August 31, 2000 to \$53.7 million at August 31, 2001.

Cash outlay for land, equipment, building, and other improvements totaled \$8.9 million during fiscal 2001, compared to \$10.0 million during August 31, 2000 and \$27.9 million in 1999, respectively. Land preparation for sugarcane development and capital maintenance continued, as did expenditures for replacement equipment and raising of breeding cattle. Capital projects for the upcoming year are expected to include development of additional sod acreage.

Management believes that the Company will be able to meet its working capital requirements for the foreseeable future with internally generated funds. In addition, the Company has credit commitments which provide for revolving credit of up to \$44 million of which \$12.2 million was available for the Company's general use at August 31, 2001 (see Note 6 of Notes to consolidated financial statements).

#### Cautionary Statement

Readers should note, in particular, that this document contains forward-looking Statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend" and other words of similar meaning, are likely to address the Company's growth strategy, financial results and/or product development programs. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may affect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater extent than indicated.

#### Results of Operations

Summary of results (in thousands):
<TABLE>
<CAPTION>

Years	Ended Augus	st 31,
2001	2000	1999
<c></c>	<c></c>	<c></c>
\$54 <b>,</b> 609	\$45 <b>,</b> 335	\$39 <b>,</b> 346
9,665	7,202	3 <b>,</b> 997
11,352	13,299	3,847
2,124	3,094	1,302
3 <b>,</b> 029	3,020	2,085
4,046	6,464	2,980
20.1%	31.4%	42.2%
16,066	14,111	4,081
	2001 <c> \$54,609 9,665 11,352 2,124 3,029 4,046 20.1%</c>	<pre>\$54,609 \$45,335 9,665 7,202 11,352 13,299 2,124 3,094 3,029 3,020 4,046 6,464 20.1% 31.4%</pre>

#### Operating Revenue

Operating revenues for fiscal 2001 increased compared to fiscal 2000. An increase in revenues from agricultural activities was the most significant factor in the rise.

Operating revenues for fiscal 2000 increased when compared to those of fiscal 1999. An increase in revenues from agricultural activities was the most significant factor in the rise.

#### Gross Profit

Gross profit from operations increased 35% during fiscal 2001. Increased sugarcane production and cattle sales are, combined with improved market prices, the primary factors in the rise.

Gross profit from operations increased 80% during fiscal 2000. Improved market prices for both citrus and beef combined with increased citrus production as the primary factors in the rise.

Profit on Sale of Real Estate

Profit from the sale of real estate retail land sales, made through Saddlebag, decreased from \$18 thousand 13.3 million in fiscal 2000 to \$(2) thousand 11.4 million in fiscal 2001. Profit from the sale of bulk land sales, made through Agri, decreased from \$13.3 million in fiscal 2000 to \$11.4 million in fiscal 2001. The Company Additionally, Agri recognized a \$9.54 million gain on the sale of 488 acres, sold during fiscal 2000, upon receipt of the first annual mortgage payment which, combined with the initial payment in fiscal 2000, exceeded 20 30% of the contract price.

Real estate profits increased from \$3.8 million to \$13.3 million during fiscal 2000. The most significant factor in the increase was the sale of 1,270 acres in Lee County, Florida for \$16.5 million. The sale generated a \$13.4 million pre-tax gain.

Interest and Investment Income

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Interest and investment income is generated principally from investments in marketable equity securities, corporate and municipal bonds, mutual funds, U.S. Treasury securities and mortgages held on real estate sold on the installment basis. Realized investment earnings were reinvested throughout fiscal 2001, 2000 and 1999, increasing investment levels during each year. The decrease in fiscal 2001 interest and realized and unrealized investment income resulted from unfavorable market conditions. The rise in fiscal 2000 and 1999 interest and realized and unrealized investment income for the years presented resulted from reinvested investment income and favorable market conditions during each of the years.

# Interest Expense

Interest expense increased during fiscal 2001, 2000 and 1999, compared to each respective prior year. This was primarily due to increased borrowings related to the acquisition of 7,680 acres of sugarcane, citrus and ranch during fiscal 1999. Total interest cost increased slightly in 2001 and increased 54% and 53% during 2000 and 1999, respectively.

Individual Operating Divisions

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Gross profit for the individual operating divisions, for fiscal 2001, 2000 and 1999, is presented in the following schedule and is discussed in subsequent sections:

	Year	Years Ended August		
	2001	(in thousands) 2000	1999	
<\$>	<c></c>	<c></c>	<c></c>	
CITRUS				
Revenues:				
Sales	\$27 <b>,</b> 570	\$28 <b>,</b> 172	\$23 <b>,</b> 518	
Less harvesting & marketing	10,046	9 <b>,</b> 737	7,902	
Net Sales	17,524	18,435	15,616	
Cost and Expenses:				
Direct production**	8,932	8,665	10,198	
Allocated cost*	3,472	3,040	2 <b>,</b> 977	
Total	12,404	11,695	13,175	
iocai				
Gross profit, citrus	5,120	6,740	2,441	
SUGARCANE				
Revenues:	11 000	0 501	T 100	
Sales	11,939	8,501	7,120	
Less harvesting & hauling	2,516	1,997	1,341	
Net Sales	9,423	6,504	5 <b>,</b> 779	
Costs and expenses:	0.010	0 505	1 006	
Direct production	3,810	2,787	1,886	
Allocated cost*	2 <b>,</b> 992	2,178	1 <b>,</b> 257	
Total	6 <b>,</b> 802	4,965	3,143	
		<del></del>	<del></del>	
Gross profit, sugarcane	2,621	1,539	2,636	
RANCH				
Revenues:				
Sales	9,299	6,062	6,271	
Costs and expenses:				
Direct production	5,571	3,844	4,507	
Allocated cost*	2,133	1,479	1,772	
Total	7,704	5 <b>,</b> 323	6 <b>,</b> 279	
10041				
Gross profit (loss), ranch	1 <b>,</b> 595	739	(8)	
Total gross profit,		<del></del>		
agriculture	9,336	9,018	5 <b>,</b> 069	
OTHER OPERATIONS				
Revenues:	1 506	1 000	4 0 = 0	
Rock products and sand	1,726	1,320	1,350	
Oil leases and land rentals	770	923	711	
Forest products	91	84	136	
Recovery of citrus eradication cosin excess of basis		235	_	
Other	2 <b>,</b> 968 245	37	240	
OCHEL	240	57	240	

Total	5,800	2,599	2,437
Costs and expenses: Allocated Cost*	604	658	767
General and administrative, all operations	4,867	3 <b>,</b> 757	2,742
Total	5 <b>,</b> 471	4,415	3 <b>,</b> 509
Gross loss, other operations	329	(1,816)	(1,072)
Total gross profit	9,665	7,202	3 <b>,</b> 997
INTEREST & DIVIDENDS Revenue Expense	2,124 3,029	3,094 3,020	1,302 2,085
Interest & dividends, net	(905)	74	(783)
REAL ESTATE Revenue:			
Sale of real estate Expenses:	12,442	14,112	4,299
Cost of sales Other Costs	857 233	126 687	92 360
Total	1,090	813	452
Gain on sale of real estate	11,352	13,299	3,847
Income before income taxes	\$20,112	\$20,575	\$ 7,061
. (53.55.5)		<del></del>	<del></del>

- \* Allocated expense includes ad valorem and payroll taxes, depreciation and insurance.
- \*\* Excludes capitalized maintenance cost of groves less than five years of age consisting of \$200 thousand on 570 acres in 2001 \$309 thousand on 411 acres in 2000, and \$434 thousand on 134 acres in 1999.

#### Citrus

Gross profit was \$5.1\$ million in fiscal 2001, \$6.7\$ million in fiscal 2000, and \$2.4\$ million for fiscal 1999.

Revenue from citrus sales decreased 2% during fiscal 2001, compared to fiscal 2000 (\$27.6 million during fiscal 2001 vs. \$28.2 million during fiscal 2000).

Production increased during fiscal 2001, however, the average market price decreased, compared to fiscal 2000.

Harvesting and marketing costs increased over the prior year due to the increase in boxes harvested during the year. Direct production and allocated costs increased 8% due to inflation and increased cultivation costs related to replanting trees.

Revenue from citrus sales increased 20% during fiscal 2000, compared to fiscal 1999 (\$28.2 million during fiscal 2000 vs. \$23.5 million during fiscal 1999).

Production and the average market price improved during fiscal 2000, compared to fiscal 1999.

Harvesting and marketing costs increased over the prior year, corresponding with an increase in yields. Direct production and allocated costs decreased 13% resulting from more favorable growing conditions, requiring less caretaking expenses.

The final returns from citrus pools are not precisely determinable at year end. Returns are estimated each year based on the most current information available. Differences between the estimates and the final realization of revenues can be significant. Revenues collected in excess of prior year and year end estimates were \$617 thousand, \$1.8 million, and \$160 thousand during fiscal 2001, 2000 and 1999, respectively.

<TABLE>

#### ACREAGE BY VARIETY AND AGE

<s></s>	<c></c>								
VARIETY	1 - 4	5-6	7-8	9-10	11-12	13-14	15-16	17+	Acres
Early:									
Parson Brown									
Oranges	-	_	_	117	_	30	_	_	147
Hamlin									
Oranges	158	22	_	63	_	159	915	2,152	3 <b>,</b> 469
Red Grapefruit	-	-	-	-	-	73	-	335	408
White Grapefruit	-	_	-	-	-	-	-	_	-
Tangelos	-	_	-	-	-	-	-	38	38
Navel Oranges	-	_	-	-	-	-	-	138	138
Mid Season:									
Pineapple									
Oranges	-	_	102	-	-	-	-	518	620
Queen Oranges	-	_	-	-	-	-	-	_	-
Honey									
Tangerines	-	_	76	-	-	-	-	143	219
Midsweet									
Oranges	117	_	164	-	-	-	-	-	281
Late:									
Valencia									
Oranges	540	238	585	366	958	291	493	1,504	4,975
_									
Totals:	815	260	927	546	958	553	1,408	4,828	10,295

</TABLE>

Sugarcane

Gross profit for fiscal 2001 was \$2.6 million compared to \$1.5 million in fiscal 2000, and \$2.6 million in fiscal 1999.

Sales revenues from sugarcane increased 40% during fiscal 2001, compared to fiscal 2000 (\$11.9 million vs. \$8.5 million, respectively). Direct production costs increased 37% during fiscal 2001, compared to fiscal 2000, respectively.) The rise in revenue and related costs was the result of the increase in the number of producing acres and improved market prices for

sugar.

