

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For nine months ended May 31, 2001.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

Commission file number 0-261.

ALICO, INC.
(Exact name of registrant as specified in its charter)

Florida
(State or other jurisdiction of
incorporation of organization)

59-0906081
(I.R.S. Employer
Identification No.)

P. O. Box 338, La Belle, FL
(Address of principal executive offices)

33975
(Zip Code)

Registrant's telephone number, including area code 863/675-2966

Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act
of 1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to
such filing requirements for the past 90 days.

Yes No

There were 7,044,513 shares of common stock, par value \$1.00 per share,
outstanding at July 16, 2001.

<TABLE>
<CAPTION>

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements

ALICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited - See Accountants' Review Report)

| Three Months Ended | | Nine Months Ended | |
|--------------------|--------------|-------------------|--------------|
| May 31, 2001 | May 31, 2000 | May 31, 2001 | May 31, 2000 |
| <C> | <C> | <C> | <C> |

<S>

| | | | | |
|---|--------------|--------------|---------------|---------------|
| Revenue: | | | | |
| Citrus | \$12,658,475 | \$10,117,724 | \$ 24,175,466 | \$ 20,990,151 |
| Sugarcane | 2,697,707 | 2,310,378 | 11,939,228 | 8,782,558 |
| Ranch | 2,156,471 | 1,668,378 | 7,907,715 | 5,237,642 |
| Rock products and sand | 447,055 | 307,176 | 1,280,913 | 989,448 |
| Oil lease and land rentals | 298,838 | 187,081 | 671,438 | 794,093 |
| Forest products | 7,700 | 9,534 | 35,983 | 54,950 |
| Profit on sales of real estate | 514,948 | 2,157 | 1,735,671 | 12,994,011 |
| Interest and investment income | 214,852 | 912,231 | 946,433 | 3,247,684 |
| Other | 49,067 | 12,571 | 190,923 | 23,026 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Total revenue | 19,045,113 | 15,527,230 | 48,883,770 | 53,113,563 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Cost and expenses: | | | | |
| Citrus production, harvesting and marketing | 9,396,475 | 8,818,103 | 19,656,578 | 18,420,679 |
| Sugarcane production and harvesting | 2,031,410 | 1,033,629 | 9,324,038 | 6,908,815 |
| Ranch | 1,445,549 | 1,427,821 | 6,679,233 | 4,851,294 |
| Real estate expenses | 84,171 | 151,954 | 266,522 | 439,772 |
| Interest | 647,342 | 662,924 | 2,356,042 | 2,072,480 |
| Other, general and administrative | 1,043,296 | 898,722 | 3,089,703 | 2,220,551 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Total costs and expenses | 14,648,243 | 12,993,153 | 41,372,116 | 34,913,591 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Income before income taxes | 4,396,870 | 2,534,077 | 7,511,654 | 18,199,972 |
| Provision for income taxes | 1,425,128 | 1,064,258 | 2,444,302 | 6,866,197 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Net income | 2,971,742 | 1,469,819 | 5,067,352 | 11,333,775 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Weighted average number of shares outstanding | 7,031,585 | 7,027,827 | 7,029,023 | 7,027,827 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Per share amounts: | | | | |
| Basic and diluted | \$.42 | \$.21 | \$.72 | \$ 1.61 |
| Dividends | \$ - | \$ - | \$ 1.00 | \$.30 |

<FN>

See accompanying Notes to Condensed Consolidated Financial Statements.

</TABLE>

<TABLE>
<CAPTION>

ALICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(See Accountants' Review Report)

| | May 31, 2001 | August 31, 2000 |
|------------------------------------|---------------|-----------------|
| | (Unaudited) | |
| ASSETS | <C> | <C> |
| Current assets: | | |
| Cash and cash investments | \$ 2,502,156 | \$ 1,796,428 |
| Marketable securities | 19,160,246 | 18,055,099 |
| Accounts receivable | 12,717,078 | 11,954,721 |
| Mortgage and notes receivable | 2,544,976 | 2,509,034 |
| Inventories | 17,248,119 | 21,915,039 |
| Other current assets | 293,744 | 348,062 |
| | <hr/> | <hr/> |
| Total current assets | 54,466,319 | 56,578,383 |
| Notes receivable, non-current | 7,545,097 | 7,334,579 |
| Land held for development and sale | 7,739,661 | 7,147,937 |
| Investments | 1,163,827 | 959,252 |
| Property, buildings and equipment | 138,480,258 | 136,822,381 |
| Less: Accumulated depreciation | (34,376,433) | (31,966,492) |
| | <hr/> | <hr/> |
| Total assets | \$175,018,729 | \$176,876,040 |
| | <hr/> | <hr/> |

ALICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(See Accountants' Review Report)
(Continued)

| <S> LIABILITIES | May 31, 2001 _____(Unaudited)_____ <C> | August 31, 2000 _____ <C> |
|---|--|---------------------------------|
| Current liabilities: | | |
| Accounts payable | \$ 1,306,198 | \$ 2,429,242 |
| Due to profit sharing plan | 0 | 429,784 |
| Accrued ad valorem taxes | 930,470 | 1,780,807 |
| Current portion of notes payable | 1,298,890 | 1,298,890 |
| Accrued expenses | 814,191 | 988,011 |
| Income taxes payable | 1,093,195 | 4,169,517 |
| Deferred income taxes | 1,672,411 | 1,250,026 |
| | _____ | _____ |
| Total current liabilities | 7,115,355 | 12,346,277 |
| Deferred revenue | 9,622,861 | 9,540,000 |
| Notes payable | 45,336,099 | 40,302,855 |
| Deferred income taxes | 10,512,747 | 10,889,095 |
| Deferred retirement benefits | 433,527 | 252,809 |
| | _____ | _____ |
| Total liabilities | 73,020,589 | 73,331,036 |
| | _____ | _____ |
| STOCKHOLDERS' EQUITY | | |
| Common stock | \$ 7,041,865 | \$ 7,027,827 |
| Additional paid in capital | 295,551 | 17,885 |
| Accumulated other comprehensive income | 1,281,352 | 1,159,445 |
| Retained earnings | 93,379,372 | 95,339,847 |
| | _____ | _____ |
| Total stockholders' equity | 101,998,140 | 103,545,004 |
| | _____ | _____ |
| Total liabilities and stockholders' equity | \$175,018,729 | \$176,876,040 |
| | _____ | _____ |

<FN>
See accompanying Notes to Condensed Consolidated Financial Statements.
</TABLE>

<TABLE>
<CAPTION>

ALICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(See Accountants' Review Report)

| Common Stock | | Accumulated Other Compre- Additional | | | |
|------------------|--------|--|-------------------|--------------------|-------|
| Shares Issued | Amount | Retained Earnings | hensive Income | Paid in Capital | Total |

| <S> | <C> | <C> | <C> | <C> | <C> | <C> |
|-----------------|-----------|-------------|--------------|-------------|-----|--------------|
| Balances, | | | | | | |
| August 31, 1999 | 7,027,827 | \$7,027,827 | \$83,337,579 | \$1,029,953 | \$- | \$91,395,359 |

| | | | | | | |
|-----------------------|---|---|------------|---------|---|------------|
| Comprehensive income: | | | | | | |
| Net income for | | | | | | |
| the year ended | | | | | | |
| August 31, 2000 | - | - | 14,110,616 | - | - | 14,110,616 |
| Unrealized gains on | | | | | | |
| securities, net of | | | | | | |
| taxes and | | | | | | |
| reclassification | | | | | | |
| adjustment | - | - | - | 129,492 | - | 129,492 |

| | | | | | | |
|---------------------|---|---|-------------|---|-------|-------------|
| Total comprehensive | | | | | | 14,240,108 |
| income | | | | | | |
| Dividends paid | - | - | (2,108,348) | - | - | (2,108,348) |
| Stock options | | | | | | |
| exercised | - | - | - | - | - | - |
| Stock based | | | | | | |
| compensation | - | - | - | - | 17,88 | 17,885 |