Sales revenues from sugarcane increased 20% during fiscal 2000, compared to fiscal 1999 (\$8.5 million vs. \$7.1 million, respectively). The rise in revenue and related costs was the result of the increase in the number of producing acres. However, a decline in the market price for sugar and sugar yield per acre offset the increased production, creating a 42% decrease in division earnings.

#### Ranching

The gross profit (loss) from ranch operations for fiscal 2001, 2000 and 1999 was \$1.6 million, \$739 thousand, and (\$8) thousand, respectively.

Revenues from cattle sales increased 54% during fiscal 2001, compared to fiscal 2000 (\$9.3 million in fiscal 2001 vs. \$6.1 million in fiscal 2000). The number of animals sold during fiscal 2001 increased 52% over the prior year due to increased in the number of feeder cattle sold during the current year. The rise in revenue was also affected by improved market prices for beef.

Direct and allocated costs increased 45% when compared to the prior year (\$7.5 million during fiscal 2001 and \$5.1 million during fiscal 2000) corresponding to the decrease in the number of animals sold.

Revenues from cattle sales decreased 3% during fiscal 2000, compared to fiscal 1999 (\$6.1 million in fiscal 2000 vs. \$6.3 million in fiscal 1999). The number of animals sold during the year decreased 13% under the prior year due to decreased sales of feeder cattle during the year. However, a significant improvement in market prices for beef is the primary cause of the increase in earnings for the division.

Direct and allocated costs decreased 16% when compared to the prior year (\$5.3 million during fiscal 2000 and \$6.3 million during fiscal 1999) corresponding to the decrease in the number of animals sold.

The Company's cattle marketing activities include retention of calves in western feedlots, contract and auction sales, and risk management contracts.

#### Other Operations

Revenues from oil royalties and land rentals were \$770 thousand as compared to \$923 thousand for fiscal 2000 and \$711 thousand for fiscal 1999.

Returns from rock products and sand were \$1.7 million for fiscal 2001, \$1.3 million for 2000 and \$1.3 million during 1999. Rock and sand supplies are sufficient to meet current demand, and no major price changes have occurred over the past 3 years.

Profits from the sale of sabal palms, for landscaping purposes, during fiscal 2001 were \$91 thousand compared to \$84 thousand and \$136 thousand for fiscal years 2000 and 1999, respectively.

Direct and allocated expenses charged to the "Other" operations category included general and administrative and other costs not charged directly to the citrus, ranching, sugarcane divisions. These expenses totaled \$5.5 million during fiscal 2001 compared to \$4.4 million during fiscal 2000 and to \$3.5 million during fiscal 1999.

#### General Corporate

The Company is continuing its marketing and permitting activities for its land which surrounds the Florida Gulf Coast University site. There are sales contracts in place for more than 7,400 acres of the Lee County, Florida property totaling \$167 million. The agreements are at various stages of the due diligence periods with closing dates over the next ten years.

The Company announced the formation of Agri-Insurance Company, Ltd. (Agri) a wholly owned subsidiary, during July of 2000. The insurance company was

initially capitalized by transferring cash and approximately 3,000 acres of the Lee County property (along with sales contracts totaling \$8 million). Through Agri, the Company expects to be able to underwrite previously uninsurable risk related to catastrophic crop and other losses. Additionally, the insurance company will have access to reinsurance markets, otherwise inaccessible. The Federal Crop Insurance Program provides coverage for certain perils e.g. freeze damage, windstorm, disease, etc. However, the current Federal Crop Insurance Program does not provide business interruption coverage. The coverages contemplated by Agri would indemnify the insured for the loss of the revenue stream resulting from a catastrophic event that would cause a grove to be replanted. The insurance market is bifurcated into insurers and reinsurers. Reinsurers provide wholesale insurance coverage to the industry. Some specialized reinsurers will only deal with insurance companies. As a result, the only way to access the wholesale insurance market is through the formation of a captive insurance company. Reinsurers provide greater insurance coverage flexibility than can be found in the primary insurance market.

Agri is a newly created entity. It would be difficult, if not impossible, to speculate about the impact that Agri could have on our financial position, results of operations and liquidity in future periods. Since the coverages that will be written, as liquidity is generated, will be primarily for the benefit of Alico, the financial substance of this venture is to insure risk that is inherent in the Company's existing operations. To expedite the creation of the capital liquidity necessary to underwrite the Company's exposure to catastrophic losses, another 5,600 acres was transferred during fiscal 2001. Agri underwrote a limited amount of coverage during fiscal 2001, and is expected to begin writing more significant coverages before the end of December 2001. As Agri gains underwriting experience and increases its liquidlity, it will be able to increase its insurance program.

During September of 1999, the Company announced a sale of 1,270 acres of land surrounding the University site in Lee County for \$16.5 million. The contract called for 25 percent of the purchase price to be paid at closing, with the balance payable over the next four years. In July of 2000, Agri sold another 488 acres to the same buyer, also near the University, for \$10.6 million. In connection with the sale, the purchaser agreed to pay off the \$12.3 million mortgage related to the September 1999 sale and pay 10% of the contract price for their second purchase at closing, with the balance payable over the next four years. The first sale generated a pre-tax gain of \$13.4 million. The gain related to the second sale was recognized during fiscal 2000, to the extent that 10% of the purchase price has been collected net of closing costs (\$959 thousand). The remainder of the gain and related mortgage were recognized during the current fiscal year upon receipt of the first annual mortgage payment which, combined with the initial payment in fiscal 2000, exceeded 20% of the contract price.

Critical Accounting Policies and Estimates

The preparation of our financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect our reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate our estimates and assumptions based upon historical experience and various other factors and circumstances. Management believes that our estimates and assumptions are reasonable in the circumstances; however, actual results may vary from these estimates and assumption under different future circumstances. We have identified the following critical accounting policies that affect the more significant judgments and estimates used in the preparation of our consolidated financial statements.

Alico records inventory at the lower of cost or market. Management regularly assesses estimated inventory valuations based on current and forecasted usage of the related commodity and any other relevant factors that affect the net realizable value.

Based on fruit buyers' and processors' advances to growers, stated cash and futures markets combined experience in the industry, management reviews the reasonableness of citrus revenue accrual. Adjustments are made throughout the year to these estimates as relevant information regarding the citrus

market becomes available. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$617,086, \$1,839,642, and \$159,748 during fiscal 2001, 2000, and 1999, respectively.

In accordance with Statement of Position 85-3 "Accounting by Agricultural Producers and Agricultural Cooperatives", the cost of growing crops (citrus and sugarcane) are capitalized into inventory until the time of harvest. Once a given crop is harvested, the related inventoried costs are recognized as a cost of sale to provide an appropriate matching of costs incurred with the related revenue earned.

Item 7(a). Quantitative and Qualitative Disclosure About Market Risk

Our exposure to market rate risk for changes in interest rates relates primarily to our investment portfolio. We do not have derivative financial instruments in our investment portfolio. We place our investments with high quality issuers and, by policy, limit the amount of credit exposure to any one issuer. We are adverse to principal loss and ensure the safety and preservation of our invested funds by limiting default, market and reinvestment risk. We classify our cash equivalents and short-term investments as fixed-rate if the rate of return on such instruments remains fixed over their term. These fixed-rate investments include fixed-rate U.S. government securities, municipal bonds, time deposits and certificates of deposit. We classify our cash equivalents and short-term investments as variable-rate if the rate of return on such investments varies based on the change in a predetermined index or set of indices during their term. These variable-rate investments primarily include money market accounts, mutual funds and equities held at various securities brokers and investment banks. The table below presents the amounts (in thousands) and related weighted interest rates of our investment portfolio at August 31, 2001:

<TABLE> <CAPTION>

		Average Interest			Es	timated	
	e Securities and erm Investments (1)	Rate		Cost		Fair Value	
<s></s>	. ,	<c></c>	<c></c>		<c></c>		
	Fixed Rate	5.92%	\$	3 <b>,</b> 098	\$	3,131	
	Variable Rate	2.45%	\$	14,232	\$	15 <b>,</b> 596	
∠ENI<							

(1) See definition in Notes 1 and 2 to our Notes to Consolidated Financial Statements.

#### </TABLE>

The aggregate fair value of our investment in debt instruments (net of mutual funds of \$1,426) as of August 31, 2001, by contractual maturity date, consisted of the following:

	Aggregate Fair Values
	(in thousands)
Due in one year or less Due between one and five years Due between five and ten years Due thereafter	\$ 68 100 242 1,262
	\$ 1,672

Item 8. Financial Statements and Supplementary Data.

The Stockholders and Board of Directors Alico, Inc.:

We have audited the consolidated balance sheets of Alico, Inc. and subsidiaries as of August 31, 2001 and 2000, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the years in the three-year period ended August 31, 2001. In connection with our audits of the consolidated financial statements, we also have audited the related consolidated financial statement schedules as listed in Item 14(a)(2) herein. These consolidated financial statements and financial statements schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Alico, Inc. and subsidiaries at August 31, 2001 and 2000, and the results of their operations and their cash flows for each of the years in the three-year period ended August 31, 2001 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the related consolidated financial statement schedules, when considered in relation to the consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

KPMG LLP
(Signature)

Orlando, Florida October 12, 2001

# <TABLE> <CAPTION>

#### CONSOLIDATED BALANCE SHEETS

	Augu 2001	2000
<\$>		
ASSETS	<c></c>	<c></c>
Current assets:	<0>	<0>
Cash, including time deposits and other cash investments of \$478,260 in 2001 and \$179,311 in 2000  Marketable securities available for sale, at estimated fair value in	\$ 6,225,088	\$ 1,796,428
2001 and in 2000 (Note 2) Accounts receivable (\$6,901,275 in 2001 ar \$7,717,325 in 2000 due from affiliate)	18,726,723 ad	18,055,099
(Note 10)	10,153,205	11,954,721
Mortgages and notes receivable, current portion (Note 3)	2,482,454	2,509,034
Inventories (Note 4)	23,246,609	2,309,034
Other current assets	510,760	348,062
Total current assets	61,344,839	56,578,383
Other assets:  Land inventories  Mortgages and notes receivable, net of	8,031,544	7,147,937
current portion (Note 3) Investments	5,112,309 1,170,898	7,334,579 959,252
Total other assets	14,314,751	15,441,768
Property, buildings and equipment (Note 5) Less accumulated depreciation	138,352,300 (34,878,310)	136,822,381 (31,966,492)
Net property, buildings and equipment	103,473,990	104,855,889
Total assets	\$179,133,580	\$176,876,040
<pre><fn> See accompanying Notes to Consolidated Finance</fn></pre>	cial Statements.	