| | | | | | | |
|-----------------|-----------|-------------|--------------|-------------|----------|---------------|
| Balances, | | | | | | |
| August 31, 2000 | 7,027,827 | \$7,027,827 | \$95,339,847 | \$1,159,445 | \$17,885 | \$103,545,004 |

| | | | | | | |
|-----------------------|---|---|-----------|---------|---|-----------|
| Comprehensive income: | | | | | | |
| Net income for | | | | | | |
| the nine months ended | | | | | | |
| May 31, 2001 | - | - | 5,067,352 | - | - | 5,067,352 |
| Unrealized gains on | | | | | | |
| securities, net | | | | | | |
| of taxes and | | | | | | |
| reclassification | | | | | | |
| adjustment | - | - | - | 121,907 | - | 121,907 |

| | | | | | | |
|---------------------|--------|--------|-------------|---|---------|-------------|
| Total comprehensive | | | | | | 5,189,259 |
| income | | | | | | |
| Dividends paid | - | - | (7,027,827) | - | - | (7,027,827) |
| Stock options | | | | | | |
| exercised | 14,038 | 14,038 | - | - | 191,198 | 205,236 |
| Stock based | | | | | | |
| compensation | - | - | - | - | 86,468 | 86,468 |

| | | | | | | |
|--------------|-----------|-------------|--------------|-------------|-----------|---------------|
| Balances, | | | | | | |
| May 31, 2001 | | | | | | |
| (Unaudited) | 7,041,865 | \$7,041,865 | \$93,379,372 | \$1,281,352 | \$295,551 | \$101,998,140 |

| | May 31, | August 31, |
|--|---------------|-------------|
| 2001 2000 | | |
| Disclosure of reclassification amount: | _(Unaudited)_ | |
| Unrealized holding gains (losses) | | |
| arising during the period | \$ (389,118) | \$2,176,940 |
| Less: reclassification adjustment | | |
| for gains (losses) included in net | | |
| income | (511,025) | 2,047,448 |
| Net unrealized gains on securities | \$ 121,907 | \$ 129,492 |

<FN>
See accompanying Notes to Condensed Consolidated Financial Statements.
</TABLE>

<TABLE>
<CAPTION>

ALICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited - See Accountants' Review Report)

Nine Months Ended May 31,
2001 2000

| | <C> | <C> |
|---|--------------|--------------|
| <hr/> | | |
| <S> Cash flows from operating activities: | | |
| Net income | \$ 5,067,352 | \$11,333,775 |
| Adjustments to reconcile net income to cash provided from (used for) operating activities: | | |
| Depreciation and amortization | 5,224,329 | 4,234,341 |
| Net decrease in current assets and liabilities | (2,284,912) | (2,409,233) |
| Deferred income taxes | (27,516) | 4,222,175 |
| Gain on sales of real estate | (1,735,671) | (12,994,011) |
| Other | 367,484 | (278,111) |
| | <hr/> | <hr/> |
| Net cash provided from operating activities | 6,611,066 | 4,108,936 |
| <hr/> | | |
| Cash flows from (used for) investing activities: | | |
| Purchases of property and equipment | (6,277,820) | (8,047,504) |
| Proceeds from sales of real estate | 2,606,304 | 4,199,731 |
| Proceeds from sales of property and equipment | 901,190 | 310,962 |
| Purchases of marketable securities | (2,525,341) | (1,169,509) |
| Proceeds from sales of marketable securities | 1,631,371 | 1,562,188 |
| | <hr/> | <hr/> |
| Net cash used for investing activities | (3,664,296) | (3,144,132) |
| <hr/> | | |
| Cash flows from (used for) financing activities: | | |
| Net (issuance of) collection on notes receivable | (246,459) | 530 |
| Repayment of bank loan | (30,980,583) | (21,183,391) |
| Proceeds from bank loan | 36,013,827 | 23,214,391 |

| | | |
|--|-----------------------------|-----------------------------|
| Dividends paid | (7,027,827) | (2,108,348) |
| | <u> </u> | <u> </u> |
| Net cash used for financing activities | (2,241,042) | (76,818) |
| | <u> </u> | <u> </u> |
| Net increase in cash and cash investments | 705,728 | 887,986 |
| Cash at beginning of period | 1,796,428 | 740,829 |
| | <u> </u> | <u> </u> |
| Cash at end of period | \$ 2,502,156 | \$ 1,628,815 |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |

Supplemental disclosures of cash flow information:

| | | |
|--|-----------------------------|-----------------------------|
| Cash paid for interest, net of amount capitalized | \$2,575,648 | \$2,373,057 |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |
| Cash paid for income taxes | \$5,548,139 | \$1,250,229 |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |

Non-cash investing and financing activities:

| | | |
|--|-----------------------------|-----------------------------|
| Mortgage and notes receivable issued in exchange for land, less unamortized discount | \$ 64,000 | \$11,625,807 |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |
| Fair value adjustments to securities available for sale | \$ 195,458 | \$ (780,196) |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |
| Income tax effect related to fair value adjustment | \$ (73,551) | \$ (293,241) |
| | <u> </u> | <u> </u> |
| | <u> </u> | <u> </u> |

<FN>

See accompanying Notes to Condensed Consolidated Financial Statements.

</TABLE>

ALICO, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(See Accountants' Review Report)

1. Basis of financial statement presentation:

The accompanying condensed consolidated financial statements include the accounts of Alico, Inc. and its wholly owned subsidiaries, Saddlebag Lake Resorts, Inc. (Saddlebag) and Agri-Insurance Company, Ltd. (Agri), after elimination of all significant inter-company balances and transactions.

The accompanying unaudited condensed consolidated financial statements have been prepared on a basis consistent with the accounting principles and policies reflected in the Company's annual report for the year ended August 31, 2000. In the opinion of Management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of its consolidated financial position at May 31, 2001 and August 31, 2000 and the consolidated results of operations and cash flows for the nine months ended May 31, 2001 and 2000.

The basic business of the Company is agriculture, which is of a seasonal nature and subject to the influence of natural phenomena and wide price fluctuations. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$617,086 in 2001 and \$1,839,642 in 2000. The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year.

2. Real Estate:

Real Estate sales are recorded under the accrual method of accounting. Under this method, a sale is not recognized until payment is received, including interest, aggregating 10% of the contract sales price for residential properties and 20% for commercial properties.

3. Mortgage and notes receivable:

Mortgage and notes receivable arose from real estate sales. The balances at May 31, 2001 and August 31, 2000 are as follows:

| <TABLE> | May 31, 2001 | August 31, 2000 |
|---|-----------------|--------------------|
| <S> | _____ | _____ |
| | <C> | <C> |
| Mortgage notes receivable on retail land sales | \$ 230,073 | \$ 238,417 |
| Mortgage notes receivable on bulk land sales | 9,540,000 | 9,540,000 |
| Other notes receivable | 320,000 | 65,196 |
| | _____ | _____ |
| Total mortgage notes receivable | \$ 10,090,073 | \$ 9,843,613 |
| Less current portion | 2,544,976 | 2,509,034 |
| | _____ | _____ |
| Non-current portion | \$ 7,545,097 | \$7,334,579 |
| | _____ | _____ |

</TABLE>

In July 2000, the Company received a mortgage note in exchange for land sold. The note totaled \$9,540,000 and principal payments of \$2,385,000 are due annually on July 14, bearing interest at the LIBOR, over the next four years. In connection with the sale, the Company received 10% of the sales price at closing. Consequently, the Company has deferred recognition of the revenue associated with the mortgage until 20%, including interest, is received.

4. Inventories:

A summary of the Company's inventories is shown below:

<TABLE>

<CAPTION>

| | May 31, 2001 | August 31, 2000 |
|---------------------------------|-----------------|--------------------|
| <S> | <C> | <C> |
| Unharvested fruit crop on trees | \$ 7,515,006 | \$ 9,160,234 |
| Unharvested sugarcane | 2,776,832 | 5,095,514 |
| Beef cattle | 6,740,401 | 7,469,897 |
| Sod | 215,880 | 189,394 |
| | _____ | _____ |
| Total inventories | \$ 17,248,119 | \$21,915,039 |
| | _____ | _____ |

</TABLE>

Subject to prevailing market conditions, the Company may hedge a portion of its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices. Any gains or losses anticipated under these agreements were deferred, with the cost of the related cattle being adjusted when the contracts are settled. As discussed in the Company's first quarter 10-Q, effective September 1, 2000, gains and losses under these agreements are recognized as incurred. The Company recorded losses under these agreements for the nine months ended May 31, 2001 totaling \$1,929.

5. Income taxes:

The provision for income taxes for the quarters and nine months ended May 31, 2001 and May 31, 2000 is summarized as follows:

<TABLE>

<CAPTION>

| | Three Months Ended | | Nine Months Ended | |
|----------------------------------|--------------------|--------------|-------------------|--------------|
| | May 31, 2001 | May 31, 2000 | May 31, 2001 | May 31, 2000 |
| <S> | <C> | <C> | <C> | <C> |
| Current: | | | | |
| Federal income tax | \$ 705,690 | \$480,493 | \$2,101,045 | \$2,310,341 |
| State income tax | 118,429 | 73,115 | 370,773 | 333,681 |
| | _____ | _____ | _____ | _____ |
| | 824,119 | 553,608 | 2,471,818 | 2,644,022 |
| | _____ | _____ | _____ | _____ |
| Deferred: | | | | |
| Federal income tax | 508,397 | 449,770 | (27,149) | 3,604,566 |
| State income tax | 92,612 | 60,880 | (367) | 617,609 |
| | _____ | _____ | _____ | _____ |
| | 601,009 | 510,650 | (27,516) | 4,222,175 |
| | _____ | _____ | _____ | _____ |
| Total provision for income taxes | \$1,425,128 | \$1,064,258 | \$2,444,302 | \$6,866,197 |
| | _____ | _____ | _____ | _____ |

</TABLE>

Following is a reconciliation of the expected income tax expense computed at the U.S. Federal statutory rate of 34% and the actual income tax provision for the quarters and nine months ended May 31, 2001 and May 31, 2000:

<TABLE>

<CAPTION>

| | Three Months Ended | | Nine Months Ended | |
|-------------------------------------|--------------------|--------------|-------------------|--------------|
| | May 31, 2001 | May 31, 2000 | May 31, 2001 | May 31, 2000 |
| <S> | <C> | <C> | <C> | <C> |
| Expected income tax | \$ 1,330,841 | \$ 861,586 | \$ 2,389,868 | \$ 6,187,990 |
| Increase (decrease) resulting from: | | | | |

| | | | | |
|---|-------------|--------------|--------------|--------------|
| State income taxes, net of federal benefit | 145,633 | 51,516 | 249,387 | 590,931 |
| Nontaxable interest and dividends | (58,365) | (63,031) | (122,391) | (120,819) |
| Tax exempt income from Agri-Insurance Co, Ltd | (51,543) | -0- | (185,128) | -0- |
| IRS audit adjustments | -0- | 188,964 | -0- | 188,964 |
| Other reconciling items, net | 58,562 | 25,223 | 112,566 | 19,131 |
| Total provision for income taxes | \$1,425,128 | \$ 1,064,258 | \$ 2,444,302 | \$ 6,866,197 |

</TABLE>

6. Indebtedness:

The Company has financing agreements with commercial banks that permit the Company to borrow up to \$44 million. The financing agreements allow the Company to borrow up to \$41 million, which is due in 2002 and up to \$3 million which is due on demand. In March 1999, the Company mortgaged 7,680 acres for \$19 million in connection with a \$22.5 million acquisition of producing citrus and sugarcane operations. The total amount of long-term debt under these agreements at May 31, 2001 and August 31, 2000 was \$45,336,099 and \$40,302,855, respectively.