See accompanying Notes to Consolidated Financial Statements.  $\ensuremath{^{</}}$  TABLE>

<TABLE> <CAPTION> August 31,

August 31,

2001 2000

<S> <C> <C>

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:

Accounts payable Due to profit sharing plan (Note 8) Accrued ad valorem taxes Current portion of notes payable (Note 6) Accrued expenses Income taxes payable Deferred income taxes (Note 9)	\$ 1,810,094 443,942 1,383,111 1,301,146 1,494,940 22,670 1,234,697	\$ 2,429,242 429,784 1,780,807 1,298,890 988,011 4,169,517 1,250,026
Total current liabilities	7,690,600	12,346,277
Deferred revenue Notes payable (Note 6) Deferred income taxes (Note 9) Deferred retirement benefits (Note 8)	52,987 46,704,954 11,909,252 150,429	9,540,000 40,302,855 10,889,095 252,809
Total liabilities	66,508,222	73,331,036
Stockholders' equity:  Preferred stock, no par value. Authorized 1,000,000 shares; issued, none Common stock, \$1 par value. Authorized 15,000,000 shares; issued and outstanding 7,044,513 in 2001 and 7,027,827 in 2000	7,044,513	- 7,027,827
Additional paid in capital Accumulated other comprehensive income Retained earnings	331,617 871,077 104,378,151	17,885 1,159,445 95,339,847
Total stockholders' equity	112,625,358	103,545,004
Total liabilities and stockholders' equity	\$179,133,580	\$176,876,040

# <FN>

See accompanying Notes to Consolidated Financial Statements.  $\ensuremath{\text{CTABLE}}\xspace>$ 

# <TABLE> <CAPTION>

CONSOLIDATED STATEMENTS OF OPERATIONS

	Years Ended August 31,			
	2001	2000	1999	
<s></s>	<c></c>	<c></c>	<c></c>	
Revenue:				
Citrus (including revenues from				
affiliate (Note 10)	\$27,569,705	\$28,172,057	\$23,518,082	
Sugarcane	11,939,228	8,501,549	7,119,976	
Ranch	9,299,477	6,062,224	6,270,988	
Forest products	90,861	84,104	136,372	
Rock and sand royalties	1,725,997	1,319,525	1,349,856	
Oil lease and land rentals	770,170	923 <b>,</b> 535	710,731	
Retail land sales	137 <b>,</b> 950	144,250	39 <b>,</b> 750	
Total revenue	51,533,388	45,207,244	39,145,755	
	<del></del>			
Costs of sales:				
Citrus production, harvesting and marketing (including charges from				
affiliate (Note 10)) Sugarcane production, harvesting	22,450,086	21,431,441	21,077,169	

and hauling Ranch Retail land sales	9,317,739 7,704,467 140,102	6,962,366 5,323,002 126,012	4,483,250 6,280,000 92,029
Total costs of sales	39,612,394	33,842,821	31,932,448
Gross profit	11,920,994	11,364,423	7,213,307
Other, General and administrative expenses	5,471,128	4,415,614	3,508,845
Income (loss) from operations	6,449,866	6,948,809	3,704,462
Other income (expenses):			
Profit on sales of real estate: Sales Cost of sales	12,840,652 1,486,282	27,575,329 4,754,645	4,506,667 606,983
Gross profit not yet	11,354,370		3,899,684
recognized		9,540,000	
Profit on sales of real estate, net Interest and investment income	11,354,370 2,123,595	13,280,684 3,093,203	3,899,684 1,301,991
Recovery of citrus eradication cost in excess of basis (Note 13) Interest expense (Note 6) Other income	2,967,950 (3,028,631) 245,165	234,920 (3,019,819) 37,177	- (2,085,065) 239,866
Total other income, net	13,662,449	13,626,165	3,356,476
Income before income taxes Provision for income taxes (Note 9)	20,112,315 4,046,184	20,574,974 6,464,358	7,060,938 2,980,214
Net Income	16,066,131	\$14,110,616	\$ 4,080,724
Weighted-average number of shares outstanding	7,032,929	7,027,827	7,027,827
Weighted-average number of dilutive shares outstanding	7,057,395	7,031,861	7,032,432
Per share amounts:  Basic Fully diluted Dividends <fn></fn>	\$ 2.29 \$ 2.28 \$ 1.00		\$ .58 \$ .58 \$ .50

See accompanying Notes to Consolidated Financial Statements.  $\ensuremath{^{</}}$  TABLE>

# <TABLE> <CAPTION>

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Comm Shares Issued	on Stock Amount	Retained C Earnings	Accumulated Other omprehensive Income	Addit	in
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<	C> <c></c>
Balances,						
August 31, 1998	7,027,827	\$7,027,827	\$82,770,769	\$168,345	\$ -	\$89,966,941
Comprehens: income: Net income for the ended	ne					
August 3 Unrealize on secu	_	-	4,080,724	_	_	4,080,724
net of t and reci ification	caxes -		-	861,608	-	861,608
incor	_	VC			4,94	2,332
Dividends p	paid -	-	(3,513,914)	_	_	(3,513,914)
Balances, August 31, 1999  Comprehens:		\$7,027,827	\$83,337,579	\$1,029,953	\$ -	\$91,395,359
Net incor for the y ended August 33 Unrealized	year 1, 2000 - 1 gains	-	14,110,616	-	-	14,110,616
	axes -		_	129,492	-	129,492
income	e:			14,240,108		
Dividends postock based		_	(2,108,348)	_	_	(2,108,348)
compensati		_	-	-	17,885	17,885
Balances, August 31, 2000	7,027,827	\$7,027,827	\$95,339,847 \$	1,159,445 \$	17 <b>,</b> 885 \$	103,545,004

Comprehensive
income:
 Net income

for the ye	ear					
ended August 31,	2001 -	_	16,066,13	1 –	_	16,066,131
Unrealized			, ,			, ,
on securit	•			(000 000)		(000 000)
net of tax		_	_	(288, 368)	_	(288, 368)
ification	_	_				
	nprehensive				15,777,	763
Dividends pa	aid -	_	(7,027,82	7) –	_	(7,027,827)
Stock option						
	16,686	16,686	_	_	227,264	243,950
Stock based					86,468	86,468
compensation	)II —	_	_	_	00,400	00,400
Balances,						
August 31,						
2001	7,044,513	\$7,044,513\$1	104,378,151	\$871 <b>,</b> 077	\$331,617	\$112,625,358
	<del></del>		<del> </del>	<del></del>	<del></del>	<del></del>
Disclosure o	of reclass:	ification amo	ount:	2001	2000	1999
Unrealized	d holding o	gains (losses	s)			
	-	the period		715) \$2,17	6,940 \$8	324,144
		ion adjustmer				
for ga income		es) included		40 (27 46	. 4. \	
THCOME	=	81,653	2,047,4	48 (37,46	4)	
				_		
Net	unrealized	d gains				
(lo	sses) on s	securities	\$ (2	288,368) \$	129,492	\$ 861,608
ZDNS				<del></del>		<del></del>

<FN>

See accompanying Notes to Consolidated Financial Statements.  $\ensuremath{^{</}}$  TABLE>

<TABLE>

# CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended August 31, 2001 2000 1999

Increase (Decrease) in Cash and Cash Investments: Cash flows from operating activities: \$16,066,131 \$14,110,616 \$ 4,080,724 Net income Adjustments to reconcile net income to cash provided by operating activities: Depreciation and amortization 6,946,005 5,118,854 5,355,450 (Gain) loss on breeding herd sales (76,993) 99**,**766 (316,700) Deferred income tax expense, net 1,178,810 (613,097)(631,748) (102,380) (124,678) 374,167 Deferred retirement benefits Net gain on sale of marketable (159,830) (1,868,010) securities (11,736)Loss on sale of property 1,641,938 1,232,535 33,934 and equipment (11,585,627) (13,967,688) (4,299,434) Gain on real estate sales

Stock options granted below fair market value Cash provided by (used for) change Accounts receivable Inventories Income taxes refundable Other assets Accounts payable and accrued	1,846,507 (1,701,762) - (600,335)	- (201,767)	- 3,062,972 (3,824,055) (549,586) 138,673
expenses Income taxes payable Deferred revenues	(112,219) (4,146,847) 52,987		1,893,878 (623,128) (345,763)
Net cash provided by operating activities	9,332,853	2,540,288	4,337,648
Cash flows from investing activities: Increase in land inventories Purchases of property and	(924,851)	(713,832)	(591,338)
equipment Proceeds from disposals of	(8,502,483)	(9,995,159)	(27,883,421)
property and equipment Proceeds from sale of real	959,324	522,091	457 <b>,</b> 584
estate Purchases of investments	2,880,279 (211,646)		
Proceeds from the sale of	(211,010)		
other assets Purchases of marketable	_	56 <b>,</b> 829	58 <b>,</b> 250
securities	(3,013,303)	(2,902,598)	(3,461,686)
Proceeds from sales of marketable securities Issuances of mortgages and	2,039,159	1,967,397	2,140,932
notes receivable	(381,425)	(85,080)	_
Collection of mortgages and notes receivable	2,630,275	105,926	146,677
Net cash provided by			
(used for) investing activities	(4,524,671)	5,974,859	(24,705,250)
	Years 2001	Ended August 2000	31 <b>,</b> 1999
<pre><s> Cash flows from financing activities:</s></pre>	<c></c>	<c></c>	<c></c>
Proceeds from exercising stock options Proceeds from bank loans Repayment of bank Dividends paid	(36,789,473)	33,086,000 (38,437,200) (2,108,348)	(36,237,923)
Net cash provided by (used for) financing activities	(379, 522)	(7,459,548)	20,200,163
Net increase (decrease) in cash and cash investments	4,428,660	1,055,599	(167,439)
Cash and cash investments: At beginning of year	1,796,428	740,829	908,268
At end of year	\$ 6,225,088	\$ 1,796,428	\$ 740,829

Supplemental disclosures of cash flow information:

net of amount capitalized	\$ 3,101,692	\$ 2,863,215	\$ 2,186,855
Cash paid for income taxes, including related interest (Note			
Noncash investing activities:			
Fair value adjustments to securities available for sale	\$ (462,350)	\$ 208,175	\$ 1,482,456
Income tax effect related to fair value adjustments	\$ (173,982)	\$ 78,336	\$ 557,848
Reclassification of breeding herd to Property & Equipment	\$ 370,192	\$ 989,896	\$ 902,763
FN> ee accompanying Notes to Consolidate /TABLE>	ed Financial St	catements.	