Maturities of the indebtedness of the Company over the next five years are as follows: 2001- \$1,298,890; 2002- \$31,349,973; 2003- \$1,303,559; 2004- \$1,306,142; 2005- \$1,308,905; thereafter \$10,067,520.

Interest cost expensed and capitalized during the nine months ended May 31, 2001 and May 31, 2000 was as follows:

<TABLE>

<CAPTION>

| | 2001 | 2000 |
|------------------------------|-------------|-------------|
| | <C> | <C> |
| Interest expensed | \$2,356,042 | \$2,072,480 |
| Interest capitalized | 138,959 | 361,933 |
| Total interest cost incurred | \$2,495,001 | \$2,434,413 |

</TABLE>

7. Dividends:

On October 3, 2000 the Company declared a year-end dividend of \$1.00 per share, which was paid on October 27, 2000.

8. Disclosures about reportable segments:

Alico, Inc. has four reportable segments: citrus, sugarcane, ranching and general corporate. The commodities produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are located in Florida.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Alico, Inc. evaluates performance based on profit or loss from operations before income taxes. Alico, Inc.'s reportable segments are strategic business units that offer different products. They are managed separately because each segment requires different management techniques, knowledge and skills.

The following table presents information for each of the Company's operating segments as of and for the nine months ended May 31, 2001:

<TABLE>

<CAPTION>

| Citrus | Sugarcane | Ranch | General Corporate* | Consolidated Total |
|--------|-----------|-------|--------------------|--------------------|
|--------|-----------|-------|--------------------|--------------------|

| <S> | <C> | <C> | <C> | <C> | <C> |
|-------------------------------|---------------|------------|------------|------------|-------------|
| Revenue | \$ 24,175,466 | 11,939,228 | 7,907,715 | 4,861,361 | 48,883,770 |
| Costs and expenses | 19,656,578 | 9,324,038 | 6,679,233 | 5,712,267 | 41,372,116 |
| Depreciation and amortization | 1,847,958 | 1,929,626 | 1,067,935 | 378,810 | 5,224,329 |
| Segment profit | 4,518,888 | 2,615,190 | 1,228,482 | (850,906) | 7,511,654 |
| Segment assets | 54,025,358 | 52,274,626 | 19,743,567 | 48,948,178 | 175,018,729 |

</TABLE>

The following table presents information for each of the Company's operating segments as of and for the nine months ended May 31, 2000:

<TABLE>
<CAPTION>

| <S> | Citrus | Sugarcane | Ranch | General Corporate* | Consolidated Total |
|-------------------------------|---------------|------------|------------|--------------------|--------------------|
| Revenue | \$ 20,990,151 | 8,782,558 | 5,237,642 | 18,103,212 | 53,113,563 |
| Costs and expenses | 18,420,679 | 6,908,815 | 4,851,294 | 4,732,803 | 34,913,591 |
| Depreciation and amortization | 1,809,726 | 1,580,531 | 453,128 | 390,956 | 4,234,341 |
| Segment profit | 2,569,472 | 1,873,743 | 386,348 | 13,370,409 | 18,199,972 |
| Segment assets | 56,189,604 | 50,481,751 | 20,765,904 | 42,885,584 | 170,322,843 |

</TABLE>

*Consists of rents, investments, real estate activities and other such items of a general corporate nature.

9. Stock Option Plan

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan (The Plan) pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options granted have vesting schedules which are at the discretion of the Board of Directors and determined on the effective date of the grant.

<TABLE>
<CAPTION>

| <S> | Shares | Weighted average exercise price | Weighted average remaining contractual Life (in years) |
|--------------------------------------|--------|---------------------------------|--|
| Balance outstanding, August 31, 2000 | 49,692 | 14.62 | 10 |
| Granted | 51,074 | 14.62 | |
| Exercised | 14,038 | 14.62 | |
| Balance outstanding, May 31, 2001 | 86,728 | 14.62 | |

</TABLE>

On May 31, 2001, 14,038 shares have been exercised. There were 35,654 shares exercisable and 549,234 shares available for grant.