<E

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Years Ended August 31, 2001, 2000 and 1999

- (1)Summary of Significant Accounting Policies
  - (a) Basis of Consolidated Financial Statement Presentation

The consolidated financial statements include the accounts of Alico, Inc. (the Company) and its wholly owned subsidiaries, Saddlebag Lake Resorts, Inc. (Saddlebag), and Agri-Insurance Company, Ltd. (Agri), after elimination of all significant intercompany balances and transactions.

(b) Revenue Recognition

Income from sales of citrus under marketing pool agreements is recognized at the time the crop is harvested. The revenue is based on the Company's estimates of the amounts to be received as the sales of pooled products are completed. Based on fruit buyers' and processors' advances to growers, stated cash and futures markets, management reviews the reasonableness of the citrus revenue accrual. Adjustments are made throughout the year to these estimates as relevant information regarding the citrus market becomes available. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$617,086, \$1,839,642, and \$159,748 during fiscal years 2001, 2000 and 1999, respectively.

Revenue from sugarcane is recognized when the harvested product is taken for processing. The earnings process is complete at that time and the resulting revenue is determinable for the sugarcane crop as of year-end, therefore, no estimations are necessary.

The Company recognizes revenue from cattle sales at the time the cattle are sold at auction.

(c) Real Estate

Real estate sales are recorded under the accrual method of accounting. Residential retail land sales made through Saddlebag are not recognized until payments received, including interest,

aggregate the buyer's initial investment or cumulative payments of principal and interest equal or exceed 10 percent of the contract sales price for residential real estate or 20 percent for commercial real estate. Commercial or bulk land sales, made through Agri, are not recognized until payments received for property to be developed within two years after the sale equal 20%, or property to be developed after two years equal 25%, of the contract sales price. At August 31, 2000, the Company had deferred revenue of did not recognize gross profit totaling \$9,540,000 related to commercial real estate which was sold subject to a mortgage note receivable (note 3). The terms of the sale called for 10% of the contract price of \$10,600,000 to be paid at closing. The \$1,060,000 less the land basis and closing costs was recognized as a gain on the sale of real estate totaling \$287,880 during August 31, 2000. During the year ended August 31, 2001, the purchaser made the first of four equal annual installments, required in the mortgage, totaling \$2,385,000, plus interest. The deferred profit on the sale was then recognized as 32.5 percent of the contract price was received and the buyer's continuing investment became adequate to demonstrate its commitment to pay for the property.

Sales Profits from commercial real estate sales are discounted to yield reflect the market rate of interest where the stated rate is less than the market rate. The recorded valuation discounts are realized as the balances due are collected. In the event of early liquidation, interest is recognized on the simple interest method.

Tangible assets that are purchased during the period to aid in the sale of the project as well as costs for services performed to obtain regulatory approval of the sales are capitalized as land and land improvements to the extent they are estimated to be recoverable from the sale of the property. Land and land improvement costs are allocated to individual parcels on a per lot basis using the relative sales value method.

The Company has entered into an agreement with a real estate consultant to assist in obtaining the necessary regulatory approvals for the development and marketing of a tract of raw land. The marketing costs under this agreement are being expensed as incurred. The costs incurred to obtain the necessary regulatory approvals are capitalized into land costs when paid. These costs will be expensed as cost of sales when the underlying real estate is sold.

# (d) Marketable Securities Available for Sale

Marketable securities available for sale are carried at the estimate fair value of the portfolio. Net unrealized investment gains and losses are recorded net of related deferred taxes in a separate component of stockholders' equity until realized.

Fair value for debt and equity investments is based on quoted market prices at the reporting date for those or similar investments. The cost of all marketable securities available for sale are determined on the specific identification method.

# (e) Inventories

The costs of growing citrus and sugarcane are capitalized into inventory until the time of harvest. Once a given crop is harvested, the related inventoried costs are recognized as a cost of sale to provide an appropriate matching of costs incurred with the related revenue earned.

Beef cattle inventories are stated at the lower of cost or market. The cost of the beef cattle inventory is based on the accumulated cost of developing such animals for sale.

Unharvested crops are stated at the lower of cost or market. The cost for unharvested crops is based on accumulated production costs incurred during the eight month period from January 1 through August 31.

#### (f) Property, Buildings and Equipment

Property, buildings and equipment are stated at cost. Properties acquired from the Company's predecessor corporation in exchange for common stock issued in 1960, at the inception of the Company, are stated on the basis of cost to the predecessor corporation. Property acquired as part of a land exchange trust is valued at the carrying value of the property transferred to the trust.

All costs related to the development of citrus groves, through planting, are capitalized. Such costs include land clearing, excavation and construction of ditches, dikes, roads, and reservoirs, etc. After the planting, caretaking costs or pre-productive maintenance costs are capitalized for four years. After four years, a grove is considered to have reached maturity and the accumulated costs, except for land excavation become the depreciable basis of a grove and are written off over 25 years.

Development costs for sugarcane are capitalized the same as citrus. However, sugarcane matures in one year and the Company is able to harvest an average of 3 crops (1 per year) from one planting. As a result, cultivation/caretaking costs are expensed as the crop is harvested, while the appropriate development and planting costs are depreciated over 3 years.

The breeding herd consists of purchased animals and animals raised on the ranch. Purchased animals are stated at cost. The cost of animals raised on the ranch is based on the accumulated cost of developing such animals for productive use.

Depreciation for financial reporting purposes is computed on straight-line and accelerated methods over the estimated useful lives of the various classes of depreciable assets.

The Company accounts for long-lived assets in accordance with the provisions of SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets for Long-Lived Assets to be Disposed of". This Statement requires the long-lived assets and certain identifiable intangibles be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

#### (g) Land Inventories

Land inventories are carried at cost and consists of property located in Lee County, Florida and owned by Agri-Insurance Co., Ltd. The property is held for sale as commercial real estate.

#### (h) Other Investments

Other investments are carried at cost which primarily includes stock owned in cooperatives. The Company uses cooperatives to process and sell sugarcane and cattle. Cooperatives typically require members to acquire ownership

#### (i) Income Taxes

The Company accounts for income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

#### (j) Basic Net Earnings Per Share

Earnings per share has been computed by dividing net income by the weighted average number of common shares outstanding during the year. The Company has no had 7,057,395 shares of dilutive securities. Outstanding stock options issued by the Company represent the only dilutive effect reflected in diluted weighted average shares outstanding. Options do not impact the numerator of the diluted earnings per share computation.

There were no stock options that could potentially dilute basic earnings per share in the future that were not included in the computation of diluted earnings per share because to do so would have been antidilutive for the periods presented.

#### (k) Cash Flows

For purposes of the cash flows, cash and cash investments include cash on hand and amounts due from financial institutions with an original maturity of less than three months.

#### (1) Use of Estimates

In preparing the consolidated financial statements, management is required to make estimates and assumptions that effect the reported amounts of assets and liabilities. Actual results could differ significantly from those estimates. Although some variability is inherent in these estimates, management believes that the amounts provided are adequate.

#### (m) Financial Instruments and Accruals

\_\_\_\_\_

The carrying amounts in the consolidated balance sheets for accounts receivable, mortgage and notes receivable, accounts payable and accrued expenses approximate fair value, because of the immediate or short term maturity of these items. The carrying amounts reported for the Company's long-term debts approximate fair value.

# (n) Derivative and Hedging Instruments

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", which establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives), and for hedging activities. SFAS No. 133 was amended by SFAS No. 138 in June 2000, in part, to allow "normal purchases and normal sales" transactions to be excluded from SFAS 133. At September 1, 2000, the Company had no open

derivatives. Accordingly, the Company's adoption of the provisions of SFAS No. 133, as amended, on September 1, 2000, did not result in a transition adjustment.

The Company engages in cattle futures trading activities for the purpose of economically hedging against price fluctuations. The Company records gains and losses related to economic hedges in costs of goods sold. At August 31, 2001, the Company had no open positions.

#### (o) Accumulated Other Comprehensive Income

Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. It includes both net income and other comprehensive income. Items included in other comprehensive income are classified based on their nature. The total of other comprehensive income for a period has been transferred to an equity account and displayed as "accumulated other comprehensive income".

#### (p) Stock-Based Compensation

The Company applies Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" (APB 25) for stock options and other stock-based awards while disclosing pro forma net income and net income per share as if the fair value method had been applied in accordance with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-based Compensation" (SFAS 123).

### (q) Reportable Operating Segments

Alico, Inc. The Company has three four reportable segments: citrus, sugarcane, and ranch and general corporate. The commodities produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are all located in Florida. The citrus segment produces fruit for both the fresh fruit and processed juice markets. The sugarcane segment produces sugarcane for processing. The ranch segment raises beef cattle to be sold in the wholesale market.

The Company's reportable segments are strategic business units that offer different products. They are managed separately because each business requires different operating strategies.

#### (r) Reclassifications

Certain amounts from 2000 have been reclassified to conform to the 2001 presentation.

# (2) Marketable Securities Available for Sale

The Company has classified 100% of its investments in marketable securities as available for sale and, as such, the securities are carried at estimated fair value. Any unrealized gains and losses, net of related deferred taxes, are recorded as a net amount in a separate component of stockholders' equity until realized.

The cost and estimated fair values of marketable securities available for sale at August 31, 2001 and 2000 (in thousands) were as follows:

<TABLE> <CAPTION>

2001

2000

	Cost	Unreal	lized	Estimated Fair Value	Cost		ized	rimated Fair Value
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c> &lt;0</c>	C>
Equity								
securities	\$14,232	\$1,364	\$ (-)	\$15 <b>,</b> 596	\$13,107	\$2,260	\$ (284)	\$15,083
Debt securities	3,098	82	(49)	3,131	3,089	16	(133)	2 <b>,</b> 972
Marketable securities available for sale	\$17,330	\$1,446	\$ (49	)\$18 <b>,</b> 727	\$16 <b>,</b> 196	\$2,276	\$ (417)	\$18,055

At August 31, 2001, debt instruments (net of mutual funds of \$1,426,046) are collectible as follows:\$67,968 within one year, \$100,250 between one and five years, \$241,850 between five and ten years, and \$1,261,609 there after.

# (3) Mortgage and Notes Receivable

Mortgage and notes receivable arose from real estate sales. The balances (in thousands) are as follows:

# <TABLE> <CAPTION>

CAL LION	August	31, 2001	August	31, 2000
	<c></c>		<c></c>	
<pre><s> Mortgage notes receivable</s></pre>	_			
on retail land sales Mortgage notes receivable	\$	242	\$	239
on bulk land sales		7 <b>,</b> 262		9,540
Other notes receivable		90		65
Total mortgage and notes		E 504		0.044
receivable	\$	7,594	\$	9,844
Less current portion		2,482		2,509
Non-current portion	\$	5,112	\$	7,335
(MADIE)				

#### </TABLE>

In July 2000, the Company received a mortgage note in exchange for land sold. The note totaled \$9,540,000 and principal payments of \$2,385,000 are due annually on July 14, bearing interest at the LIBOR, over four years.

#### (4) Inventories

A summary of the Company's inventories (in thousands) at August 31, 2001 and 2000 is shown below:

<TABLE> <CAPTION>

2001	2000
<del></del>	
<b>(0)</b>	<b>20</b> 5

<S>

Unharvested fruit crop on trees	\$ 9,626	\$ 9,160
Unharvested sugarcane	5 <b>,</b> 387	5 <b>,</b> 096
Beef cattle	8,076	7,470
Sod	158	189
	<del></del>	<del></del>
Total inventories	\$23 <b>,</b> 247	\$21 <b>,</b> 915

# (5) Property, Buildings and Equipment

A summary of the Company's property, buildings and equipment (in thousands) at August 31, 2001 and 2000 is shown below:

<TABLE> <CAPTION>

		2001	2000	Estimated Useful Lives
<s></s>		<c></c>	<c></c>	<c></c>
	Breeding herd	\$12,465	\$13,713	5-7 years
	Buildings	3,806	3 <b>,</b> 571	5-40 years
	Citrus trees	25 <b>,</b> 328	25 <b>,</b> 839	22-40 years
	Sugarcane	8,378	7 <b>,</b> 651	4-15 years
	Equipment and other facilities	29 <b>,</b> 993	27 <b>,</b> 670	3-40 years
		<del></del>	<del></del>	
	Total depreciable properties	79 <b>,</b> 970	78 <b>,</b> 444	
	Less accumulated depreciation	34,878	31,966	
	Net depreciable properties	45,092	46,478	
	Land and land improvements	58,382	58 <b>,</b> 378	
	Net property, buildings			
	and equipment	\$103 <b>,</b> 474	\$104,856	
		<del></del>		
		<del></del>	<del></del>	

#### </TABLE>

The Company's citrus trees, fruit crop, unharvested sugarcane and cattle are partially uninsured.

#### (6) Indebtedness

The Company has financial agreements with commercial banks that permit the Company to borrow up to \$44 million. The financing agreements allow the Company to borrow up to \$41 million which is due in 2003 and up to \$3 million which is due on demand. The outstanding debt under these agreements was \$31.8 million and \$24.1 million at August 31, 2001 and 2000, respectively. In March 1999, the Company mortgaged 7,680 acres for \$19 million in connection with a \$22.5 million acquisition of producing citrus and sugarcane operations. The total amount of long-term debt under these agreements at August 31, 2001 and 2000 was \$46,704,954 and \$40,302,855, respectively.

Maturities of the indebtedness of the Company over the next five years are as follows: 2002- \$1,301,146; 2003- \$18,072,386; 2004- \$1,306,142; 2005- \$1,308,905; 2006- \$1,311,862.

Interest cost expensed and capitalized (in thousands) during the three years ended August 31, 2001, 2000 and 1999 was as follows:

# <TABLE> <CAPTION>

	2001	2000	1999
<\$>	<c></c>	<c></c>	<c></c>
Interest expense	\$3,029	\$3,020	\$2,085

Total interest cost	\$3 <b>,</b> 204	\$3,451	\$2,243
	<del></del>	<del></del>	<del></del>
Interest capitalized	175	431	158

### (7) Stock Option Plan

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan ("The Plan") pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options have vesting schedules which are at the discretion of the Board of Directors and determined on the effective date of the grant.

<TABLE>

CAF	7110N>	Shares	Weighted average exercise price	Weighted average remaining contractual Life (in years)
<s></s>			<c></c>	<c></c>
	Balance outstanding, August 31, 1999	34,700	\$14.42	8
	Granted	14,992	\$14.62	
	Balance outstanding, August 31, 2000	46,692	14.62	9
	Granted	51,074	14.62	
	Exercised	16 <b>,</b> 686	14.62	
	Balance outstanding, August 31, 2001	84,080	\$14.62	10

#### </TABLE>

On August 31, 2001 and 2000, there were 549,234 and 600,308 shares available for grant, respectively.

The fair value of stock options granted was \$78,858 in 2001 and \$15,667 in 2000 on the date of the grant using the Black Scholes option-pricing model with the following weighted average assumptions:

<TABLE>

<capiion></capiion>	2001	2000
<s> Volatility</s>	<c> 10.19%</c>	<c> 7.26%</c>
Dividend paid	6.84%	6.84%
Risk-free interest rate	5.75%	5.75%
Expected life in years		

 1 | 1 |All stock options granted, except as noted in the paragraph below, have been granted to directors or employees with an exercise price equal to the fair value of the common stock at the date of the grant. The Company applies APB Opinion No. 25 for issuances to directors

and employees in accounting for its Plan. No compensation cost has been recognized in the consolidated financial statements through August 31, 1999, as options were issued at or above fair value.

On September 9, 1999, the Company granted 14,992 stock options with an exercise price of \$14.62 and a fair value of \$15.813. The Company recorded \$17,885 of unearned compensation at the date of the grant. On September 12, 2000, the Company granted an additional 51,074 stock options with an exercise price of \$14.62 and a fair value of \$16.313. The Company recorded \$86,468 of unearned compensation at the date of the grant.

Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS No. 123, the Company's net income would have changed to the pro forma amounts indicated below:

<TABLE>

</

	200	1	20	00
<s></s>	<c></c>		<c></c>	
Net income as reported	\$16,066	5,131	\$14,11	0,616
Pro forma net income	\$16,073	3,741	\$14,11	2,834
Basic earning per share, as reported	\$	2.29	\$	2.01
Pro forma basic earning per share /TABLE>	\$	2.29	\$	2.01

# (8) Employee Benefit Plans

The Company has a profit sharing plan covering substantially all employees. The plan was established under Internal Revenue Code Section 401(k). Contributions made to the profit sharing plan were \$443,942, \$429,784 and \$269,177 for the years ended August 31, 2001, 2000 and 1999, respectively.

Additionally, the Company implemented a nonqualified defined benefit retirement plan covering the officers and other key management personnel of the Company. The plan is being funded by the purchase of insurance contracts. The accrued pension liability for the nonqualified defined benefit retirement plan at August 31, 2001 and 2000 was \$147,108 and \$249,488, respectively.

Pension expenses for the additional retirement benefits were approximately \$395,000, \$128,000 and \$213,000 for the years ended August 31, 2001, 2000 and 1999, respectively.

#### (9) Income Taxes

The provision for income taxes (in thousands) for the years ended August 31, 2001, 2000 and 1999 is summarized as follows:
<TABLE>
<CAPTION>

2001 2000 1999 <S> <C> <C> <C> Current: \$2,428 \$6,218 \$3,311 Federal income tax State income tax 439 860 300 2,867 7,078 3,611 Deferred: Federal income tax 1,058 (528)(539)State income tax 121 (86) (92)

	1,179	(614)	(631)
Total provision for			
income taxes	\$4,046	\$6,464	\$2 <b>,</b> 980
	<del></del>	<del></del>	<del></del>

Following is a reconciliation of the expected income tax expense computed at the U.S. Federal statutory rate of 34% and the actual income tax provision (in thousands) for the years ended August 31, 2001, 2000 and 1999:

<TABLE>

1011/	2001	2000	1999
<\$>	<c></c>	<c></c>	<c></c>
Expected income tax Increase (decrease) resulting from:	\$6,838	\$6,995	\$2,401
State income taxes, net of federal benefit Nontaxable interest	328	516	135
and dividends	(113)	(127)	(102)
Internal Revenue Service examinations Change in valuation	e 479	(352)	984
allowance - Utilization of	-	(539)	
charitable contribution carryforward Income from Agri- Insurance	-	(136)	-
Company, Ltd. Other reconciling	(3,829)	-	-
items, net	343	(432)	101
Total provision for income taxes	\$4,046	\$6,464	\$2,980

#### </TABLE>

Some items of revenue and expense included in the statement of operations may not be currently taxable or deductible on the income tax returns. Therefore, income tax assets and liabilities are divided into a current portion, which is the amount attributable to the current year's tax return, and a deferred portion, which is the amount attributable to another year's tax return. The revenue and expense items not currently taxable or deductible are called temporary differences.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are presented below (in thousands):

<TABLE> <CAPTION>

	2001	2000
<\$>	<c></c>	<c></c>
Deferred Tax Assets:		
Pension	(168)	(171)
Prepaid sales commissions	(776)	(875)
Inventory-beef	(376)	(416)
Land inventories	(435)	(300)
Other	(1,246)	(1,649)
	<del></del>	<del></del>

Total gross deferred tax assets	(3,001)	(3,411)
Deferred Tax Liabilities:		
Revenue recognized from	0.61	C = 4
citrus and sugarcane	861	654
Property and equipment (principally due to		
depreciation and soil		
and water deductions)	12,390	12,814
Mortgage notes receivable	117	27
A/R citrus	671	546
Other	1,580	809
Unrealized gains on securities	526	700
Total gross deferred		45 550
tax liabilities	16,145	15 <b>,</b> 550
Net deferred income		
tax liabilities	\$13,144	\$12 <b>,</b> 139

Based on the Company's history of taxable earnings and its expectations for the future, management has determined that its taxable income will more likely than not be sufficient to fully recognize all deferred tax assets.