Results of Operations.

LIQUIDITY AND CAPITAL RESOURCES:

Working capital increased to \$47,350,964 at May 31, 2001, up from \$44,232,106 at August 31, 2000. As of May 31, 2001, the Company had cash and cash investments of \$2,502,156 compared to \$1,796,428 at August 31, 2000. Marketable securities increased from \$18,055,099 to \$19,160,246 during the same period. The ratio of current assets to current liabilities increased to 7.66 to 1 at May 31, 2001 from 4.58 to 1 at August 31, 2000. Total assets decreased to \$175,018,729 at May 31, 2001, compared to \$176,876,040 at August 31, 2000.

In connection with financing agreements with commercial banks (See Note 6 under Notes to Condensed Consolidated Financial Statements), the Company has an unused availability of funds of approximately \$12.7 million at May 31, 2001.

RESULTS OF OPERATIONS:

The basic business of the Company is agriculture, which is of a seasonal nature and subject to the influence of natural phenomena and wide price fluctuations. The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year.

Net income for the nine months ending May 31, 2001 decreased by \$6,266,423 when compared to the same period a year ago. (\$5,067,352 vs. \$11,333,775 for the nine months ended May 31, 2001 and May 31, 2000, respectively). Net income increased during the three months ended May 31, 2001, compared to the same period a year ago (\$2,971,742 vs. \$1,469,819).

Income before income taxes decreased \$10,688,318 for the nine months ended May 31, 2001, when compared to the same period a year ago. This was primarily due to the decrease in earnings from real estate activities (\$1,735,671 for the nine months ended May 31, 2001 compared to \$12,994,011 for the nine months ended May 31, 2000).

Earnings from agricultural activities increased from the prior year (\$4,639,219 vs. \$2,816,927 for the third quarter, and \$8,362,560 vs. \$4,829,563 during the first nine months of fiscal 2001 and 2000, respectively).

Citrus

Citrus earnings increased for both the third quarter (\$3,262,000 during fiscal 2001 vs. \$1,299,621 during fiscal 2000) and the nine months ended May 31, 2001, when compared to the prior year (\$4,518,888 for 2001 vs. \$2,569,472 for 2000). Overall, market prices have increased when compared to the prior year. Additionally, increased yields and a decrease in overall production costs have combined to generate the earnings improvement.

Sugarcane

Sugarcane earnings decreased for the third quarter (\$666,297 for fiscal 2001 vs. \$1,276,749 for fiscal 2000) but increased for the nine months ended May 31, 2001 (\$2,615,190 vs. \$1,873,743 for the nine months ended May 31, 2000) Producing acres have increased and, as a result, more acres are being harvested. The increased yields and market prices are the primary factors in the year to date rise in earnings.

Ranching

Ranch earnings increased for the third quarter (\$710,922 vs. \$240,557 for May 31, 2001 and May 31, 2000, respectively) and for the nine months ended May 31, 2001 (\$1,228,482 vs. \$386,348 for 2001 and 2000, respectively). Increased production and improved market prices for beef are the primary cause of the improvement.

General Corporate

The Company is continuing its marketing and permitting activities for its land which surrounds the Florida Gulf Coast University site.

The Company announced the formation of Agri-Insurance Company, Ltd. (Agri) a wholly owned subsidiary, during July of 2000. The insurance company has been capitalized by transferring cash and approximately 6,000 acres of the Lee County property along with the sales contracts, referred to below. General and administrative expenses increased \$725 thousand, primarily due to the formation of Agri. Through Agri, the Company expects to be able to underwrite previously uninsurable risk related to catastrophic crop and other losses. Additionally, the insurance company will have access to reinsurance markets, otherwise inaccessible. While Agri has underwritten a modest amount of coverage (approximately \$3.2 million) during August and December of 2000, it is expected that more significant coverages will be written before the end of 2001.