Agri Insurance Company, Ltd. (Agri), a wholly owned insurance company subsidiary of Alico, is treated as a U.S. taxpayer, pursuant to an election under Internal Revenue Code Section 953 (d), for all purposes except for consolidating an operating loss by virtue of the dual consolidated loss rules. (Dual consolidated losses prevent operating losses (not capital losses) from occurring in insurance companies domiciled outside of the United States from offsetting operating income irrespective of the fact that the insurance company is a member of the consolidated return group.)

Agri was established to provide agricultural insurance that falls outside of the Federal Crop Insurance Program, for catastrophic perils. Agri was domiciled in Bermuda because it offers easy access to reinsurance markets.

Agri issued its initial policy in August 2000 to a third party. Agri's ability to underwrite insurance risks has been limited to its operational liquidity, by the Registrar of Companies in Bermuda. Agri will be able to underwrite additional insurance as its liquidity is increased from additional asset sales and as payments are received on prior sales. For Federal income tax purposes, only premiums received by Agri from policies of insurance issued to parties other than its parent, Alico, are considered insurance premiums. The preceding limiting factors resulted in Agri not incurring a tax liability on underwriting profits or investment income. Agri's tax status resulted in it filing its Federal tax return on a stand alone basis on a calendar year period ending December 31, 2000. It should be noted that during the fiscal year ending August 31, 2001, Agri incurred an underwriting loss of approximately \$212,000.

#### (10) Related Party Transactions

#### Citrus

Citrus revenues of \$19,908,087, \$20,032,730 and \$18,188,136 were recognized for a portion of citrus crops sold under a marketing agreement with Ben Hill Griffin, Inc. (Griffin) for the years ended August 31, 2001, 2000 and 1999, respectively. Griffin and

its subsidiaries is the owner of approximately 50.78 percent of the Company's common stock. Accounts receivable, resulting from citrus sales, include amounts due from Griffin totaling \$6,901,275 and \$7,717,325 at August 31, 2001 and 2000, respectively. These amounts represent estimated revenues to be received periodically under pooling agreements as the sale of pooled products is completed.

Harvesting, marketing, and processing costs, related to the citrus sales noted above, totaled \$7,614,788, \$7,531,491, and \$6,127,603 for the years ended August 31, 2001, 2000 and 1999, respectively. In addition, Griffin provided the harvesting services for citrus sold to unrelated processors. The aggregate cost of these services was \$2,185,899, \$1,987,660 and \$791,932 for the years ended August 31, 2001, 2000 and 1999, respectively. The accompanying consolidated balance sheets include accounts payable to Griffin for citrus production, harvesting and processing costs in the amount of \$414,126 and \$616,430 at August 31, 2001 and 2000, respectively.

Other Transactions

The Company purchased fertilizer and other miscellaneous supplies, services, and operating equipment from Griffin, on a competitive bid basis, for use in its cattle, sugarcane, sod and citrus operations. Such purchases totaled \$6,029,491, \$5,518,087 and \$6,019,927 during the years

# (11) Future Application of Accounting Standards

ended August 31, 2001, 2000 and 1999, respectively.

In June 2001, the Financial Accounting Standard Board (FASB) issued Financial Accounting Standards (SFAS) No. 141, "Business Combinations". This statement addresses financial accounting and reporting for business combinations and supersedes Accounting Principal Board (APB) Option No. 16, "Business Combinations", and FASB Statement No. 38, "Accounting for Preacquisition Contingencies of Purchased Enterprises". All business combinations in the scope of this Statement are to be accounted for using one method, the purchase method. The provisions of this Statement apply to all business combinations initiated after June 30, 2001. The Statement also applies to all business combinations accounted for using the purchase method which the date of acquisition is July 1, 2001, or later. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In June 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets". This Statement addresses financial accounting and reporting for acquired goodwill and other intangible assets and supersedes APB Opinion No. 17, "Intangible Assets". It addresses how intangible assets that are acquired individually or with a group of other assets (but not those acquired in a business combination) should be accounted for in financial statements upon their acquisition. This Statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In June 2001, the FASB issued SFAS No. 143 "Accounting for Asset Retirement Obligations." This statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. It applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) the normal operation of a long-lived asset, except for certain obligations of lessees. This Statement is effective for financial statements with fiscal years beginning after June 15, 2002. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." This Statement addresses financial accounting and reporting for the impairment or disposal of long-lived assets. This Statement supercedes both FASB Statement No. 121, "Accounting for the Impairment of Long-Lived Assets to Be Disposed Of" and the accounting and reporting Provisions of Accounting Principles Board Opinion No. 30, "Reporting the Results of Operations-Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions of a Segment of a Business." This Statement is effective for financial statements with fiscal years beginning after December 15, 2001. Adoption of this Statement is not expected to have a significant impact on the financial position or results of operations of the Company.

#### (12) Commitments and Contingencies

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The Company is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operation or liquidity.

#### 13) Recovery of Citrus Canker Eradication Costs in Excess of Basis

The Company incurred losses during the years ended August 31, 2001 and 2000, related to citrus canker eradication. The eradication program called for the removal of 507 acres of citrus trees from a grove in Hendry County, Florida. While the trees were insured under the Federal Crop Insurance Program, additional relief funding was available and secured by the Company from both Federal and State government sources. A summary of the recovery sources, related basis of the trees removed and the crop inventory losses are summarized (in thousands) as follows:

<TABLE>

(0111 11011)		2001	2000
<s></s>		<c></c>	<c></c>
	Recovery Sources Federal State Insurance	\$ 2,830 157 219	\$ 1,423 - 383
	Total Recovery	3,206	1,806
	Loss Basis Net Book Value of Trees Fruit Inventory	238 	1,222
	Total Basis	238	1,571
	Excess of Recovery over Basis	\$ 2,968	\$ 235
/TNDI □		<del></del>	

#### </TABLE>

14) Business Reportable Segment Information

The Company is primarily engaged in agricultural operations, which are subject to risk, including market prices, weather conditions and environmental concerns. The Company is also engaged in retail land sales and, from time to time, sells real estate considered surplus to its operating needs. Information about the Company's operations reportable segments (in thousands) for the years ended August 31, 2001, 2000 and 1999 is summarized as follows:

<caption></caption>	2001	2000	1999
<\$>			
Revenues from external customer.	-		.07
Agriculture: Citrus	¢ 27 570	\$ 28 <b>,</b> 172	¢ 22 E10
Sugarcane	\$ 27,570 11,939	8,501	\$ 23,518 7,120
Ranch	9,299	6 <b>,</b> 062	6 <b>,</b> 271
Tanon			
Total agriculture revenue	S		
from external customers			
for reportable segments	48,808	42,735	36,909
Real estate			
General corporate			
Other revenues from	0 705	0 470	0 007
external customers	2 <b>,</b> 725	2 <b>,</b> 472	2,237
Consolidated totals			
Total consolidated revenues	\$ 51,533	\$ 45,207	\$ 39,146
10041 00001144004 1076465			
		<del></del>	<del></del>
Costs of sales:			+ 04 055
Citrus	\$ 22,450	\$ 21,431	\$ 21,077
Sugarcane	9,318	6 <b>,</b> 962	4,483
Ranch	7,704	5 <b>,</b> 323	6,280
Total costs of sales			
for reportable segments	38,472	33,716	31,840
Other costs of sales	1,140	127	92
	,		
Total consolidated			
costs of sales	\$ 39,612	\$ 33,843	\$ 31,932
<caption></caption>			
<\$>	2001	2000	1999
	<c></c>	<c></c>	<c></c>
Operating income (loss) Gross page Agriculture:	rofit:		
Citrus	\$ 5,120	\$ 6,741	\$ 2,441
Sugarcane	2,621	1,539	2,637
Ranch	1,595	739	(9)
Total agriculture profit			
for reportable segments	9,336	9,019	5 <b>,</b> 069
Real estate			
General corporate			
Total operating income			
Interest expense			
General corporate expenses			
Other gross profit	2,585	2,345	2,144
Income before			
income taxes			
Consolidated gross profit	11,921	11,364	7,213
Unallocated amounts:			<del></del>
Profit on sale of bulk			

real estate	11,354	13,281	3,900
Other corporate expense	(3,163)	(4,070)	(4,052)
	<u> </u>	<u> </u>	
Income before income taxes	\$ 20,112	\$ 20,573	\$ 7,061 
Capital expenditures: Agriculture:			
Citrus	\$ 3,310	\$ 1 <b>,</b> 331	\$ 9,674
Sugarcane	2,632	5,861	13,995
Ranch	2 <b>,</b> 157	2,940	3,247
Sod Farm lands			
Heavy equipment			
Total agriculture capital expenditures for			
reportable segments	8,099	10,132	26,916
General corporate Other capital expenditures	773	853	1,870
Cattle transferred from	-		•
inventory held for sale into breeding stock	(370)	(990)	(903)
Total consolidated totals			
capital expenditures	\$ 8,502	\$ 9,995	\$ 27 <b>,</b> 883
Depreciation, depletion and amon	rtization:		
Agriculture:	Ċ 0 40E	¢ 0 417	¢ 2 272
Citrus Sugarcane	\$ 2,405 2,587	\$ 2,417 2,235	\$ 2,273 1,460
Ranch	1,456	(66)	1,174
Sod			
Farm lands Heavy equipment			
1 1 1			<del></del>
Total agriculture deprecia	ation,		
depletion and amortization			
for reportable segments General corporate	6 <b>,</b> 448	4,586	4,907
Other depreciation, depletion,	,		
and amortization	498	533	448
Consolidated totals			
Total consolidated depreci	iation,		
amortization	\$ 6,946	\$ 5,119	\$ 5 <b>,</b> 355
			<del></del>
T			
Identifiable Assets: Agriculture:			
Citrus	\$ 53,266	\$ 56,173	\$ 55,156
Sugarcane	51,678	50,784	45,629
Ranch Sod	22,205	21 <b>,</b> 765	19,306
Farm lands			
Heavy equipment			
Total agriculture assets for	127 140	120 722	120 001
reportable segments Real estate	127 <b>,</b> 149	128 <b>,</b> 722	120,091
General corporate			

	36,831
Consolidated totals Total consolidated assets \$179,134 \$176,876 \$156,9	\$156,922

#### </TABLE>

Identifiable assets represents assets on hand at year-end which are allocable to a particular segment either by their direct use or by allocation when used jointly by two or more segments. General corporate Other assets consist principally of cash, temporary investments, mortgage notes receivable, bulk land inventories, and property and equipment used in general corporate business.

Quarters Ended

## SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)

Summarized quarterly financial data (in thousands except for per share amounts) for the years ended August 31, 2001 and August 31, 2000, is as follows:
<TABLE>
<CAPTION>

	Novemb 2000	ber 30, 1999		2000 2000	May	31, 2000	August 2001	31 <b>,</b> 2000
S>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Revenue:								
Citrus		\$ 1,703		\$ 9,170		\$10,118	\$ 3,395	\$7 <b>,</b> 182
Sugarcane		1,451					0	(281)
Ranch	4,800	2 <b>,</b> 987	951	582	2,156	1,668	1,392	825
Property								
sales	195		•		515		9,850	
Interest	502	770	230	1 <b>,</b> 566	215	912	1,177	(154)
Other								
revenue	s 744	794	633	550	803	517	3,620	737
Total								
revenue	10,275	20,565	19,563	17 <b>,</b> 021	19,045	15 <b>,</b> 527	19,434	9,427
Costs and e	xpenses	:						
Citrus	835		9,425	8 <b>,</b> 527	9,396	8,818	2,794	3,011
Sugarcane			5,056		2,031		(5)	
Ranch			918		1,446	1,428	1,025	
Interest	729		980		647		673	947
Other	980		1,249	845	1,128	1,050	2,347	2,568
Total c								
penses	9,095	6 <b>,</b> 795	17 <b>,</b> 628	15,125	14,648	12,993	6,834	7 <b>,</b> 052
Income be-					<del></del>			
taxes		13,770	1,935	1,896	4,397	2,534	12,600	2,375
Provision f	or							
taxes	375	5 <b>,</b> 158	644	644	1,425	1,064	1,602	(402)
Net income	\$ 805	\$8,612	\$1 <b>,</b> 291	\$1,252	\$2 <b>,</b> 972	\$1,470	\$10,998	\$2 <b>,</b> 777
Basic earni	ngs							
per share	\$ .11	\$1.23	\$ .18	\$ .18	\$ .42	\$ .21	\$ 1.58	\$ .39
			<del></del>	<del></del>				<del></del>

The weighted average number of shares outstanding totaled 7,027,827 shares during the first and second quarters, 7,031,585 in the third quarter, and 7,032,929 in the fourth quarter.

Accounting and Financial Disclosure.

None

#### PART III

Item 10. Directors and Executive Officers of the Registrant.

Executive Officers of the Company

Election of Executive Officers is held each year at the Annual Meeting of the Board of Directors following the Annual Meeting of the Stockholders.

Name	Title	Age
Ben Hill Griffin, III	Chairman of the Board (since March 1990), Chief Executive Officer (since January 1988) and Director (since March 1973)	59
W. Bernard Lester	President (since December 1997) and Chief Operating Officer (since January 1988) and Director (since 1987), prior to July 1, 1986 was Executive Director of Florida Department of Citrus for over five years	62
L. Craig Simmons	Vice President (effective February, 1995), Treasurer and Chief Financial Officer (effective September 1, 1992), prior thereto was Controller (from January 1 to August 31,199 and Assistant Comptroller (from January 1 to December 31,1991), prior to September 1990 was Controller of Farm/Citrus Division, Collier Enterprises, Agribusiness Group	2)

#### Section 16 - Beneficial Ownership Reporting Compliance

Based solely upon a review of Forms 3 and 4 and amendments thereto furnished to the Company pursuant to Rule 16a-3(e) during the 2001 fiscal year and Forms 5 and amendments thereto furnished to the Company during fiscal year 1992 and certain written representations, if any, made to the Company, no officer, director or beneficial owners of 10% or more of the Company's common stock has failed to file on a timely basis any reports required by Section 16(a) of the Exchange Act to be filed during fiscal 2001. For information with respect to the executive officers of the registrant, see "Executive Officers of the Registrant" at the end of Part I of this report.

The information called for regarding directors is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

Item 11. Executive Compensation.

Information called for by Items 11 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001. As disclosed in the Proxy Statement, on September 12, 2000, the Company granted options for 51,074 shares of the Company's common stock to its employees pursuant to the Company's Incentive Equity Plan, 23,302 of which were awarded to the Company's two most highest compensated employees. The options had an exercise price of \$14.62 and fair market value of \$16.313 at the time of the grant.

Item 12. Security Ownership of Certain Beneficial Owners and Management.

Information called for by Items 12 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

Item 13. Certain Relationships and Related Transactions.

Information called for by Items 13 is incorporated by reference to the Company's Proxy Statement dated November 16, 2001.

#### PART IV

Item 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K.

#### (a) 1. Financial Statements:

Included in Part II, Item 8 of this Report

Report of Independent Auditors'

Consolidated Balance Sheets - August 31, 2001 and 2000

Consolidated Statements of Operations – For the Years Ended August 31, 2001, 2000 and 1999

Consolidated Statements of Stockholders' Equity - For the Years Ended August 31, 2001, 2000 and 1999

Consolidated Statements of Cash Flows  $\,$  - For the Years Ended August 31, 2001, 2000 and 1999

#### (a) 2. Financial Statement Schedules:

Selected Quarterly Financial Data  $\,$  For the Years Ended August 31, 2001 and 2000  $\,$  Included in Part II, Item 8

Schedule I - Marketable Securities and Other Investments - at August 31, 2001

Schedule V  $\,-\,$  Property, Plant and Equipment  $\,-\,$  For the Years Ended August 31, 2001, 2000 and 1999

Schedule VI - Reserves for Depreciation, Depletion and Amortization of Property, Plant and Equipment - For the Years Ended August 31, 2001, 2000 and 1999

Schedule IX - Supplementary Income Statement Information - For the Years Ended August 31, 2001, 2000 and 1999

All other schedules not listed above are not submitted because they are not applicable or not required or because the required information is included

#### (a) 3. Exhibits:

(3) Articles of Incorporation: \*

Schedule I - Restated Certificate of Incorporation,
Dated February 17, 1972
Schedule II - Certificate of Amendment to Certificate
of Incorporation, Dated January 14, 1974
Schedule III - Amendment to Articles of Incorporation,
Dated January 14, 1987
Schedule IV - Amendment to Articles of Incorporation,
Dated December 27, 1988

Schedule V - By-Laws of Alico, Inc., Amended to September 13, 1994

- (4) Instruments Defining the Rights of Security Holders, Including Indentures - Not Applicable
- (9) Voting Trust Agreement Not Applicable
- (10) Material Contracts Citrus Processing and Marketing Agreement with Ben Hill Griffin, Inc., dated November 2, 1983, a Continuing Contract. \*
- (11) Statement Computation of Per Share Earnings
- (12) Statement Computation of Ratios
- (18) Change in Accounting Principles Not Applicable
- (19) Annual Report to Security Holders By Reference
- (21) Subsidiaries of the Registrant Sadddlebag Lake Resorts, Inc. (incorporated in 1971) and Agri-Insurance Company, Ltd. (incorporated in 2000).
- (22) Published Report Regarding Matters Submitted to Vote of Security Holders - Not Applicable
- (23) Consents of Experts and Counsel Not Applicable
  - (24) Power of Attorney Not Applicable
  - (28) Information From Reports Furnished to State Insurance Regulatory Authorities Not Applicable
- (99) Additional Exhibits None
- (b) 3. Reports on Form 8-K:

Form 8-K dated December 15, 2000 regarding re-election of Directors and election of Officers.

- Form 8-K dated December 14, 2000 regarding disposition of land.
- Form 8-K dated December 19, 2000 regarding disposition of land.
- Form 8-K dated December 21, 2000 regarding disposition of land.
- Form 8-K dated March 7, 2001 regarding election of new Director.
- Form 8-K dated March 23, 2001 regarding disposition of land.
- Form 8-K dated May 18, 2000 regarding disposition of land.
- Form 8-K dated June 12, 2001 regarding Chairman and CEO taking leave of absence.
- Form 8-K dated August 3, 2001 regarding Chairman and CEO returning from leave of absence.
- Form 8-K dated October 9, 2001 regarding a settlement agreement and litigation in State Court, Polk County, Florida.
- Form 8-K dated October 29, 2001 regarding disposition of land.

Material has been filed with Securities and Exchange Commission and NASDAQ and may be obtained upon request.

<TABLE> <CAPTION>

#### ALICO, INC.

#### SCHEDULE I

Marketable Securities and Other Investments

#### August 31, 2001

COLUMN A	COLUMN B	COLUMN C COLUMN D		COLUMN E
	Number of Shares or		Market Value of	Amount of Which Each Portfolio of Equity Secu- rity Issues and Each Other Se-
Name of Issuer and Title of Each Issue	Units-Principal Amounts of Bonds and Notes	Cost of Each Issue	Each Issue at Balance Sheet Date	curity Issue Carried in the Balance Sheet
			<c></c>	
Municipal Bonds	750,083	\$ 750 <b>,</b> 083	\$ 787,201	\$ 787,201

Mutual Funds	9,934,236	9,934,236	11,044,493	11,044,493
Preferred Stocks	141,500	3,564,585	3,592,295	3,592,295
Common Stocks	57 <b>,</b> 986	2,151,892	2,412,188	2,412,188
Other Investments	929,298	929,298	890 <b>,</b> 546	890 <b>,</b> 546
Total:		\$17,330,094	\$18,726,723	\$18,726,723

</TABLE>

<TABLE> <CAPTION>

ALICO, INC.