In December of 1999, the Company entered into a contract to sell approximately 2,500 acres for \$50 million to Naples/Dallas Venture, Inc. The agreement called for closings to occur on 250 acres per year for 10 years. In January 2001, a third party contracted with the Company to purchase approximately 2000 additional acres. The purchaser has assumed the Naples/Dallas contract, combining the two parcels for a total purchase price of approximately \$110 million. The new contract calls for closings to occur on 450 acres per year for 10 years. The first closing is expected during fiscal 2003.

During September of 1999, the Company completed a sale of 1,230 acres of land surrounding the University site in Lee County for \$16.5 million. The contract called for 25 percent of the purchase price to be paid at closing, with the balance of \$12.3 million payable annually over the next four years. In August of 2000, Agri sold another 488 acres to the same buyer, also near the University, for \$10.6 million. In connection with the sale, they agreed to pay off the \$12.3 million mortgage related to the September 1999 sale and pay 10% of the contract price for their second purchase at closing. The balance is payable over the next four years. The first sale generated a pre-tax gain of \$13.4 million. The gain related to the second sale has only been recognized to the extent that 10% of the purchase price has been collected net of closing costs (\$959 thousand). The remainder of the gain and related mortgage will be recognized upon receipt of 20% of the contract price. This is expected to occur before the end of fiscal 2001 (see Note 3 to Condensed Consolidated Financial Statements).

In July of 1999, the Company entered into a contract to sell up to 402 acres near the University to Thomas B. Garlick, a Trustee of Florida Land Trust 996 for approximately \$15.5 million. The contract was subsequently renegotiated, as provided for in the original agreement, and calls for the sale of 44 acres for \$5 million.

Cautionary Statement

Readers should note, in particular, that this Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend" and other words of similar meaning, are likely to address the Company's growth strategy, financial results and/or product development programs. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may effect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater extent than indicated.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

No changes

FORM 10-Q

PART II. OTHER INFORMATION

ITEM 6. Exhibits and reports on Form 8-K.

(a) Exhibits:

A. Accountant's Report.

B. Computation of Weighted Average Shares Outstanding at
May 31, 2001.

(b) Reports on Form 8-K.

November 3, 2000
December 7, 2000
December 14, 2000
December 18, 2000
December 21, 2000
March 7, 2001
March 23, 2001

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALICO, INC.
(Registrant)

July 16, 2001
Date

W. Bernard Lester
President
Chief Operating Officer
(Signature)

July 16, 2001
Date

L. Craig Simmons
Vice President
Chief Financial Officer
(Signature)

July 16, 2001
Date

Deirdre M. Purvis
Controller
(Signature)

EXHIBIT A

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

The Stockholders and
Board of Directors
Alico, Inc.:

We have reviewed the condensed consolidated balance sheet of Alico, Inc. and subsidiaries as of May 31, 2001, and the related condensed consolidated statements of operations for the three-month and nine-month periods ended May 31, 2001 and May 31, 2000, the condensed consolidated statement of stockholders' equity for the nine-month period May 31, 2001, and the condensed consolidated statements of cash flows for the nine-month periods ended May 31, 2001 and May 31, 2000. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical review procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet of Alico, Inc. and subsidiaries as of August 31, 2000 and the related consolidated statements of operations, stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated October 12, 2000 we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of August 31, 2000, is fairly presented, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

s/s KPMG LLP

Orlando, Florida
June 29, 2001

ALICO, INC.

Computation of Weighted Average Shares Outstanding as of May 31, 2001:

| | |
|---|-------------|
| Number of shares outstanding at August 31, 2000 | 7,027,827 |
| | <hr/> <hr/> |
| Number of shares outstanding at May 31, 2001 | 7,041,865 |
| | <hr/> <hr/> |
| Weighted Average 9/1/00 - 05/31/01 | 7,029,023 |
| | <hr/> <hr/> |

EXHIBIT B