## SCHEDULE V

## PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost		her Changes bit and/or Credit- Describe	Balance at Close of Period
For Year Ended Au	 ugust 31, 2001				
<c></c>	<c></c>	- <c></c>	<c></c>	<c> &lt;</c>	C>
Land	\$32,395,754	\$ 42,266	\$ 814,295	\$ \$	31,623,725
Roads	2,156,452	32,041			2,188,493
Agricultural Land	. E				
Preparation	9,906				9,906
Forest Improvemen	nts 100,026				100,026
Pasture					
Improvements	3,012,907	50,446	24,438		3,038,915
Buildings	3,553,390	235,226			3,788,616
Feeding and Water	ring				
Facilities for					
Cattle Herd	22 <b>,</b> 995		4,956		18,039
Water Control	F 00F				F 00F
Facilities	5,337	10.660	1 100		5,337
Fences	277,102	10,669	1,498		286,273
Cattle Pens	186,809	1.6 0.62	10,736		176,073
Interest-Ranch	0	16,963			16,963
Irrigation System		220 001			220 001
Citrus Groves,	0	329 <b>,</b> 801			329,801
Including Irric	ration				
including iiii	Jacton				

Systems	44,327,540	2,817,916	2,032,908	45,112,548
Equipment	8,956,294	1,100,457	609,866	9,446,885
Breeding Herd	13,713,389	1,531,307	2,779,829	12,464,867
Sugarcane-Land P	rep-			
aration, Etc.	25,991,444	2,112,392	1,064,230	27,039,605
Sod Land-Prep-				
aration, Etc.	270,719	587 <b>,</b> 191		857 <b>,</b> 910
Farm Land Prep-				
aration, Etc.	1,842,317	6,000		1,848,317
	\$136,822,381	\$ 8,872,675	\$7,342,756	\$ \$138,352,300
	<del></del>			 <del></del>

  |  |  |  |</TABLE> <TABLE> <CAPTION>

## ALICO, INC.

## SCHEDULE V

## PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost		ther Change ebit and/or Credit- Describe	
For Year Ended A	August 31, 200	)			
<c></c>	<c></c>	- <c></c>	<c></c>	<c></c>	<c></c>
Land Roads	\$32,446,339 1,415,260	\$ 15,821 741,192	\$ 66,406	\$	\$32,395,754 2,156,452
Agricultural Lar Preparation Forest Improvement Pasture	9,906				9,906 100,026
Improvements	2,988,469	24,438			3,012,907
Buildings Feeding and Wate Facilities for	_	293 <b>,</b> 695	118,406		3,553,390
Cattle Herd	17,454	5 <b>,</b> 541			22,995
Water Control Facilities	5 <b>,</b> 337				5,337
Fences	266,909	24,402	14,209		277,102
Cattle Pens Citrus Groves,	155 <b>,</b> 652	31,157	,		186,809
Including Irri	-	0.40 0.70	0 706 100		44 207 540
Systems	46,184,668	849,070	2,706,198		44,327,540
Equipment Breeding Herd	8,159,823 12,584,592	1,555,882 2,619,785	759,411 1,490,988		8,956,294 13,713,389
Sugarcane-Land E		2,019,703	1,490,900		13,713,309
aration, Etc. Sod-Land Prep-	-	4,736,794	1,379,895		25,991,444
aration, Etc.	191,441	79 <b>,</b> 278			270,719
Farm Land Prep-					
aration	1,834,317	8,000			1,842,317
	\$132,372,839	\$10,985,055	\$6,535,513	\$	\$136,822,381

  |  |  | · |  |<TABLE> <CAPTION> ALICO, INC.

#### SCHEDULE V

#### PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost		Other Changes Debit and/or Credit- Describe	Balance at Close of Period
For the Year End	ed August 31,	, 1999			
	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Land	\$22,867,648	-	\$ 167,483	\$	\$32,446,339
Roads	957,826		+ 101 <b>/</b> 100	т	1,415,260
Agricultural Lan		107, 101			1,110,200
Preparation	9,906				9,906
Forest Improveme					100,026
Pasture Improve-					•
ments	2,988,469				2,988,469
Buildings	2,994,000	384,101			3,378,101
Feeding and Wate	ring				
Facilities for					
Cattle Herd	30,317		12,863		17,454
Water Control					
Facilities	5 <b>,</b> 337				5 <b>,</b> 337
Fences	298,011	1,252	32,354		266,909
Cattle Pens	134,955	20 <b>,</b> 697			155 <b>,</b> 652
Citrus Groves,					
Including Irri					
gation Systems		7,160,709			46,184,668
Equipment	7,288,254	1,830,423	958,854		8,159,823
Breeding Herd	12,588,424	1,796,519	1,800,351		12,584,592
Sugarcane-Land	15 000 050		506 205		00 604 545
Prep., Etc.	15,822,850	7,338,020	526,325		22,634,545
Sod-Land Prep-	104 016	6 505			101 441
aration, Etc.	184,916	6 <b>,</b> 525			191,441
Farm Land Prep-	1 760 052	CA ACA			1 024 217
aration	1,769,853	64,464			1,834,317
	\$107,064,751	\$28,806,318	\$3,498,230	\$	\$132,372,839
			<del></del>	<del></del>	
				<del></del>	<del></del>

 $<sup>^{\</sup>star}$  Reclassification from other assets.

## ALICO, INC.

#### SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization of Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add(Deduct) Desccribe	Balance at Close Of

<sup>&</sup>lt;/TABLE>

<sup>&</sup>lt;TABLE>

<sup>&</sup>lt;CAPTION>

For Year Ended A	ugust 31, 2001				
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Buildings	\$ 1,502,400	\$ 160,109	\$	\$	\$ 1,662,509
Feeding and Water	ring				
Facilities for					
Cattle Herd	9,067	734	4,956		4,845
Water Control					
Facilities	0	0	0		0
Fences	129,521	28,165	203		157 <b>,</b> 483
Cattle Pens	99,012	14,525	10,736		102,801
Interest-Ranch	0	283			283
Irrigation System	m-				
Ranch	0	3 <b>,</b> 997			3 <b>,</b> 997
Citrus Groves,					
Including Irri	ga-				
tion Systems	13,715,634	1,949,064	828 <b>,</b> 499		14,836,199
Equipment	5,088,513		503 <b>,</b> 729		5,621,992
Breeding Herd	5,132,625	1,275,138	1,940,507		4,467,256
Roads	173,052	115,467			288,519
Sugarcane Lane Pr	rep-				
aration, Etc.	5,950,645	2,314,161	745 <b>,</b> 557		7,519,249
Sod Land Prepara-	_				
tion, Etc.	16,066	,			24,553
Farm Land Prepara	ation 149,957	38,667			188,624
	\$31,966,492	\$6,946,005	\$4,034,187	\$ 0	\$34,878,310

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## ALICO, INC.

## SCHEDULE VI

# Reserves for Depreciation, Depletion and Amortization $\hbox{Property, Plant and Equipment}$

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income		Other Changes Add(Deduct) Desccribe	
For Year Ended A	ugust 31, 2000	)			
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Buildings	\$ 1,407,257	\$ 153 <b>,</b> 267	\$ 58,124	\$ \$	1,502,400
Feeding and Water	ring				
Facilities for					
Cattle Herd	8,496	571			9,067
Water Control					
Facilities	0	0	0		0
Fences	117,083	26 <b>,</b> 647	14,209		129 <b>,</b> 521
Cattle Pens	85 <b>,</b> 215	13 <b>,</b> 797			99,012
Citrus Groves,					
Including Irrig	ga-				
tion Systems	13,213,300	1,986,634	1,484,300	1	3,715,634
Equipment	4,793,420	989,713	694,620		5,088,513

Breeding Herd Roads	6,276,893 113,385	(220,982) 59,667	923,286		5,132,625 173,052
Sugarcane-Land Pr	ep-				
aration, Etc.	5,263,793	2,066,746	1,379,894		5,950,645
Sod-Land Prepara-					
tion, Etc.	11,414	4 <b>,</b> 652			16,066
Farm Land Prepara	tion 111,815	38,142			149,957
	\$31,402,071	\$5,118,854	\$4,554,433	\$ 0	\$31,966,492
	<del></del>	<del></del>	<del></del>		
	<del></del>	<del></del>	<del></del>	<del></del>	<del></del>

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<TABLE> <CAPTION>

## ALICO, INC.

## SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss Retire- of Income ments		Other Changes Add(Deduct) Desccribe	
For the Year Ende	ed August 31,	1999			
<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Buildings Feeding and Water Facilities for	\$ 1,268,644 ring	\$ 138,613	\$	\$ \$	1,407,257
Cattle Herd	21,006	353	12,863		8,496
Water Control	_	_	_		
Facilities	0	0	0		0
Fences	122,850		32,354		117,083
Cattle Pens Citrus Groves, Including Irric	71,264	13,951			85 <b>,</b> 215
Systems	11,299,211	1,914,089		1	3,213,300
Equipment	4,881,745	809 <b>,</b> 596	897 <b>,</b> 921		4,793,420
Breeding Herd	6,939,132	1,024,231	1,686,470		6,276,893
Roads Sugarcane-Land	71,900	41,485			113,385
Prep.,Etc. Sod-Land Prep-	4,425,063	1,344,917	506,187		5,263,793
aration, Etc.	7,499	3,915			11,414
Farm Land					
Preparation	74,102	37,713			111,815
	\$29,182,416	\$5,355,450	\$3,135,795	\$ 0 \$3	31,402,071

  |  |  |  |  |ALICO, INC.

#### SCHEDULE IX

## SUPPLEMENTARY INCOME STATEMENT INFORMATION

COLUMN A COLUMN B

Charged to Costs and Expenses

Years Ended August 31, 2001 2000 1999 Item <C> <C> <C> \$1,475,565 \$1,294,131 \$1,094,379 1. Maintenance and repairs

2. Taxes, other than payroll 1,616,942 2,130,749 2,427,161 and income taxes

</TABLE>

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EXHIBIT 11

ALICO, INC.

Computation of Weighted Average Shares Outstanding as of August 31, 2001:

Number of shares outstanding at August 31, 2001

7,044,513

Number o	f shares	outstanding	at August	31,	2000	7,027,827
Weighted	Average	9/1/99 -	8/31/01			7,032,929

EXHIBIT 12

ALICO, INC.

## Computation of Ratios:

2001	Current Assets Current Liabilities	\$61,344,839 7,690,600			
	61,344,839 divided by	7,690,600 = 7.98:1			
2000	Current Assets Current Liabilities	\$56,578,383 12,346,277			
	56,578,383 divided by	12,346,277 = 4.58:1			

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALICO, INC. (Registrant)

November 13, 2001

Date

Ben Hill Griffin, III Chairman, Chief Executive Officer and Director

(Signature)

November 13, 2001

Date

W. Bernard Lester

President, Chief Operating

Officer and Director

(Signature)

November 13, 2001

Date

L. Craig Simmons Vice President and Chief Financial Officer (Signature)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated:

Richard C. Ackert

Director (Signature)

Ben Hill Griffin, IV

Director (Signature)

K. E. Hartsaw Thomas E. Oakley

Director Director (Signature)

William L. Barton

Director (Signature)

Monterey Campbell, III

Director (Signature)

Walker E. Blount, Jr.

Director (Signature)

November 13, 2001